



COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4562

A Bylaw to Adopt the Five Year Financial Plan for the Years 2024 – 2028

WHEREAS the Board of the Cowichan Valley Regional District shall, pursuant to Section 374 of the *Local Government Act*, adopt by bylaw a five year financial plan;

AND WHEREAS an expenditure not provided for in the financial plan or the financial plan as amended is not lawful unless for an emergency that was not contemplated;

NOW THEREFORE the Board of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. CITATION

This Bylaw may be cited for all purposes as "CVRD Bylaw No. 4562 - Five Year Financial Plan (2024 – 2028) Bylaw, 2024".

2. DEFINITION

"Emergency" means a present or imminent event that:

- a) is caused by accident, fire, explosion or technical failure or by the forces of nature; and
- b) requires prompt coordination of action or special regulation of persons or property to protect the health, safety or welfare of people, or to limit damage to property.

3. FIVE YEAR FINANCIAL PLAN

That Schedule A and Schedule B attached to this bylaw are hereby adopted as the Financial Plan for the Cowichan Valley Regional District for the period January 1, 2024 to December 31, 2028.

4. AMENDMENTS

The Financial Plan may be amended in the following manner:

- a) The Board may authorize amendments to the plan for Emergencies as defined herein;
- b) Funds may be re-allocated in accordance with the Cowichan Valley Regional District's Purchasing Policy.

READ A FIRST TIME this 13th day of March 2024.

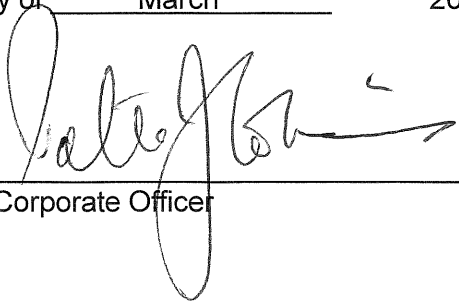
READ A SECOND TIME this 13th day of March 2024.

READ A THIRD TIME this 13th day of March 2024.

ADOPTED this 13th day of March 2024.



Chair



Corporate Officer

SUMMARY OF 5 YEAR FINANCIAL PLAN

2024 - 2028

	2024	2025	2026	2027	2028
SUMMARY OF REVENUE					
Tax Requisition	\$59,237,357	\$62,900,391	\$65,432,241	\$67,844,822	\$69,829,947
Parcel Taxes	3,138,838	3,189,660	3,238,363	3,184,774	2,902,874
Fees & Charges	17,908,588	20,535,457	21,666,473	22,191,861	23,509,258
Other Revenue	52,456,919	35,312,029	36,329,412	47,121,654	40,126,060
Proceeds of Borrowing	14,639,446	835,000	545,627	5,660,627	200,000
	<u>\$147,381,148</u>	<u>\$122,772,537</u>	<u>\$127,212,117</u>	<u>\$146,003,739</u>	<u>\$136,568,139</u>
Transfers from (to)					
- Special Funds	20,478,206	\$1,391,882	(\$1,072,808)	\$153,110	(\$728,180)
- Surplus - Prior Year	1,336,047	-	-	-	-
Total Transfers	<u>\$21,814,253</u>	<u>\$1,391,882</u>	<u>(\$1,072,808)</u>	<u>\$153,110</u>	<u>(\$728,180)</u>
TOTAL REVENUE	<u>\$169,195,401</u>	<u>\$124,164,419</u>	<u>\$126,139,309</u>	<u>\$146,156,849</u>	<u>\$135,839,959</u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest					
Short Term	\$2,277,472	\$2,230,515	\$1,876,677	\$1,783,275	\$1,535,517
Long Term	6,450,083	7,047,912	7,108,154	7,098,153	7,278,479
Capital	50,915,371	5,308,286	4,095,000	19,940,000	5,060,000
Other Purposes	109,552,475	109,577,706	113,059,478	117,335,420	121,965,963
Deficit Prior Year	-	-	-	-	-
TOTAL EXPENDITURE	<u>\$169,195,401</u>	<u>\$124,164,419</u>	<u>\$126,139,309</u>	<u>\$146,156,848</u>	<u>\$135,839,959</u>

Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)

(Year 2024)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures										
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
812 Cobble Hill Sewer		85,000	93,000	258,500		436,500	494,482	1,605		492,877				494,482	930,982			724,482	\$206,500	-	930,982
813 Mill Springs Sewer System		121,693	105,000	540,000		766,693	470,610			388,667		81,943		470,610	1,237,303			970,610	\$266,693	-	1,237,303
815 Arbutus Ridge Sewer System			484,475		-	484,475	50,000			-			50,000	50,000	534,475		129,757	-	\$404,718	-	534,475
820 Eagle Heights Sewer			374,000	30,000		404,000	213,030	358,328		2,249	(147,547)			213,030	617,030			238,328	\$378,702	-	617,030
830 Maple Hills Sewer		36,000	20,100			56,100	457			457				457	56,557				\$56,557	-	56,557
840 Shawnigan Lake Sewer		180,000	179,560	24,476	-	384,036	166,198			49,543	-	116,655	166,198	550,234				89,543	\$460,691	-	550,234
850 Kerry Village Sewer		29,160	73,228	4,430		106,818	233,008	43,644		141,760	-	47,604	233,008	339,826				180,404	\$159,422	-	339,826
860 Youbou Sewer System		39,000	18,605			57,605	35,000			-	-	35,000	35,000	92,605				35,000	\$57,605	-	92,605
TOTALS	59,237,357	3,138,838	17,908,588	52,456,919	14,639,446	147,381,148	20,478,206	3,936,979	-	7,608,404	(3,436,955)	1,336,047	12,369,778	21,814,253	169,195,401	2,277,472	6,450,083	50,915,371	109,552,475	-	169,195,401

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2025)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest			Other Purposes	Deficit prior year	Total Expenditures
											Short Term	Long Term	Capital			
100 General Government	4,110,726			\$7,827,739	-	11,938,465	\$0	-	-	11,938,465	\$372,478		-	\$11,565,987		11,938,465
101 Community Health Network				80,000		80,000		-	-	80,000				\$80,000		80,000
102 V. I. Regional Library	2,908,099					2,908,099				2,908,099				\$2,908,099		2,908,099
106 Malahat Transit	229,485		196,875	23,000		449,360	275,000		275,000	724,360				\$724,360		724,360
107 Transit	3,772,346		738,708	150,500		4,661,554	100,000		100,000	4,761,554		-		\$4,761,554		4,761,554
109 911	961,769			44,723	-	1,006,492	-		-	1,006,492				\$1,006,492		1,006,492
119 Grants-in-Aid	109,500					109,500			-	109,500				\$109,500		109,500
121 Economic Development	\$837,551			35,000		872,551	-		-	872,551		-		\$872,551		872,551
123 Regional Tourism	120,000			612,000		732,000			-	732,000				\$732,000		732,000
130 Electoral Feasibility Studies	15,000			-		15,000			-	15,000				\$15,000		15,000
131 Environmental Initiatives	775,000			\$250,000		1,025,000	\$52,000		52,000	1,077,000				\$1,077,000		1,077,000
150 Municipalities - M.F.A. Debt				5,009,215		5,009,215			-	5,009,215		\$5,009,215		-		5,009,215
197 GM Community Services				280,712		280,712			-	280,712				\$280,712		280,712
198 GM Strategic Services				345,859		345,859			-	345,859				\$345,859		345,859
199 Parks, Recreation, Culture & Facilities				768,093		768,093			-	768,093				\$768,093		768,093
200 Administration Building				-	-	-	-		-	-		-	-	\$0		-
205 Emergency Planning	1,250,254		-	34,155		1,284,409			-	1,284,409				\$1,284,409		1,284,409
230 Community Parks	2,716,554		2,000	23,000		2,741,554	70,000		70,000	2,811,554	\$543,730		\$130,000	\$2,137,824		2,811,554
250 Electoral Area Services	1,276,377					1,276,377			-	1,276,377				\$1,276,377		1,276,377
279 Parks & Trails	1,317,036					1,317,036	\$0		-	1,317,036				\$1,317,036		1,317,036
280 Regional Parks	\$1,843,044			-		1,843,044	50,000		50,000	1,893,044	132,104		165,000	\$1,595,940		1,893,044
281 Bright Angel Park	111,000		4,500			115,500	(20,000)		(20,000)	95,500				\$95,500		95,500
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	117,500			-		117,500	(72,500)		(72,500)	45,000				\$45,000		45,000
285 Regional Parkland Acquisition	800,000					800,000	\$400,000		400,000	1,200,000	\$0		1,160,000	\$40,000		1,200,000
310 Animal Control	97,861			90,000		187,861			-	187,861				\$187,861		187,861
320 Building Inspection	\$432,844			792,613		1,225,457			-	1,225,457				\$1,225,457		1,225,457
325 Community Planning	2,946,144		200,000	-		3,146,144	153,200	-	153,200	3,299,344				\$3,299,344		3,299,344
328 Bylaw Enforcement	\$743,847		202,489			946,336			-	946,336				\$946,336		946,336
350 North Oyster Fire Protection	626,509		117,100			743,609	(270,000)		(270,000)	473,609	25,600			\$448,009		473,609
351 Mesachie Lake Fire Protection	70,083			6,000	-	76,083	(5,000)		(5,000)	71,083				\$71,083		71,083
352 Lake Cowichan Fire Protection	\$449,436					449,436			-	449,436				\$449,436		449,436
353 Saltair Fire Protection	321,989					321,989			-	321,989				\$321,989		321,989
354 Sahtlam Fire Protection	438,356		3,191		-	441,547	(155,000)		(155,000)	286,547		-		\$286,547		286,547
355 Malahat Fire Protection	240,459		66,620			307,079	(42,780)		(42,780)	264,299		26,204		\$238,095		264,299
356 Eagle Heights Fire Protection	465,164					465,164	(9,120)		(9,120)	456,044				\$456,044		456,044
357 Honeymoon Bay Fire Protection	223,504					223,504	(30,000)		(30,000)	193,504		-		\$193,504		193,504
358 Youbou Fire Protection	181,215					181,215	(10,000)		(10,000)	171,215				\$171,215		171,215
390 Regional Recreation	21,798,179					21,798,179				21,798,179				\$21,798,179		21,798,179
400 Arts and Culture	130,000					130,000				130,000				\$130,000		130,000
405 Cowichan Lake Recreation	-		453,915	3,308,533	185,000	3,947,448	-		-	3,947,448	283,964	323,583	185,000	\$3,154,901		3,947,448
411 Kerry Park Recreation	-		746,760	3,700,624	-	4,447,384	550,000		550,000	4,997,384	214,473		550,000	\$4,232,911		4,997,384
417 Kerry Park Aquatic Service	-					-			-	-				\$0		-
420 Island Savings Centre	-		2,418,381	6,648,831	400,000	9,467,212	\$702,762		702,762	10,169,974	\$118,103	\$0	\$2,268,286	\$7,783,585		10,169,974
429 Island Savings Centre Theatre Loan	-					-			-	-				-		-
435 Theatre Grant - Area A	-					-			-	-				\$0		-
436 Theatre Grant - Area B	-					-			-	-				\$0		-
437 Theatre Grant - Area C	\$0					-			-	-				\$0		-
438 Theatre Grant N. Cowichan	\$0					-			-	-				\$0		-

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2025)

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
439 Theatre Grant - Ladysmith	\$0					-			-	-				\$0		-
440 Cowichan Sportsplex - Area A	-					-			-	-				-		-
442 Cowichan Sportsplex - Area C	-					-			-	-				-		-
443 Cowichan Sportsplex - Area D	-					-			-	-				-		-
444 Cowichan Sportsplex - Area E	-					-			-	-				-		-
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$10,494					10,494			-	10,494				\$10,494		10,494
456 Recreation Saltair	75,300					75,300	\$0		-	75,300	64,800		-	\$10,500		75,300
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-	57,209				\$57,209		57,209
459 Victim Services	101,828					101,828			-	101,828				\$101,828		101,828
460 Recreation N. Oyster	\$0					-			-	-				\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-	-				\$0		-
463 Cowichan Wooden Boat Society	\$19,110					19,110			-	19,110				\$19,110		19,110
464 Shawnigan Lake Community Centre	-		588,968	964,306	250,000	1,803,274	100,000		100,000	1,903,274	36,964		350,000	\$1,516,310		1,903,274
465 Cobble Hill Historical Society	10,000					10,000			-	10,000				10,000		10,000
466 Cobble Hill Hall	\$25,442					25,442			-	25,442				\$25,442		25,442
467 Shawnigan Lake Historical Society	30,000					30,000			-	30,000				\$30,000		30,000
469 Cowichan Station Area Association Area E	\$24,708					24,708			-	24,708				\$24,708		24,708
470 Frank Jameson Centre	-					-			-	-				\$0		-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	11,930					11,930			-	11,930				\$11,930		11,930
480 Cowichan Aquatic Centre - Area I	\$0					-			-	-				\$0		-
481 Cowichan Aquatic Centre - Area F	\$0					-			-	-				\$0		-
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				700		700			-	700				\$700		700
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,599		1,599			-	1,599				\$1,599		1,599
493 Safer Futures	28,402					28,402			-	28,402				\$28,402		28,402
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				-		-			-	-				\$0		-
576 Engineering Services - Utilities				3,650,000		3,650,000	100,000		100,000	3,750,000			100,000	\$3,650,000		3,750,000
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-	10,200				\$10,200		10,200
515 Curbside Collection			3,669,457			3,669,457	(150,000)		(150,000)	3,519,457	158,795	788,040		\$2,572,622		3,519,457
520 Solid Waste Complex	7,249,218		7,331,673	341,280		14,922,171	(56,000)		(56,000)	14,866,171	268,629	362,837		\$14,234,705		14,866,171
530 Cowichan Flood Management	\$157,594					157,594			-	157,594				\$157,594		157,594
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$1,000,000					1,000,000			-	1,000,000				1,000,000		1,000,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$198,106					198,106			-	198,106				\$198,106		198,106
550 Street Lighting - Mesachie	7,200					7,200			-	7,200				\$7,200		7,200
551 Street Lighting - Youbou		34,200				34,200			-	34,200				\$34,200		34,200

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2025)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
	552 Street Lighting - Brentwood			270	50		320			-	320				\$320	
553 Street Lighting - Cowichan Bay	5,900					5,900			-	5,900				\$5,900		5,900
554 Street Lighting - Honeymoon Bay	27,200					27,200			-	27,200				\$27,200		27,200
555 Street Lighting - Mill Bay			3,100	100		3,200			-	3,200				\$3,200		3,200
556 Street Lighting - Cobble Hill		\$2,200				2,200			-	2,200				\$2,200		2,200
557 Critical Street Lighting A	5,000					5,000			-	5,000				\$5,000		5,000
558 Critical Street Lighting B	1,100					1,100			-	1,100				\$1,100		1,100
559 Critical Street Lighting C	3,800					3,800			-	3,800				\$3,800		3,800
560 Critical Street Lighting D	3,100					3,100			-	3,100				\$3,100		3,100
561 Critical Street Lighting E	5,500					5,500			-	5,500				\$5,500		5,500
565 Critical Street Lighting I	\$3,600					3,600			-	3,600				\$3,600		3,600
580 Street Lighting - Wilmot Road	3,000					3,000			-	3,000				\$3,000		3,000
581 Street Lighting - Sentinel Ridge	2,900					2,900			-	2,900				\$2,900		2,900
583 Street Lighting - Twin Cedars	3,200					3,200			-	3,200				\$3,200		3,200
585 Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				\$4,200		4,200
586 Mill Springs Street Lighting	8,000					8,000			-	8,000				\$8,000		8,000
601 Satellite Park Water		54,000	36,000	20,000		110,000			-	110,000		8,973		\$101,027		110,000
603 Douglas Hill Water		52,900	52,000	20,000		124,900	-		-	124,900		7,719	-	\$117,181		124,900
604 Lambourn Water		53,000	113,000	20,000		186,000	-		-	186,000		4,956		\$181,044		186,000
605 Arbutus Mountain Water		50,000	50,000	-		100,000			-	100,000				\$100,000		100,000
606 Malahat Water		20,900	5,000			25,900			-	25,900				\$25,900		25,900
608 Fern Ridge Water		25,000	20,000	20,000		65,000	-		-	65,000		1,300		\$63,700		65,000
611 Bald Mountain Water System		74,774	48,000			122,774	-		-	122,774				\$122,774		122,774
613 Dogwood Ridge Water System		25,000	22,900	-		47,900			-	47,900		-	3,900	\$44,000		47,900
615 Arbutus Ridge Water System			335,000			335,000	-		-	335,000		5,146		\$329,854		335,000
616 Carlton Water System		35,000	19,500	24,000		78,500			-	78,500				\$78,500		78,500
617 Shellwood Water System		27,000	24,000			51,000			-	51,000		5,216		\$45,784		51,000
618 Woodley Range Water System		30,600	31,000			61,600			-	61,600				\$61,600		61,600
619 Burnum Water System		55,500	44,500			100,000			-	100,000		12,780		\$87,220		100,000
620 Mesachie Lake Water		45,500	23,000	19,000		87,500	-		-	87,500				\$87,500		87,500
640 Saltair Water		720,000	200,000	7,200		927,200	-		-	927,200		156,524	300,000	\$470,676		927,200
652 Central Youbou Water Debt		36,850				36,850			-	36,850				10,980		36,850
653 Youbou Water		182,000	101,000	632	-	283,632	-		-	283,632		5,947	-	\$277,685		283,632
660 Honeymoon Bay Water		64,000	94,200	20,000		178,200	-		-	178,200				\$178,200		178,200
661 Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)		(3,546)	24,754		\$24,754		\$0		24,754
670 Cherry Point Water		23,000	16,460	20,000		59,460			-	59,460				\$59,460		59,460
680 Shawnigan Lake North Water		290,000	355,478	20,412	-	665,890			-	665,890		110,478		\$555,412		665,890
681 Shawnigan Weir				3,446		3,446			-	3,446				3,446		3,446
690 Kerry Village Water		25,990	56,000	20,000		101,990			-	101,990				\$101,990		101,990
701 Wilmot Road Drainage	8,500					8,500			-	8,500				\$8,500		8,500
702 Sentinel Ridge Drainage	4,000					4,000			-	4,000				\$4,000		4,000
703 Shawnigan Lake East Drainage	1,800					1,800			-	1,800				\$1,800		1,800
705 Arbutus Mountain Drainage	7,000					7,000			-	7,000				\$7,000		7,000
707 Lanes Road Drainage	3,100					3,100			-	3,100				\$3,100		3,100
711 Bald Mountian Drainage System	5,600					5,600			-	5,600				\$5,600		5,600
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	34,300					34,300			-	34,300				\$34,300		34,300
799 Shawnigan Creek Cleanout System	12,500					12,500	5,000		5,000	17,500				\$17,500		17,500

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2025)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures					Total Expenditures		
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes		Deficit prior year	
800 Cowichan Bay Sewer		260,000	300,000	20,627		580,627	(4,587)		(4,587)	576,040		-	-	\$576,040		576,040	
801 Brulett Sewer System		24,780	28,800			53,580	-		-	53,580		1,976		\$51,604		53,580	
802 Sentinel Ridge Sewer		55,000	180,000	-		235,000	-		-	235,000				\$235,000		235,000	
803 Twin Cedars Sewer						-				-				\$0		-	
804 Lambourn Sewer		41,000	118,384	24,000		183,384	-		-	183,384		7,434		\$175,950		183,384	
805 Arbutus Mountain Sewer		141,040	74,000	5,000		220,040	-		-	220,040		9,818		\$210,222		220,040	
806 Malahat Sewer		24,700	5,000			29,700				29,700				\$29,700		29,700	
809 Cobble Hill Sewer						-				-				\$0		-	
810 Mesachie Lake Sewer		38,000	16,000	-	-	54,000				54,000		13,651		\$40,349		54,000	
811 Bald Mountain Sewer System		110,000	50,000			160,000	-			160,000	10,875			\$149,125		160,000	
812 Cobble Hill Sewer		100,000	95,000	500		195,500				195,500				\$195,500		195,500	
813 Mill Springs Sewer System		121,693	110,000			231,693	-			231,693				\$231,693		231,693	
815 Arbutus Ridge Sewer System			499,000	-	-	499,000				499,000		129,757		\$369,243		499,000	
820 Eagle Heights Sewer			374,000	30,000		404,000	62,453		62,453	466,453			100,000	\$366,453		466,453	
830 Maple Hills Sewer		36,000	22,000			58,000	-			58,000				\$58,000		58,000	
840 Shawnigan Lake Sewer		180,000	180,000	24,480		384,480	100,000		100,000	484,480		-		\$484,480		484,480	
850 Kerry Village Sewer		29,160	73,228	-		102,388	-			102,388				\$102,388		102,388	
860 Youbou Sewer System		40,000	19,000			59,000	-			59,000				\$59,000		59,000	
TOTALS		62,900,391	3,189,660	20,535,457	35,312,029	835,000	122,772,537	1,391,882	-	1,391,882	124,164,419	2,230,515	7,047,912	5,308,286	109,577,706	-	124,164,419

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2026)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
100	General Government	4,316,262			\$8,107,382			\$0	-	12,423,644			\$0	\$12,144,286		12,423,644
101	Community Health Network				80,000				-	80,000				\$80,000		80,000
102	V. I. Regional Library	2,995,342				2,995,342			-	2,995,342				\$2,995,342		2,995,342
106	Malahat Transit	530,959		196,875	25,500	753,334		-	-	753,334				\$753,334		753,334
107	Transit	4,227,658		808,713	163,000	5,199,371			-	5,199,371				\$5,199,371		5,199,371
109	911	1,015,139			21,548	1,036,687	200,000		200,000	1,236,687			200,000	\$1,036,687		1,236,687
119	Grants-in-Aid	109,500				109,500			-	109,500				\$109,500		109,500
121	Economic Development	\$855,002			35,000	890,002		-	-	890,002				\$890,002		890,002
123	Regional Tourism	120,000			624,240	744,240			-	744,240				\$744,240		744,240
130	Electoral Feasibility Studies	15,000			-	15,000			-	15,000				\$15,000		15,000
131	Environmental Initiatives	800,000			\$250,000	1,050,000	\$52,000		52,000	1,102,000				\$1,102,000		1,102,000
150	Municipalities - M.F.A. Debt				4,919,457	4,919,457			-	4,919,457		\$4,919,457		-		4,919,457
197	GM Community Services				286,326	286,326				286,326				\$286,326		286,326
198	GM Strategic Services				357,964	357,964				357,964				\$357,964		357,964
199	Parks, Recreation, Culture & Facilities				794,976	794,976				794,976				\$794,976		794,976
200	Administration Building				-	-				-				\$0		-
205	Emergency Planning	1,294,013			35,350	1,329,363			-	1,329,363				1,329,363		1,329,363
230	Community Parks	2,564,901		2,000	23,000	2,589,901	45,000		45,000	2,634,901	\$347,130		\$105,000	\$2,182,771		2,634,901
250	Electoral Area Services	1,314,668			-	1,314,668			-	1,314,668				\$1,314,668		1,314,668
279	Parks & Trails	1,368,400				1,368,400	\$0			1,368,400			\$0	\$1,368,400		1,368,400
280	Regional Parks	\$1,891,882			-	1,891,882			-	1,891,882	132,104		100,000	\$1,659,778		1,891,882
281	Bright Angel Park	113,000		4,500		117,500	20,000		20,000	137,500			40,000	\$97,500		137,500
282	South Cowichan Community Parks	15,000				15,000			-	15,000				\$15,000		15,000
283	Kinsol Trestle	120,000				120,000	(55,000)		(55,000)	65,000				\$65,000		65,000
285	Regional Parkland Acquisition	800,000				800,000	-160,000		(160,000)	640,000	\$0		\$600,000	\$40,000		640,000
310	Animal Control	102,886			90,000	192,886			-	192,886				\$192,886		192,886
320	Building Inspection	\$457,353			792,613	1,249,966			-	1,249,966				\$1,249,966		1,249,966
325	Community Planning	3,034,528		180,000	-	3,214,528	3,300		3,300	3,217,828				\$3,217,828		3,217,828
328	Bylaw Enforcement	\$762,773		202,489		965,262			-	965,262				\$965,262		965,262
350	North Oyster Fire Protection	639,949		117,100		757,049	(270,000)		(270,000)	487,049	25,600			\$461,449		487,049
351	Mesachie Lake Fire Protection	72,214			6,000	78,214	(5,000)		(5,000)	73,214				\$73,214		73,214
352	Lake Cowichan Fire Protection	\$462,919				462,919			-	462,919				\$462,919		462,919
353	Saltair Fire Protection	331,649				331,649			-	331,649				\$331,649		331,649
354	Sahtlam Fire Protection	453,698		3,191		456,889	(165,000)		(165,000)	291,889				291,889		291,889
355	Malahat Fire Protection	246,271		67,950	-	314,221	(42,780)		(42,780)	271,441		26,204		\$245,237		271,441
356	Eagle Heights Fire Protection	479,119				479,119	(9,394)		(9,394)	469,725				\$469,725		469,725
357	Honeymoon Bay Fire Protection	230,310				230,310	19,000		19,000	249,310			50,000	\$199,310		249,310
358	Youbou Fire Protection	186,351				186,351	(10,000)		(10,000)	176,351				\$176,351		176,351
390	Regional Recreation	22,452,124				22,452,124				22,452,124				\$22,452,124		22,452,124
400	Arts and Culture	130,000				130,000				130,000				\$130,000		130,000
405	Cowichan Lake Recreation	-		476,610	3,348,936	4,260,546			-	4,260,546	283,964	323,583	435,000	\$3,217,999		4,260,546
411	Kerry Park Recreation	-		761,695	3,797,373	4,559,068			-	4,559,068	149,169		50,000	\$4,359,899		4,559,068
417	Kerry Park Aquatic Service	-				-			-	-				\$0		-
420	Island Savings Centre	-		2,486,076	7,095,765	9,671,841	(\$130,254)		(130,254)	9,541,587	\$174,816	\$0	\$1,890,000	\$7,476,771		9,541,587
429	Island Savings Centre Theatre Loan	-				-			-	-				-		-
435	Theatre Grant - Area A	-				-			-	-				\$0		-
436	Theatre Grant - Area B	-				-			-	-				\$0		-
437	Theatre Grant - Area C	\$0				-			-	-				\$0		-
438	Theatre Grant N. Cowichan	\$0				-			-	-				\$0		-
439	Theatre Grant - Ladysmith	\$0				-			-	-				\$0		-
440	Cowichan Sportsplex - Area A	-				-			-	-				-		-
442	Cowichan Sportsplex - Area C	-				-			-	-				-		-
443	Cowichan Sportsplex - Area D	-				-			-	-				-		-

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2026)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest		Other	Deficit	Total	
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
444 Cowichan Sportsplex - Area E	-					-		-		-				-		-
450 Recreation Mill Bay	10,000					10,000				10,000				\$10,000		10,000
451 Recreation Glenora	\$10,704					10,704				10,704				\$10,704		10,704
456 Recreation Saltair	75,300					75,300	\$0			75,300	64,800			\$10,500		75,300
457 Victim Services West	15,000					15,000				15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209				57,209				\$57,209		57,209
459 Victim Services	103,865					103,865				103,865				\$103,865		103,865
460 Recreation N. Oyster	\$0					-				-				\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-				-				\$0		-
463 Cowichan Wooden Boat Society	\$19,110					19,110				19,110				\$19,110		19,110
464 Shawnigan Lake Community Centre	-		600,748	1,136,052	-	1,736,800	(100,000)		(100,000)	1,636,800			75,000	\$1,561,800		1,636,800
465 Cobble Hill Historical Society	10,000					10,000				10,000				\$10,000		10,000
466 Cobble Hill Hall	\$25,442					25,442				25,442				\$25,442		25,442
467 Shawnigan Lake Historical Society	30,000					30,000				30,000				\$30,000		30,000
469 Cowichan Station Area Association Area	\$24,708					24,708				24,708				\$24,708		24,708
470 Frank Jameson Centre	-					-				-				\$0		-
472 Senior Centre Grant	17,500					17,500				17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000				30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200				10,200				\$10,200		10,200
478 Cowichan Station Association Area B	11,930					11,930				11,930				\$11,930		11,930
480 Cowichan Aquatic Centre - Area F	\$0					-				-				\$0		-
481 Cowichan Aquatic Centre - Area I	\$0					-				-				\$0		-
488 Shawnigan Basin Society	-					-				-				\$0		-
489 Nature and Habitat - Area I				700		700				700				\$700		700
490 Thetis Island Wharf		18,750				18,750				18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000				1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,599		1,599				1,599				\$1,599		1,599
493 Safer Futures	28,402					28,402				28,402				\$28,402		28,402
494 Social Planning	51,000					51,000				51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000				100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900				124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220				62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration						-				-				\$0		-
576 Engineering Services - Utilities				3,700,000		3,700,000	150,000		150,000	3,850,000			150,000	\$3,700,000		3,850,000
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200				10,200				\$10,200		10,200
515 Curbside Collection			3,798,088			3,798,088	(150,000)		(150,000)	3,648,088	158,795	788,040		\$2,701,253		3,648,088
520 Solid Waste Complex	7,611,679		7,955,269	344,711		15,911,659	(56,000)		(56,000)	15,855,659	250,066	362,837		\$15,242,756		15,855,659
530 Cowichan Flood Management	161,534					161,534				161,534				\$161,534		161,534
531 South Cowichan Water Study Plan	\$0					-				-				\$0		-
532 Drinking Water and Watershed Protectio	\$1,100,000					1,100,000				1,100,000				\$1,100,000		1,100,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000				100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$202,068					202,068				202,068				\$202,068		202,068
550 Street Lighting - Mesachie	7,300					7,300				7,300				\$7,300		7,300
551 Street Lighting - Youbou		34,300				34,300				34,300				\$34,300		34,300
552 Street Lighting - Brentwood			270	50		320				320				\$320		320
553 Street Lighting - Cowichan Bay	5,900					5,900				5,900				\$5,900		5,900
554 Street Lighting - Honeymoon Bay	27,300					27,300				27,300				\$27,300		27,300
555 Street Lighting - Mill Bay			3,100	100		3,200				3,200				\$3,200		3,200
556 Street Lighting - Cobble Hill		\$2,200				2,200				2,200				\$2,200		2,200
557 Critical Street Lighting A	5,000					5,000				5,000				\$5,000		5,000
558 Critical Street Lighting B	1,200					1,200				1,200				\$1,200		1,200
559 Critical Street Lighting C	3,800					3,800				3,800				\$3,800		3,800

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2026)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest		Capital	Other Purposes	Deficit prior year	Total Expenditures
											Short Term	Long Term				
560 Critical Street Lighting D	3,100					3,100			-	3,100				\$3,100		3,100
561 Critical Street Lighting E	5,600					5,600			-	5,600				\$5,600		5,600
565 Critical Street Lighting I	\$3,600					3,600			-	3,600				\$3,600		3,600
580 Street Lighting - Wilmot Road	3,100					3,100			-	3,100				\$3,100		3,100
581 Street Lighting - Sentinel Ridge	2,900					2,900			-	2,900				\$2,900		2,900
583 Street Lighting - Twin Cedars	3,300					3,300			-	3,300				\$3,300		3,300
585 Street Lighting - Arbutus Mountain	4,300					4,300			-	4,300				\$4,300		4,300
586 Mill Springs Street Lighting	8,000					8,000			-	8,000				\$8,000		8,000
601 Satellite Park Water		54,000	36,000	20,000		110,000	-		-	110,000		8,973		\$101,027		110,000
603 Douglas Hill Water		53,000	53,000	20,000	-	126,000	-		-	126,000		7,719		\$118,281		126,000
604 Lambourn Water		53,000	115,000	20,000		188,000	-		-	188,000		4,956	-	\$183,044		188,000
605 Arbutus Mountain Water		50,000	50,000	-		100,000	-		-	100,000				\$100,000		100,000
606 Malahat Water		25,000	10,000			35,000	-		-	35,000				\$35,000		35,000
608 Fern Ridge Water		26,000	20,000	20,000	-	66,000	-		-	66,000		1,300	-	\$64,700		66,000
611 Bald Mountain Water System		80,000	50,000			130,000	-		-	130,000				\$130,000		130,000
613 Dogwood Ridge Water System		25,000	23,000			48,000	-		-	48,000	-	3,900		\$44,100		48,000
615 Arbutus Ridge Water System			343,389			343,389	-		-	343,389		5,146		\$338,243		343,389
616 Carlton Water System		35,000	19,500	24,000		78,500	-		-	78,500		-	-	\$78,500		78,500
617 Shellwood Water System		27,000	25,000			52,000	-		-	52,000	-	5,216		\$46,784		52,000
618 Woodley Range Water System		31,000	31,000			62,000	-		-	62,000				\$62,000		62,000
619 Burnum Water System		55,500	45,000			100,500	-		-	100,500		12,780		\$87,720		100,500
620 Mesachie Lake Water		45,500	23,000	19,000		87,500	-		-	87,500		-		\$87,500		87,500
640 Saltair Water		720,000	200,000	7,200		927,200	-		-	927,200	-	156,524	300,000	\$470,676		927,200
652 Central Youbou Water Debt		36,850				36,850	-		-	36,850		\$25,870		10,980		36,850
653 Youbou Water		182,000	103,000	632		285,632	-		-	285,632	-	5,947		\$279,685		285,632
660 Honeymoon Bay Water		64,000	94,200	20,000		178,200	-		-	178,200	-	-		\$178,200		178,200
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623	-		-	2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)		(3,546)	24,754		\$24,754		\$0		24,754
670 Cherry Point Water		24,000	17,000	20,000		61,000	-		-	61,000				\$61,000		61,000
680 Shawnigan Lake North Water		290,000	355,478	20,412		665,890	-		-	665,890		110,478		\$555,412		665,890
681 Shawnigan Weir				3,446		3,446	-		-	3,446				\$3,446		3,446
690 Kerry Village Water		26,500	56,000	20,000		102,500	-		-	102,500				\$102,500		102,500
701 Wilmot Road Drainage	8,500			-		8,500	-		-	8,500				\$8,500		8,500
702 Sentinel Ridge Drainage	4,500					4,500	-		-	4,500				\$4,500		4,500
703 Shawnigan Lake East Drainage	1,800					1,800	-		-	1,800				\$1,800		1,800
705 Arbutus Mountain Drainage	7,000					7,000	-		-	7,000				\$7,000		7,000
707 Lanes Road Drainage	3,100					3,100	-		-	3,100				\$3,100		3,100
711 Bald Mountain Drainage System	5,700					5,700	-		-	5,700				\$5,700		5,700
714 Cobble Hill Drainage System	7,200			-		7,200	-		-	7,200				\$7,200		7,200
715 Arbutus Ridge Drainage System	35,000					35,000	-		-	35,000				\$35,000		35,000
799 Shawnigan Creek Cleanout System	12,500					12,500	5,000		5,000	17,500				\$17,500		17,500
800 Cowichan Bay Sewer		260,000	320,000	-	20,627	600,627	(4,587)		(4,587)	596,040		-		\$596,040		596,040
801 Brulett Sewer System		24,780	28,800	-	-	53,580	-		-	53,580		1,976		\$51,604		53,580
802 Sentinel Ridge Sewer		56,000	180,000	-		236,000	-		-	236,000				\$236,000		236,000
803 Twin Cedars Sewer						-	-		-	-				\$-		-
804 Lambourn Sewer		41,000	118,384	24,000		183,384	-		-	183,384		7,434		\$175,950		183,384
805 Arbutus Mountain Sewer		145,000	80,850			225,850	-		-	225,850		9,818		\$216,032		225,850
806 Malahat Sewer		24,700	5,000			29,700	-		-	29,700				\$29,700		29,700
809 Cobble Hill Sewer						-	-		-	-				\$-		-
810 Mesachie Lake Sewer		38,000	16,000	-		54,000	-		-	54,000		13,651		\$40,349		54,000
811 Bald Mountain Sewer System		110,000	55,000			165,000	-		-	165,000	10,875			\$154,125		165,000
812 Cobble Hill Sewer		100,000	100,000	500		200,500	-		-	200,500				\$200,500		200,500
813 Mill Springs Sewer System		150,000	120,000			270,000	-		-	270,000				\$270,000		270,000

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2026)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest		Capital	Other Purposes	Deficit prior year	Total Expenditures
815 Arbutus Ridge Sewer System			513,970			513,970	-		-	513,970			129,757	\$384,213		513,970
820 Eagle Heights Sewer			500,000	24,000		524,000	94,453		94,453	618,453			150,000	100,000		618,453
830 Maple Hills Sewer		37,000	22,000			59,000	-		-	59,000						59,000
840 Shawnigan Lake Sewer		180,000	180,000	24,480		384,480	-		-	384,480						384,480
850 Kerry Village Sewer		29,160	73,228			102,388	-		-	102,388						102,388
860 Youbou Sewer System		42,000	19,000			61,000	-		-	61,000						61,000
TOTALS	65,432,241	3,238,363	21,666,473	36,329,412	545,627	127,212,117	(1,072,808)	-	(1,072,808)	126,139,309	1,876,677	7,108,154	4,095,000	113,059,478		126,139,309

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2027)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	4,532,075			\$8,405,663		12,937,738	\$0		-	12,937,738	\$186,238		-	\$12,751,500		12,937,738
101 Community Health Network				80,000		80,000			-	80,000				80,000		80,000
102 V. I. Regional Library	3,085,202					3,085,202			-	3,085,202				\$3,085,202		3,085,202
106 Malahat Transit	548,749		206,719	28,000		783,468			-	783,468				\$783,468		783,468
107 Transit	4,642,159		883,803	174,500		5,700,461			-	5,700,461				\$5,700,461		5,700,461
109 911	1,046,239			21,548		1,067,787	200,000		200,000	1,267,787			200,000	\$1,067,787		1,267,787
119 Grants-in-Aid	109,500					109,500			-	109,500				\$109,500		109,500
121 Economic Development	\$872,802			35,000		907,802			-	907,802				\$907,802		907,802
123 Regional Tourism	120,000			636,725		756,725			-	756,725				\$756,725		756,725
130 Electoral Feasibility Studies	15,000			-		15,000			-	15,000				\$15,000		15,000
131 Environmental Initiatives	850,000			\$250,000		1,100,000	\$52,000		52,000	1,152,000				\$1,152,000		1,152,000
150 Municipalities - M.F.A. Debt				4,909,457		4,909,457			-	4,909,457		\$4,909,457				4,909,457
197 GM Community Services				292,053		292,053			-	292,053				\$292,053		292,053
198 GM Strategic Services				368,703		368,703			-	368,703				\$368,703		368,703
199 Parks, Recreation, Culture & Facilities				822,801		822,801			-	822,801				\$822,801		822,801
200 Administration Building				-		-			-	-				\$0		-
205 Emergency Planning	1,339,303			36,588		1,375,891			-	1,375,891				\$1,375,891		1,375,891
230 Community Parks			2,000	23,000		2,610,680	180,000		180,000	2,790,680	\$347,130		\$235,000	\$2,208,550		2,790,680
250 Electoral Area Services	1,354,108					1,354,108			-	1,354,108				\$1,354,108		1,354,108
279 Parks & Trails	1,423,160					1,423,160	\$0		-	1,423,160			\$0	\$1,423,160		1,423,160
280 Regional Parks	\$1,907,937			-		1,907,937	50,000		50,000	1,957,937	131,768		100,000	\$1,726,169		1,957,937
281 Bright Angel Park	115,000		4,500			119,500	(20,000)		(20,000)	99,500				\$99,500		99,500
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	120,000					120,000	(75,000)		(75,000)	45,000				\$45,000		45,000
285 Regional Parkland Acquisition	800,000					800,000	1,000,000		1,000,000	1,800,000	\$0		\$1,760,000	\$40,000		1,800,000
310 Animal Control	108,060			90,000		198,060			-	198,060				\$198,060		198,060
320 Building Inspection	\$482,352			792,613		1,274,965			-	1,274,965				\$1,274,965		1,274,965
325 Community Planning	3,125,564		160,000			3,285,564	3,500		3,500	3,289,064				\$3,289,064		3,289,064
328 Bylaw Enforcement	\$782,079		202,489			984,568			-	984,568				\$984,568		984,568
350 North Oyster Fire Protection	653,793		117,100			770,893	(270,000)		(270,000)	500,893	25,600			\$475,293		500,893
351 Mesachie Lake Fire Protection	74,412			6,000		80,412	(5,000)		(5,000)	75,412				\$75,412		75,412
352 Lake Cowichan Fire Protection	\$476,807					476,807			-	476,807				\$476,807		476,807
353 Saltair Fire Protection	341,598					341,598			-	341,598				\$341,598		341,598
354 Sahtlam Fire Protection	469,578		3,191			472,769	(175,000)		(175,000)	297,769				\$297,769		297,769
355 Malahat Fire Protection	252,269		69,310			321,579	(42,780)		(42,780)	278,799		26,204		\$252,595		278,799
356 Eagle Heights Fire Protection	493,493					493,493	(9,676)		(9,676)	483,817				\$483,817		483,817
357 Honeymoon Bay Fire Protection	237,198					237,198			-	237,198				\$237,198		237,198
358 Youbou Fire Protection	191,642					191,642	(10,000)		(10,000)	181,642				\$181,642		181,642
390 Regional Recreation	23,125,688					23,125,688			-	23,125,688				\$23,125,688		23,125,688
400 Arts and Culture	130,000					130,000			-	130,000				\$130,000		130,000
405 Cowichan Lake Recreation			500,441	3,389,465	440,000	4,329,906			-	4,329,906	283,964	323,583	440,000	\$3,282,359		4,329,906
411 Kerry Park Recreation			801,930	11,187,934	4,800,000	16,789,864			-	16,789,864	149,169		12,000,000	\$4,640,695		16,789,864
417 Kerry Park Aquatic Service	\$0					-			-	-				\$0		-
420 Island Savings Centre			2,215,051	9,761,784	400,000	12,376,835	(\$180,254)		(180,254)	12,196,581	\$174,871	\$0	\$4,460,000	\$7,561,710		12,196,581
429 Island Savings Centre Theatre Loan						-			-	-				-		-
435 Theatre Grant - Area A						-			-	-				\$0		-
436 Theatre Grant - Area B						-			-	-				\$0		-
437 Theatre Grant - Area C						-			-	-				\$0		-
438 Theatre Grant N. Cowichan	\$0					-			-	-				\$0		-

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2027)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
439 Theatre Grant - Ladysmith	\$0					-			-	-				\$0		-
440 Cowichan Sportsplex - Area A	-					-			-	-				-		-
442 Cowichan Sportsplex - Area C	-					-			-	-				-		-
443 Cowichan Sportsplex - Area D	-					-			-	-				-		-
444 Cowichan Sportsplex - Area E	-					-			-	-				-		-
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$10,918					10,918			-	10,918				\$10,918		10,918
456 Recreation Saltair	75,300					75,300	\$0		-	75,300	64,800		-	\$10,500		75,300
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-	57,209				\$57,209		57,209
459 Victim Services	105,942					105,942			-	105,942				\$105,942		105,942
460 Recreation N. Oyster	\$0					-			-	-				\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-	-				\$0		-
463 Cowichan Wooden Boat Society	\$19,110					19,110			-	19,110				\$19,110		19,110
464 Shawnigan Lake Community Centre	-		612,763	1,270,891		1,883,654	(100,000)	(100,000)	-	1,783,654	-		175,000	\$1,608,654		1,783,654
465 Cobble Hill Historical Society	10,000					10,000			-	10,000				10,000		10,000
466 Cobble Hill Hall	\$25,442					25,442			-	25,442				\$25,442		25,442
467 Shawnigan Lake Historical Society	30,000					30,000			-	30,000				\$30,000		30,000
469 Cowichan Station Area Association Area E	\$24,708					24,708			-	24,708				\$24,708		24,708
470 Frank Jameson Centre	-					-			-	-				\$0		-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	11,930					11,930			-	11,930				\$11,930		11,930
480 Cowichan Aquatic Centre - Area F	\$0					-			-	-				\$0		-
481 Cowichan Aquatic Centre - Area I	\$0					-			-	-				\$0		-
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				700		700			-	700				\$700		700
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,599		1,599			-	1,599				\$1,599		1,599
493 Safer Futures	28,402					28,402			-	28,402				\$28,402		28,402
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)	(500,000)	-	265,000				\$265,000		265,000
575 Engineering Services - Administration				-		-			-	-				\$0		-
576 Engineering Services - Utilities				3,900,000		3,900,000	120,000	120,000	-	4,020,000			120,000	\$3,900,000		4,020,000
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-	10,200				\$10,200		10,200
515 Curbside Collection			3,933,151	-		3,933,151	(150,000)	(150,000)	-	3,783,151	158,795	788,040		\$2,836,316		3,783,151
520 Solid Waste Complex	7,992,263		8,713,944	344,711		17,050,918	(56,000)	(56,000)	-	16,994,918	250,066	362,837		\$16,382,015		16,994,918
530 Cowichan Flood Management	165,572					165,572			-	165,572				\$165,572		165,572
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$1,200,000					1,200,000			-	1,200,000				\$1,200,000		1,200,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,300					7,300			-	7,300				\$7,300		7,300
551 Street Lighting - Youbou		34,400				34,400			-	34,400				\$34,400		34,400

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2027)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest			Other Purposes	Deficit prior year	Total Expenditures
											Short Term	Long Term	Capital			
552 Street Lighting - Brentwood			280	50		330			-	330				\$330		330
553 Street Lighting - Cowichan Bay	6,000					6,000			-	6,000				\$6,000		6,000
554 Street Lighting - Honeymoon Bay	27,400					27,400			-	27,400				\$27,400		27,400
555 Street Lighting - Mill Bay			3,100	100		3,200			-	3,200				\$3,200		3,200
556 Street Lighting - Cobble Hill		\$2,300				2,300			-	2,300				\$2,300		2,300
557 Critical Street Lighting A	5,100					5,100			-	5,100				\$5,100		5,100
558 Critical Street Lighting B	1,200					1,200			-	1,200				\$1,200		1,200
559 Critical Street Lighting C	3,900					3,900			-	3,900				\$3,900		3,900
560 Critical Street Lighting D	3,200					3,200			-	3,200				\$3,200		3,200
561 Critical Street Lighting E	5,700					5,700			-	5,700				\$5,700		5,700
565 Critical Street Lighting I	\$3,600					3,600			-	3,600				\$3,600		3,600
580 Street Lighting - Wilmot Road	3,100					3,100			-	3,100				\$3,100		3,100
581 Street Lighting - Sentinel Ridge	3,000					3,000			-	3,000				\$3,000		3,000
583 Street Lighting - Twin Cedars	3,300					3,300			-	3,300				\$3,300		3,300
585 Street Lighting - Arbutus Mountain	4,400					4,400			-	4,400				\$4,400		4,400
586 Mill Springs Street Lighting	9,000					9,000			-	9,000				\$9,000		9,000
601 Satellite Park Water		55,000	36,000	20,000		111,000			-	111,000		8,973		\$102,027		111,000
603 Douglas Hill Water		53,000	53,000	20,000		126,000			-	126,000		7,719		\$118,281		126,000
604 Lambourn Water		53,000	115,000	20,000		188,000			-	188,000		4,956		\$183,044		188,000
605 Arbutus Mountain Water		52,000	51,000	-	-	103,000			-	103,000			-	\$103,000		103,000
606 Malahat Water		30,000	15,000			45,000			-	45,000				\$45,000		45,000
608 Fern Ridge Water		26,000	20,000	20,000		66,000	-		-	66,000	-	1,300		\$64,700		66,000
611 Bald Mountain Water System		80,000	50,000			130,000	-		-	130,000				\$130,000		130,000
613 Dogwood Ridge Water System		26,000	23,000			49,000	-		-	49,000	-	3,900		\$45,100		49,000
615 Arbutus Ridge Water System			353,690			353,690	50,000		50,000	403,690		5,146	50,000	\$348,544		403,690
616 Carlton Water System		35,000	20,000	24,000		79,000			-	79,000				\$79,000		79,000
617 Shellwood Water System		27,000	25,000			52,000			-	52,000	-	5,216		\$46,784		52,000
618 Woodley Range Water System		31,000	32,000			63,000			-	63,000				\$63,000		63,000
619 Burnum Water System		56,000	46,000			102,000			-	102,000		12,780		\$89,220		102,000
620 Mesachie Lake Water		45,500	24,000	19,000		88,500	-		-	88,500				\$88,500		88,500
640 Saltair Water		720,000	200,000	7,200		927,200			-	927,200	-	156,524	300,000	\$470,676		927,200
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		10,980		36,850
653 Youbou Water		182,000	103,333	632		285,965	-		-	285,965	-	5,947		\$280,018		285,965
660 Honeymoon Bay Water		64,000	94,200	20,000		178,200	-		-	178,200	-			\$178,200		178,200
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)		(3,546)	24,754		\$24,754		\$0		24,754
670 Cherry Point Water		24,000	17,000	20,000		61,000	-		-	61,000				\$61,000		61,000
680 Shawnigan Lake North Water		290,000	355,478	20,412		665,890			-	665,890		110,478		\$555,412		665,890
681 Shawnigan Weir				3,446		3,446			-	3,446				3,446		3,446
690 Kerry Village Water		26,500	56,000	20,000		102,500			-	102,500				\$102,500		102,500
701 Wilmot Road Drainage	9,000			-		9,000			-	9,000				\$9,000		9,000
702 Sentinel Ridge Drainage	4,500					4,500	-		-	4,500				\$4,500		4,500
703 Shawnigan Lake East Drainage	1,850					1,850			-	1,850				\$1,850		1,850
705 Arbutus Mountain Drainage	8,000			-		8,000			-	8,000				\$8,000		8,000
707 Lanes Road Drainage	3,200					3,200			-	3,200				\$3,200		3,200
711 Bald Mountian Drainage System	5,800					5,800			-	5,800				\$5,800		5,800
714 Cobble Hill Drainage System	7,200					7,200			-	7,200				\$7,200		7,200
715 Arbutus Ridge Drainage System	35,000					35,000			-	35,000				\$35,000		35,000
799 Shawnigan Creek Cleanout System	13,000					13,000	5,000		5,000	18,000				\$18,000		18,000

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2027)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures				Total Expenditures	
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes		Deficit prior year
800 Cowichan Bay Sewer		260,000	320,000	-	20,627	600,627	(4,587)	(4,587)	596,040		-	-	\$596,040		596,040	
801 Brulett Sewer System		1,976	-	-	-	1,976		-	1,976			1,976	\$0		1,976	
802 Sentinel Ridge Sewer		-	-	-	-	-		-	-				\$0		-	
803 Twin Cedars Sewer													\$0		-	
804 Lambourn Sewer		41,000	120,000	24,000		185,000		-	185,000			7,434	\$177,566		185,000	
805 Arbutus Mountain Sewer		145,000	81,000			226,000		-	226,000			9,818	\$216,182		226,000	
806 Malahat Sewer		58,000	5,000			63,000		-	63,000				\$63,000		63,000	
809 Cobble Hill Sewer						-		-	-						-	
810 Mesachie Lake Sewer		42,000	16,000			58,000		-	58,000			13,651	\$44,349		58,000	
811 Bald Mountian Sewer System		117,375	55,000			172,375		-	172,375		10,875		\$161,500		172,375	
812 Cobble Hill Sewer		100,000	100,000	500		200,500		-	200,500				\$200,500		200,500	
813 Mill Springs Sewer System		150,000	120,000			270,000		-	270,000				\$270,000		270,000	
815 Arbutus Ridge Sewer System			531,389			531,389		-	531,389			129,757	\$401,632		531,389	
820 Eagle Heights Sewer			500,000	24,000		524,000	94,453	94,453	618,453			150,000	100,000	\$368,453	618,453	
830 Maple Hills Sewer		37,000	22,000			59,000		-	59,000				\$59,000		59,000	
840 Shawnigan Lake Sewer		180,000	182,000	24,480		386,480		-	386,480				\$386,480		386,480	
850 Kerry Village Sewer		-	\$0	-		-		-	-				\$0		-	
860 Youbou Sewer System		42,000	20,000			62,000		-	62,000				\$62,000		62,000	
TOTALS		67,844,822	3,184,774	22,191,861	47,121,654	5,660,627	153,110	-	153,110	146,156,849	1,783,276	7,098,154	19,940,000	117,335,418	-	146,156,849

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2028)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
100 General Government	4,758,679			\$8,723,515		13,482,194	\$0		-	13,482,194	\$93,118		\$0	\$13,389,076		13,482,194
101 Community Health Network				-		-			-	-				-		-
102 V. I. Regional Library	3,177,759					3,177,759			-	3,177,759				\$3,177,759		3,177,759
106 Malahat Transit	572,420		211,887	30,500		814,806			-	814,806		-		\$814,806		814,806
107 Transit	4,805,586		927,993	183,500		5,917,079			-	5,917,079		-		\$5,917,079		5,917,079
109 911	1,078,273			21,548		1,099,821	200,000		200,000	1,299,821	-		200,000	\$1,099,821		1,299,821
119 Grants-in-Aid	109,500					109,500			-	109,500				\$109,500		109,500
121 Economic Development	\$890,958			35,000		925,958	-		-	925,958				\$925,958		925,958
123 Regional Tourism	120,000			649,459		769,459			-	769,459				\$769,459		769,459
130 Electoral Feasibility Studies	15,000			-		15,000			-	15,000				\$15,000		15,000
131 Environmental Initiatives	875,000			\$250,000		1,125,000	\$0		-	1,125,000				\$1,125,000		1,125,000
150 Municipalities - M.F.A. Debt				\$4,889,982		4,889,982			-	4,889,982				-		4,889,982
197 GM Community Services				\$297,894		297,894				297,894			\$4,889,982	\$297,894		297,894
198 GM Strategic Services				\$379,764		379,764				379,764				\$379,764		379,764
199 Parks, Recreation, Culture & Facilities				851,599		851,599			-	851,599				\$851,599		851,599
200 Administration Building				-		-				-				\$0		-
205 Emergency Planning	1,386,179		-	37,868		1,424,047			-	1,424,047				1,424,047		1,424,047
230 Community Parks	2,621,630		2,000	25,000		2,648,630	(30,000)		(30,000)	2,618,630	\$317,130		\$55,000	\$2,246,500		2,618,630
250 Electoral Area Services	1,394,732					1,394,732			-	1,394,732				\$1,394,732		1,394,732
279 Parks & Trails	1,480,086				-	1,480,086	55,000		55,000	1,535,086			\$55,000	\$1,480,086		1,535,086
280 Regional Parks	\$1,886,585			-		1,886,585			-	1,886,585			100,000	\$1,786,585		1,886,585
281 Bright Angel Park	117,000		4,500			121,500	(20,000)		(20,000)	101,500				\$101,500		101,500
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	125,000					125,000	(80,000)		(80,000)	45,000				\$45,000		45,000
285 Regional Parkland Acquisition	800,000					800,000	450,000		450,000	1,250,000	\$0		800,000	\$450,000		1,250,000
310 Animal Control	112,021			90,000		202,021			-	202,021				\$202,021		202,021
320 Building Inspection	\$507,851			792,613		1,300,464			-	1,300,464				\$1,300,464		1,300,464
325 Community Planning	3,219,331		200,000	-		3,419,331	4,500		4,500	3,423,831				\$3,423,831		3,423,831
328 Bylaw Enforcement	\$801,770		202,489			1,004,259			-	1,004,259				\$1,004,259		1,004,259
350 North Oyster Fire Protection	668,082		117,100			785,182	(270,000)		(270,000)	515,182	25,600			\$489,582		515,182
351 Mesachie Lake Fire Protection	76,644			6,000		82,644	(5,000)		(5,000)	77,644				\$77,644		77,644
352 Lake Cowichan Fire Protection	\$491,111					491,111			-	491,111				\$491,111		491,111
353 Saltair Fire Protection	351,846					351,846			-	351,846				\$351,846		351,846
354 Sahtlam Fire Protection	486,013		3,191			489,204	(185,000)		(185,000)	304,204				\$304,204		304,204
355 Malahat Fire Protection	258,457		70,700			329,157	(42,780)		(42,780)	286,377		26,204		\$260,173		286,377
356 Eagle Heights Fire Protection	508,297					508,297	(9,966)		(9,966)	498,331				\$498,331		498,331
357 Honeymoon Bay Fire Protection	244,313					244,313			-	244,313				\$244,313		244,313
358 Youbou Fire Protection	-					-			-	-				\$0		-
390 Regional Recreation	23,819,459					23,819,459				23,819,459				\$23,819,459		23,819,459
400 Arts and Culture	130,000					130,000				130,000				\$130,000		130,000
405 Cowichan Lake Recreation	-		525,463	3,430,090	200,000	4,155,553			-	4,155,553	283,964	323,583	200,000	\$3,348,006		4,155,553
411 Kerry Park Recreation	-		867,970	4,410,915		5,278,885	(100,000)		(100,000)	5,178,885	149,169	199,800	50,000	\$4,779,916		5,178,885
417 Kerry Park Aquatic Service	\$0					-			-	-				\$0		-
420 Island Savings Centre	-		2,254,454	9,179,361		11,433,815	(230,254)		(230,254)	11,203,561	\$182,000	\$0	\$3,200,000	\$7,821,561		11,203,561
435 Theatre Grant - Area A	-					-			-	-				\$0		-
436 Theatre Grant - Area B	-					-			-	-				\$0		-
437 Theatre Grant - Area C	\$0					-			-	-				\$0		-
438 Theatre Grant N. Cowichan	\$0					-			-	-				\$0		-
439 Theatre Grant - Ladysmith	\$0					-			-	-				\$0		-
440 Cowichan Sportsplex - Area A	-					-			-	-				-		-

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2028)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
442 Cowichan Sportsplex - Area C	-					-		-	-	-				-		-
443 Cowichan Sportsplex - Area D	-					-		-	-	-				-		-
444 Cowichan Sportsplex - Area E	-					-		-	-	-				-		-
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$11,136					11,136			-	11,136				\$11,136		11,136
456 Recreation Saltair	75,300					75,300		\$0	-	75,300	64,800		-	\$10,500		75,300
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-	57,209				\$57,209		57,209
459 Victim Services	108,061					108,061			-	108,061				\$108,061		108,061
460 Recreation N. Oyster	\$0					-			-	-				\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-	-				\$0		-
463 Cowichan Wooden Boat Society	\$19,110					19,110			-	19,110				\$19,110		19,110
464 Shawnigan Lake Community Centre	-		625,018	1,181,895		1,806,913	(100,000)	(100,000)	-	1,706,913	-		50,000	\$1,656,913		1,706,913
465 Cobble Hill Historical Society	10,000					10,000			-	10,000				10,000		10,000
466 Cobble Hill Hall	\$25,442					25,442			-	25,442				\$25,442		25,442
467 Shawnigan Lake Historical Society	30,000					30,000			-	30,000				\$30,000		30,000
469 Cowichan Station Area Association Area E	\$24,708					24,708			-	24,708				\$24,708		24,708
470 Frank Jameson Centre	-					-			-	-				\$0		-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	11,930					11,930			-	11,930				\$11,930		11,930
480 Cowichan Aquatic Centre - Area F	\$0					-			-	-				\$0		-
481 Cowichan Aquatic Centre - Area I	\$0					-			-	-				\$0		-
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				700		700			-	700				\$700		700
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,599		1,599			-	1,599				\$1,599		1,599
493 Safer Futures	28,402					28,402			-	28,402				\$28,402		28,402
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)	(500,000)	-	265,000				\$265,000		265,000
575 Engineering Services - Administration						-			-	-				\$0		-
576 Engineering Services - Utilities				4,000,000		4,000,000	100,000	100,000	-	4,100,000			100,000	\$4,000,000		4,100,000
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-	10,200				\$10,200		10,200
515 Curbside Collection			4,074,967			4,074,967	(150,000)	(150,000)	-	3,924,967	158,795	788,040		\$2,978,132		3,924,967
520 Solid Waste Complex	8,391,876		9,585,338	344,711		18,321,925	(56,000)	(56,000)	-	18,265,925	250,066	362,837		\$17,653,022		18,265,925
530 Cowichan Flood Management	169,711					169,711			-	169,711				\$169,711		169,711
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$1,300,000					1,300,000			-	1,300,000				1,300,000		1,300,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,300					7,300			-	7,300				\$7,300		7,300
551 Street Lighting - Youbou		34,500				34,500			-	34,500				\$34,500		34,500
552 Street Lighting - Brentwood			280	50		330			-	330				\$330		330
553 Street Lighting - Cowichan Bay	6,000					6,000			-	6,000				\$6,000		6,000
554 Street Lighting - Honeymoon Bay	27,500					27,500			-	27,500				\$27,500		27,500

SCHEDULE "B"

Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)

(Year 2028)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest			Other Purposes	Deficit prior year	Total Expenditures
											Short Term	Long Term	Capital			
555 Street Lighting - Mill Bay			3,200	100		3,300			-	3,300				\$3,300		3,300
556 Street Lighting - Cobble Hill		\$2,300				2,300			-	2,300				\$2,300		2,300
557 Critical Street Lighting A	5,100					5,100			-	5,100				\$5,100		5,100
558 Critical Street Lighting B	1,300					1,300			-	1,300				\$1,300		1,300
559 Critical Street Lighting C	3,900					3,900			-	3,900				\$3,900		3,900
560 Critical Street Lighting D	3,200					3,200			-	3,200				\$3,200		3,200
561 Critical Street Lighting E	5,700					5,700			-	5,700				\$5,700		5,700
565 Critical Street Lighting I	\$3,700					3,700			-	3,700				\$3,700		3,700
580 Street Lighting - Wilmot Road	3,100					3,100			-	3,100				\$3,100		3,100
581 Street Lighting - Sentinel Ridge	3,000					3,000			-	3,000				\$3,000		3,000
583 Street Lighting - Twin Cedars	3,300					3,300			-	3,300				\$3,300		3,300
585 Street Lighting - Arbutus Mountain	4,500					4,500			-	4,500				\$4,500		4,500
586 Mill Springs Street Lighting	9,000					9,000			-	9,000				\$9,000		9,000
601 Satellite Park Water		55,000	36,000	20,000		111,000	-		-	111,000		8,973		\$102,027		111,000
603 Douglas Hill Water		54,000	53,000	20,000		127,000	-		-	127,000		7,719		\$119,281		127,000
604 Lambourn Water		53,000	115,000	20,000		188,000	-		-	188,000		4,956		\$183,044		188,000
605 Arbutus Mountain Water		52,000	51,000			103,000	-		-	103,000		-		\$103,000		103,000
606 Malahat Water		30,000	15,000			45,000	-		-	45,000				\$45,000		45,000
608 Fern Ridge Water		26,000	21,000	20,000		67,000	-		-	67,000		1,300		\$65,700		67,000
611 Bald Mountain Water System		80,000	50,000			130,000	-		-	130,000				\$130,000		130,000
613 Dogwood Ridge Water System		26,000	23,000			49,000	-		-	49,000		3,900		\$45,100		49,000
615 Arbutus Ridge Water System			364,146			364,146	-		-	364,146		5,146		\$359,000		364,146
616 Carlton Water System		35,000	20,000	24,000		79,000	-		-	79,000				\$79,000		79,000
617 Shellwood Water System		27,000	25,000			52,000	-		-	52,000		5,216		\$46,784		52,000
618 Woodley Range Water System		32,000	32,000		-	64,000	50,000		50,000	114,000			50,000	\$64,000		114,000
619 Burnum Water System		56,000	46,000			102,000	-		-	102,000		12,780		\$89,220		102,000
620 Mesachie Lake Water		45,500		19,000		88,500	-		-	88,500				\$88,500		88,500
640 Saltair Water		420,000	220,000	7,200		647,200	-		-	647,200		156,524		\$490,676		647,200
652 Central Youbou Water Debt		36,850				36,850	-		-	36,850		\$25,870		10,980		36,850
653 Youbou Water		184,000	103,333	632		287,965	50,000		50,000	337,965		5,947	50,000	\$282,018		337,965
660 Honeymoon Bay Water		65,000	94,200	20,000		179,200	-		-	179,200				\$179,200		179,200
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623	-		-	2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)		(3,546)	24,754		\$24,754		\$0		24,754
670 Cherry Point Water		24,000	17,000	20,000		61,000	-		-	61,000				\$61,000		61,000
680 Shawnigan Lake North Water		290,000	355,478	20,412		665,890	-		-	665,890		110,478		\$555,412		665,890
681 Shawnigan Weir				3,446		3,446	-		-	3,446				3,446		3,446
690 Kerry Village Water		26,500	56,000	20,000		102,500	-		-	102,500				\$102,500		102,500
701 Wilmot Road Drainage	9,000					9,000	-		-	9,000				\$9,000		9,000
702 Sentinel Ridge Drainage	5,000					5,000	-		-	5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	1,850					1,850	-		-	1,850				\$1,850		1,850
705 Arbutus Mountain Drainage	8,000					8,000	-		-	8,000				\$8,000		8,000
707 Lanes Road Drainage	3,200					3,200	-		-	3,200				\$3,200		3,200
711 Bald Mountian Drainage System	5,800					5,800	-		-	5,800				\$5,800		5,800
714 Cobble Hill Drainage System	7,200					7,200	-		-	7,200				\$7,200		7,200
715 Arbutus Ridge Drainage System	35,000					35,000	-		-	35,000				\$35,000		35,000
799 Shawnigan Creek Cleanout System	13,000					13,000	5,000		5,000	18,000				\$18,000		18,000
800 Cowichan Bay Sewer		260,000	330,000	20,627		610,627	(4,587)		(4,587)	606,040				\$606,040		606,040
801 Brulett Sewer System		1,976				1,976	-		-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer														\$0		
803 Twin Cedars Sewer														\$0		

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2028)

FUNCTION:	Funding Sources					Transfer from/(to)				Expenditures							
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures	
804 Lambourn Sewer		43,000	120,000	24,000		187,000	-		-	187,000		7,434		\$179,566		187,000	
805 Arbutus Mountain Sewer		145,000	81,000			226,000			-	226,000		9,818		\$216,182		226,000	
806 Malahat Sewer		58,000	5,000			63,000				63,000				\$63,000		63,000	
809 Cobble Hill Sewer						-			-	-						-	
810 Mesachie Lake Sewer		42,000	19,000			61,000				61,000		13,651		\$47,349		61,000	
811 Bald Mountian Sewer System		117,375	55,000			172,375				172,375	10,875			\$161,500		172,375	
812 Cobble Hill Sewer		100,000	100,000	500		200,500				200,500				\$200,500		200,500	
813 Mill Springs Sewer System		160,000	130,000			290,000				290,000				\$290,000		290,000	
815 Arbutus Ridge Sewer System			547,330			547,330				547,330		129,757		\$417,573		547,330	
820 Eagle Heights Sewer			500,000	24,000		524,000	94,453		94,453	618,453		150,000	100,000	\$368,453		618,453	
830 Maple Hills Sewer		38,000	22,000		-	60,000				60,000				\$60,000		60,000	
840 Shawnigan Lake Sewer		180,000	182,000	24,480		386,480	50,000		50,000	436,480			50,000	\$386,480		436,480	
850 Kerry Village Sewer		-				-				-				\$0		-	
860 Youbou Sewer System		42,000	20,222			62,222				62,222				\$62,222		62,222	
TOTALS		69,829,947	2,902,874	23,509,258	40,126,060	200,000	136,568,139	(728,180)	-	(728,180)	135,839,959	1,535,517	7,278,479	5,060,000	121,965,963	-	135,839,959