



COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4629

A Bylaw to Adopt the Five-Year Financial Plan for the Years 2025 – 2029

WHEREAS the Board of the Cowichan Valley Regional District shall, pursuant to Section 374 of the *Local Government Act*, adopt by bylaw a five-year financial plan;

AND WHEREAS an expenditure not provided for in the financial plan or the financial plan as amended is not lawful unless for an emergency that was not contemplated;

NOW THEREFORE the Board of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. **CITATION**

This Bylaw may be cited for all purposes as "**CVRD Bylaw No. 4629 - Five-Year Financial Plan (2025 – 2029) Bylaw, 2025**".

2. **DEFINITION**

"Emergency" means a present or imminent event that:

- a) is caused by accident, fire, explosion, or technical failure or by the forces of nature; and
- b) requires prompt coordination of action or special regulation of persons or property to protect the health, safety, or welfare of people, or to limit property damage.

3. **FIVE-YEAR FINANCIAL PLAN**

That Schedule A and Schedule B attached to this bylaw are hereby adopted as the Financial Plan for the Cowichan Valley Regional District for the period of January 1, 2025, to December 31, 2029.

4. **AMENDMENTS**

The Financial Plan may be amended in the following manner:

- a) The Board may authorize amendments to the plan for Emergencies as defined herein;
- b) Funds may be reallocated in accordance with the Cowichan Valley Regional District's Purchasing Policy.

READ A FIRST TIME this _____ day of _____ 2025.

READ A SECOND TIME this _____ day of _____ 2025.

READ A THIRD TIME this _____ day of _____ 2025.

ADOPTED this _____ day of _____ 2025.

Chair

Corporate Officer

SUMMARY OF 5 YEAR FINANCIAL PLAN**SCHEDULE "A"****2025 - 2029**

	2025	2026	2027	2028	2029
SUMMARY OF REVENUE					
Tax Requisition	\$64,553,971	\$74,774,429	\$78,013,099	\$81,619,861	\$84,681,703
Parcel Taxes	3,639,505	3,678,795	3,680,306	3,336,024	3,341,524
Fees & Charges	23,297,886	22,242,561	23,727,002	24,736,635	25,639,538
Other Revenue	61,518,584	31,911,221	29,902,237	30,694,615	30,549,326
Proceeds of Borrowing	11,604,821	1,145,000	1,415,627	13,395,627	4,590,000
	<u>\$164,614,767</u>	<u>\$133,752,006</u>	<u>\$136,738,271</u>	<u>\$153,782,762</u>	<u>\$148,802,091</u>
Transfers from (to)					
- Special Funds	12,893,552	(\$56,932)	(\$773,576)	(\$1,854,480)	(\$1,513,794)
- Surplus - Prior Year	1,035,407	-	-	-	-
Total Transfers	<u>\$13,928,959</u>	<u>(\$56,932)</u>	<u>(\$773,576)</u>	<u>(\$1,854,480)</u>	<u>(\$1,513,794)</u>
TOTAL REVENUE	<u><u>\$178,543,726</u></u>	<u><u>\$133,695,074</u></u>	<u><u>\$135,964,695</u></u>	<u><u>\$151,928,282</u></u>	<u><u>\$147,288,297</u></u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest					
Short Term	\$3,313,958	\$3,422,525	\$3,866,925	\$3,950,128	\$4,212,277
Long Term	6,654,418	6,563,249	6,562,463	6,552,663	5,855,626
Capital	42,729,252	8,277,000	5,465,000	17,010,000	9,060,000
Other Purposes	125,846,098	115,432,300	120,070,307	124,415,491	128,160,394
Deficit Prior Year	-	-	-	-	-
TOTAL EXPENDITURE	<u><u>\$178,543,726</u></u>	<u><u>\$133,695,074</u></u>	<u><u>\$135,964,695</u></u>	<u><u>\$151,928,282</u></u>	<u><u>\$147,288,297</u></u>

Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)

(Year 2025)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures										
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	Surplus of Prior Year (To)	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures	
681 Shawnigan Weir				3,446		3,446	7,854					7,854	7,854	11,300				11,300		11,300	
690 Kerry Village Water		30,510	54,000	20,000		104,510	13,929		3,929			10,000	13,929	118,439				118,439		118,439	
701 Wilmot Road Drainage	9,000					9,000	-					-	-	9,000				9,000		9,000	
702 Sentinel Ridge Drainage	4,000					4,000	-					-	-	4,000				4,000		4,000	
703 Shawnigan Lake East Drainage	1,750					1,750	-					-	-	1,750				1,750		1,750	
705 Arbutus Mountain Drainage	6,500					6,500	-					-	-	6,500				6,500		6,500	
707 Lanes Road Drainage	3,000					3,000	-					-	-	3,000				3,000		3,000	
711 Bald Mountain Drainage System	5,500					5,500	-					-	-	5,500				5,500		5,500	
714 Cobble Hill Drainage System	7,000					7,000	-					-	-	7,000				7,000		7,000	
715 Arbutus Ridge Drainage System	34,300					34,300	-					-	-	34,300				34,300		34,300	
799 Shawnigan Creek Cleanout System	12,021					12,021	5,000				5,000	5,000	5,000	17,021				17,021		17,021	
800 Cowichan Bay Sewer		258,830	347,000	12,627		618,457	(54,587)	120,000		(174,587)			(54,587)	563,870				563,870		563,870	
801 Brulett Sewer System		24,780	28,800			53,580	54,535					54,535	54,535	108,115		1,976		106,139		108,115	
802 Sentinel Ridge Sewer		63,882	186,700	1,324,000		1,574,582	61,527	45,102				16,425	61,527	1,636,109			1,361,527	274,582		1,636,109	
803 Twin Cedars Sewer																					
804 Lambourn Sewer		43,800	110,385	24,000		178,185								178,185		7,434		170,751		178,185	
805 Arbutus Mountain Sewer		141,040	70,600	27,464		239,104								239,104		9,818	22,464	206,822		239,104	
806 Malahat Sewer		24,700	4,600			29,300								29,300				29,300		29,300	
809 Cobble Hill Sewer																					
810 Mesachie Lake Sewer		37,893	20,200	11,000		69,093	365,175	8,000	325,675			31,500	365,175	434,268		13,651	360,175	60,442		434,268	
811 Bald Mountain Sewer System		113,360	50,000	2,000	50,000	215,360	106,472	14,944	39,910			51,618	106,472	321,832			156,472	165,360		321,832	
812 Cobble Hill Sewer		90,000	93,000	269,500		452,500	100,000		100,000				100,000	552,500			330,000	222,500		552,500	
813 Mill Springs Sewer System		152,625	124,500	540,000		817,125	455,578		388,667			66,911	455,578	1,272,703			955,578	317,125		1,272,703	
815 Arbutus Ridge Sewer System			499,009			499,009	50,000					50,000	50,000	549,009		129,757		419,252		549,009	
820 Eagle Heights Sewer			439,000	30,000		469,000	72,453	270,000		(197,547)			72,453	541,453			150,000	391,453		541,453	
830 Maple Hills Sewer		36,000	20,100			56,100	20,000					20,000	20,000	76,100				76,100		76,100	
840 Shawnigan Lake Sewer		180,000	179,560	24,476		384,036	290,211		110,211			180,000	290,211	674,247			150,211	524,036		674,247	
850 Kerry Village Sewer		29,160	73,228	4,430		106,818	233,008	43,644	141,760			47,604	233,008	339,826			180,404	159,422		339,826	
860 Youbou Sewer System		46,800	18,605			65,405	35,000					35,000	35,000	100,405			35,000	65,405		100,405	
TOTALS	64,553,971	3,639,505	23,297,886	61,518,584	11,604,821	164,614,767	12,893,552	3,952,968	-	3,221,722	(4,151,816)	1,035,407	9,870,678	13,928,959	178,543,726	3,313,958	6,654,418	42,729,252	125,846,098	-	178,543,726

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2026)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest			Other Purposes	Deficit prior year	Total Expenditures
											Short Term	Long Term	Capital			
100	General Government	6,596,556				\$7,847,061	-		14,443,617	(\$100,000)	(100,000)	14,343,617	\$426,189	-	\$13,917,428	14,343,617
101	Community Health Network					122,000		-	122,000		-	122,000			\$122,000	122,000
102	V. I. Regional Library	3,004,310				3,004,310		-	3,004,310		-	3,004,310			\$3,004,310	3,004,310
106	Malahat Transit	642,279		229,261	21,500	893,040	-	-	893,040		-	893,040			\$893,040	893,040
107	Transit	4,408,875		802,949	212,000	5,423,824	-	-	5,423,824		-		-		\$5,423,824	5,423,824
109	911	1,197,051			44,000	1,241,051	-	-	1,241,051		-				\$1,241,051	1,241,051
119	Grants-in-Aid	111,500				111,500		-	111,500		-				\$111,500	111,500
121	Economic Development	\$740,172			35,000	775,172	-	-	775,172		-				\$775,172	775,172
123	Regional Tourism	120,000			700,400	820,400		-	820,400		-				\$820,400	820,400
130	Electoral Feasibility Studies	20,000			20,000	40,000		-	40,000		-				\$40,000	40,000
131	Environmental Initiatives	750,000			\$250,000	1,000,000	\$205,000	205,000	1,205,000						\$1,205,000	1,205,000
150	Municipalities - M.F.A. Debt				5,009,174	5,009,174		-	5,009,174			\$5,009,174			-	5,009,174
197	GM Community Services				286,326	286,326		-	286,326		-				\$286,326	286,326
198	GM Strategic Services				358,288	358,288	27,000	27,000	385,288						\$385,288	385,288
199	Parks, Recreation, Culture & Facilities				785,096	785,096		-	785,096		-				\$785,096	785,096
200	Administration Building				-	-	-	-	-		-	-	-	-	\$0	-
205	Emergency Planning	1,010,214		-	284,680	1,294,894	1,000,000	1,000,000	2,294,894		-		1,000,000		1,294,894	2,294,894
230	Community Parks	2,833,836		1,500	39,500	3,024,836	395,000	395,000	3,419,836		\$441,027		\$710,000		\$2,268,809	3,419,836
250	Electoral Area Services	1,486,830				1,486,830	-	-	1,486,830		-				\$1,486,830	1,486,830
279	Parks & Trails	1,429,819				1,429,819	\$0	-	1,429,819		4,569				\$1,425,250	1,429,819
280	Regional Parks	\$2,014,981			-	2,014,981	-	-	2,014,981		255,203		100,000		\$1,659,778	2,014,981
281	Bright Angel Park	152,000		6,000		158,000	40,000	40,000	198,000				95,000		\$103,000	198,000
282	South Cowichan Community Parks	15,000				15,000		-	15,000		-				\$15,000	15,000
283	Kinsol Trestle	120,000			-	120,000	(73,000)	(73,000)	47,000						\$47,000	47,000
285	Regional Parkland Acquisition	958,000				958,000	(\$318,000)	(318,000)	640,000		\$0		600,000		\$40,000	640,000
310	Animal Control	104,381			90,000	194,381		-	194,381		-				\$194,381	194,381
320	Building Inspection	\$476,487			800,113	1,276,600		-	1,276,600		-				\$1,276,600	1,276,600
325	Community Planning	3,034,528		280,000	-	3,314,528	3,300	-	3,300		3,300				\$3,317,828	3,317,828
328	Bylaw Enforcement	\$799,432		202,489		1,001,921		-	1,001,921		-				\$1,001,921	1,001,921
350	North Oyster Fire Protection	639,949		117,100		757,049	(270,000)	(270,000)	487,049		25,600				\$461,449	487,049
351	Mesachie Lake Fire Protection	77,214			6,000	83,214	(10,000)	(10,000)	73,214		-		-		\$73,214	73,214
352	Lake Cowichan Fire Protection	\$474,863				474,863		-	474,863		-				\$474,863	474,863
353	Saltair Fire Protection	393,677				393,677		-	393,677		-				\$393,677	393,677
354	Sahtlam Fire Protection	500,372			-	503,563	(211,674)	(211,674)	291,889		-		-		\$291,889	291,889
355	Malahat Fire Protection	278,491		67,950		346,441	(75,000)	(75,000)	271,441			26,204			\$245,237	271,441
356	Eagle Heights Fire Protection	574,853				574,853	(5,000)	(5,000)	569,853						\$569,853	569,853
357	Honeymoon Bay Fire Protection	265,310				265,310	(16,000)	(16,000)	249,310		-	-	50,000		\$199,310	249,310
358	Youbou Fire Protection	191,351				191,351	(15,000)	(15,000)	176,351		-				\$176,351	176,351
359	Fire Services				300,055	300,055		-	300,055		-				\$300,055	300,055
390	Regional Recreation	20,795,757				20,795,757		-	20,795,757						\$20,795,757	20,795,757
400	Arts and Culture	130,000				130,000		-	130,000						\$130,000	130,000
405	Cowichan Lake Recreation	1,191,698		563,840	2,313,296	245,000	(2,374)	(2,374)	4,311,460		246,590	323,583	380,000		\$3,361,287	4,311,460
411	Kerry Park Recreation	-		841,818	3,542,634	750,000	-	-	5,134,452		-	-	855,000		\$4,279,452	5,134,452
417	Kerry Park Aquatic Service	-				-		-	-						\$0	-
420	Island Savings Centre	6,710,973		2,534,925	235,000	9,480,898	(\$46,504)	(46,504)	9,434,394		\$85,809	\$0	\$1,040,000		\$8,308,585	9,434,394
429	Island Savings Centre Theatre Loan	-				-		-	-						-	-
435	Theatre Grant - Area A	-				-		-	-						\$0	-
436	Theatre Grant - Area B	-				-		-	-						\$0	-

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2026)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
437 Theatre Grant - Area C	\$0					-			-	-				\$0		-
438 Theatre Grant N. Cowichan	\$0					-			-	-				\$0		-
439 Theatre Grant - Ladysmith	\$0					-			-	-				\$0		-
440 Cowichan Sportsplex - Area A	-					-		-	-	-				-		-
442 Cowichan Sportsplex - Area C	-					-		-	-	-				-		-
443 Cowichan Sportsplex - Area D	-					-		-	-	-				-		-
444 Cowichan Sportsplex - Area E	-					-		-	-	-				-		-
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$10,704					10,704			-	10,704				\$10,704		10,704
456 Recreation Saltair	72,829					72,829	\$0		-	72,829	64,329		-	\$8,500		72,829
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-	57,209				\$57,209		57,209
459 Victim Services	102,515					102,515			-	102,515				\$102,515		102,515
460 Recreation N. Oyster	\$0					-			-	-				\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-	-				\$0		-
463 Cowichan Wooden Boat Society	\$21,000					21,000			-	21,000				\$21,000		21,000
464 Shawnigan Lake Community Centre	-		687,885	1,029,670	-	1,717,555	100,000		100,000	1,817,555	34,200	175,000	\$1,608,355		1,817,555	
465 Cobble Hill Historical Society	10,200					10,200			-	10,200				10,200		10,200
466 Cobble Hill Hall	\$30,554					30,554			-	30,554				\$30,554		30,554
467 Shawnigan Lake Historical Society	30,000					30,000			-	30,000				\$30,000		30,000
469 Cowichan Station Area Association Area E	\$24,708					24,708			-	24,708				\$24,708		24,708
470 Frank Jameson Centre	-					-			-	-				\$0		-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	15,000					15,000			-	15,000				\$15,000		15,000
480 Cowichan Aquatic Centre - Area I	\$0					-			-	-				\$0		-
481 Cowichan Aquatic Centre - Area F	\$0					-			-	-				\$0		-
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				700		700			-	700				\$700		700
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,599		1,599			-	1,599				\$1,599		1,599
493 Safer Futures	28,402					28,402			-	28,402				\$28,402		28,402
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration						-			-	-				\$0		-
576 Engineering Services - Utilities				3,850,000		3,850,000	150,000		150,000	4,000,000		150,000	\$3,850,000		4,000,000	
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-	10,200				\$10,200		10,200
515 Curbside Collection			3,686,675	649,828		4,336,503	(700,000)		(700,000)	3,636,503	1,250,959	184,291		\$2,201,253		3,636,503
520 Solid Waste Complex	7,611,679		7,955,269	2,732,200		18,299,148	(56,000)		(56,000)	18,243,148	410,775	368,403	2,722,000	\$14,741,970		18,243,148
530 Cowichan Flood Management	\$157,594					157,594			-	157,594				\$157,594		157,594
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$700,000					700,000	400,000		400,000	1,100,000				1,100,000		1,100,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2026)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)	Expenditures								
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding		Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year
540 Liquid Waste Plan South Sector	\$198,106					198,106			-	198,106				\$198,106		198,106
550 Street Lighting - Mesachie	7,600					7,600			-	7,600				\$7,600		7,600
551 Street Lighting - Youbou		37,000				37,000			-	37,000				\$37,000		37,000
552 Street Lighting - Brentwood			260	50		310			-	310				\$310		310
553 Street Lighting - Cowichan Bay	5,900					5,900			-	5,900				\$5,900		5,900
554 Street Lighting - Honeymoon Bay	28,000					28,000			-	28,000				\$28,000		28,000
555 Street Lighting - Mill Bay			3,100	100		3,200			-	3,200				\$3,200		3,200
556 Street Lighting - Cobble Hill		\$2,200				2,200			-	2,200				\$2,200		2,200
557 Critical Street Lighting A	5,000					5,000			-	5,000				\$5,000		5,000
558 Critical Street Lighting B	1,050					1,050			-	1,050				\$1,050		1,050
559 Critical Street Lighting C	4,100					4,100			-	4,100				\$4,100		4,100
560 Critical Street Lighting D	3,100					3,100			-	3,100				\$3,100		3,100
561 Critical Street Lighting E	5,800					5,800			-	5,800				\$5,800		5,800
565 Critical Street Lighting I	\$4,400					4,400			-	4,400				\$4,400		4,400
580 Street Lighting - Wilmot Road	3,000					3,000			-	3,000				\$3,000		3,000
581 Street Lighting - Sentinel Ridge	2,550					2,550			-	2,550				\$2,550		2,550
583 Street Lighting - Twin Cedars	3,300					3,300			-	3,300				\$3,300		3,300
585 Street Lighting - Arbutus Mountain	4,600					4,600			-	4,600				\$4,600		4,600
586 Mill Springs Street Lighting	7,250					7,250			-	7,250				\$7,250		7,250
601 Satellite Park Water		54,000	35,000	20,000		109,000			-	109,000		8,973		\$100,027		109,000
603 Douglas Hill Water		55,200	53,000	20,000		128,200	-		-	128,200		7,719	-	\$120,481		128,200
604 Lambourn Water		53,000	115,000	20,000		188,000	-		-	188,000		4,956		\$183,044		188,000
605 Arbutus Mountain Water		54,950	45,000	-		99,950			-	99,950				\$99,950		99,950
606 Malahat Water		25,000	5,000			30,000			-	30,000				\$30,000		30,000
608 Fern Ridge Water		24,000	20,000	20,000		64,000	-		-	64,000		1,300		\$62,700		64,000
611 Bald Mountain Water System		80,000	53,000			133,000	-		-	133,000				\$133,000		133,000
613 Dogwood Ridge Water System		24,090	26,200	-		50,290			-	50,290		-	3,900	\$46,390		50,290
615 Arbutus Ridge Water System			343,389			343,389	-		-	343,389			5,146	\$338,243		343,389
616 Carlton Water System		35,000	20,500	24,000		79,500			-	79,500				\$79,500		79,500
617 Shellwood Water System		27,000	25,000			52,000			-	52,000		5,216		\$46,784		52,000
618 Woodley Range Water System		31,000	38,000			69,000			-	69,000				\$69,000		69,000
619 Burnum Water System		57,200	46,000			103,200			-	103,200		12,780		\$90,420		103,200
620 Mesachie Lake Water		45,500	23,000	19,000		87,500	-		-	87,500				\$87,500		87,500
625 Shell Beach Water		40,000	35,100			75,100			-	75,100		26,734		\$48,366		75,100
630 Shawnigan Village Water		364,700	312,600	20,000		697,300			-	697,300	166,400	79,995		\$450,905		697,300
640 Saltair Water		720,000	200,000	7,200		927,200	-		-	927,200		-	156,524	\$470,676	300,000	927,200
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$32,702		4,148		36,850
653 Youbou Water		183,250	109,500	10,632	-	303,382			-	303,382		-	5,947	\$297,435		303,382
660 Honeymoon Bay Water		64,000	90,200	20,000		174,200			-	174,200				\$174,200		174,200
661 Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)	(3,546)		24,754		\$24,754		\$0		24,754
670 Cherry Point Water		22,500	17,000	20,000		59,500			-	59,500				\$59,500		59,500
680 Shawnigan Lake North Water		291,400	355,478	20,412	-	667,290	(70,000)	(70,000)		597,290		110,478		\$486,812		597,290
681 Shawnigan Weir				6,000		6,000			-	6,000				6,000		6,000
690 Kerry Village Water		30,600	54,000	20,000		104,600			-	104,600				\$104,600		104,600
701 Wilmot Road Drainage	9,000					9,000			-	9,000				\$9,000		9,000
702 Sentinel Ridge Drainage	4,500					4,500			-	4,500				\$4,500		4,500
703 Shawnigan Lake East Drainage	1,800					1,800			-	1,800				\$1,800		1,800

Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)

(Year 2026)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
705 Arbutus Mountain Drainage	7,000			-		7,000			-	7,000				\$7,000		7,000
707 Lanes Road Drainage	3,100					3,100			-	3,100				\$3,100		3,100
711 Bald Mountian Drainage System	5,700					5,700			-	5,700				\$5,700		5,700
714 Cobble Hill Drainage System	7,200					7,200			-	7,200				\$7,200		7,200
715 Arbutus Ridge Drainage System	35,000					35,000			-	35,000				\$35,000		35,000
799 Shawnigan Creek Cleanout System	12,500					12,500	5,000	5,000	17,500					\$17,500		17,500
800 Cowichan Bay Sewer		260,000	320,000	20,627		600,627	(4,587)	(4,587)	596,040		-	-		\$596,040		596,040
801 Brulett Sewer System		24,780	28,800			53,580	-	-	53,580		1,976			\$51,604		53,580
802 Sentinel Ridge Sewer		63,882	186,700	-		250,582	-	-	250,582					\$250,582		250,582
803 Twin Cedars Sewer						-			-					\$0		-
804 Lambourn Sewer		43,800	118,384	24,000		186,184	-	-	186,184		7,434			\$178,750		186,184
805 Arbutus Mountain Sewer		145,000	70,600	-		215,600	-	-	215,600		9,818			\$205,782		215,600
806 Malahat Sewer		24,700	5,000			29,700			29,700					\$29,700		29,700
809 Cobble Hill Sewer						-			-					\$0		-
810 Mesachie Lake Sewer		38,000	20,200	-	-	58,200			58,200		13,651			\$44,549		58,200
811 Bald Mountian Sewer System		113,360	54,000			167,360	-	-	167,360	10,875				\$156,485		167,360
812 Cobble Hill Sewer		100,000	100,000	500		200,500			200,500					\$200,500		200,500
813 Mill Springs Sewer System		153,000	124,500			277,500			277,500					\$277,500		277,500
815 Arbutus Ridge Sewer System			513,970	-	-	513,970			513,970		129,757			\$384,213		513,970
820 Eagle Heights Sewer			400,000	24,000		424,000	94,453	94,453	518,453			100,000		\$418,453		518,453
830 Maple Hills Sewer		37,000	22,000			59,000	-	-	59,000					\$59,000		59,000
840 Shawnigan Lake Sewer		180,000	180,000	24,480		384,480	-	-	384,480		-	-		\$384,480		384,480
850 Kerry Village Sewer		29,160	73,228	-		102,388	-	-	102,388		-	-		\$102,388		102,388
860 Youbou Sewer System		46,800	19,000			65,800	-	-	65,800		-			\$65,800		65,800
TOTALS	74,774,429	3,678,795	22,242,561	31,911,221	1,145,000	133,752,006	(56,932)	-	(56,932)	133,695,074	3,422,525	6,563,249	8,277,000	115,432,300	-	133,695,074

Cowichan Valley Regional District

Five Year Financial Plan (2025-2029)

(Year 2027)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	6,765,133			\$8,082,473		14,847,606	(\$100,000)		(100,000)	14,747,606	\$412,655		\$0	\$14,334,951		14,747,606
101 Community Health Network				122,000		122,000			-	122,000				\$122,000		122,000
102 V. I. Regional Library	3,064,396					3,064,396			-	3,064,396				\$3,064,396		3,064,396
106 Malahat Transit	746,665		258,613	22,400	-	1,027,678	-		-	1,027,678		-		\$1,027,678		1,027,678
107 Transit	4,808,912		829,254	219,500		5,857,666			-	5,857,666		-		\$5,857,666		5,857,666
109 911	1,233,782			44,500		1,278,282	250,000		250,000	1,528,282			250,000	\$1,278,282		1,528,282
119 Grants-in-Aid	111,500					111,500			-	111,500				\$111,500		111,500
121 Economic Development	\$762,378			35,000		797,378			-	797,378				\$797,378		797,378
123 Regional Tourism	120,000			721,412		841,412			-	841,412				\$841,412		841,412
130 Electoral Feasibility Studies	20,000			25,000		45,000			-	45,000				\$45,000		45,000
131 Environmental Initiatives	775,000			\$250,000		1,025,000	\$180,000		180,000	1,205,000				\$1,205,000		1,205,000
150 Municipalities - M.F.A. Debt				4,999,174		4,999,174			-	4,999,174		\$4,999,174		-		4,999,174
197 GM Community Services				292,053		292,053			-	292,053				\$292,053		292,053
198 GM Strategic Services				372,847		372,847	24,000		24,000	396,847				\$396,847		396,847
199 Parks, Recreation, Culture & Facilities				808,649		808,649			-	808,649				\$808,649		808,649
200 Administration Building				-		-			-	-				\$0		-
205 Emergency Planning	1,293,367			40,374		1,333,741	100,000		100,000	1,433,741			100,000	1,333,741		1,433,741
230 Community Parks	2,918,358		2,000	39,500		2,959,858	95,000		95,000	3,054,858	\$440,947		\$280,000	\$2,333,911		3,054,858
250 Electoral Area Services	1,531,435			-		1,531,435			-	1,531,435				\$1,531,435		1,531,435
279 Parks & Trails	1,524,969					1,524,969	\$0		-	1,524,969	4,569		\$0	\$1,520,400		1,524,969
280 Regional Parks	\$2,081,465			-		2,081,465	55,000		55,000	2,136,465	255,296		155,000	\$1,726,169		2,136,465
281 Bright Angel Park	134,000		6,000			140,000	(35,000)		(35,000)	105,000				\$105,000		105,000
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	122,500					122,500	(74,000)		(74,000)	48,500				\$48,500		48,500
285 Regional Parkland Acquisition	958,000					958,000	82,000		82,000	1,040,000	\$0		\$1,000,000	\$40,000		1,040,000
310 Animal Control	110,212			90,000		200,212			-	200,212				\$200,212		200,212
320 Building Inspection	\$502,019			800,113		1,302,132			-	1,302,132				\$1,302,132		1,302,132
325 Community Planning	3,125,564		260,000			3,385,564	3,500		3,500	3,389,064				\$3,389,064		3,389,064
328 Bylaw Enforcement	\$819,470			202,489		1,021,959			-	1,021,959				\$1,021,959		1,021,959
350 North Oyster Fire Protection	653,793		117,100			770,893	(270,000)		(270,000)	500,893	25,600			\$475,293		500,893
351 Mesachie Lake Fire Protection	81,912			6,000		87,912	(12,500)		(12,500)	75,412				\$75,412		75,412
352 Lake Cowichan Fire Protection	\$489,109					489,109			-	489,109				\$489,109		489,109
353 Saltair Fire Protection	405,488					405,488			-	405,488				\$405,488		405,488
354 Sahtlam Fire Protection	506,252		3,191			509,443	(211,674)		(211,674)	297,769				297,769		297,769
355 Malahat Fire Protection	289,489		69,310			358,799	(80,000)		(80,000)	278,799		26,204		\$252,595		278,799
356 Eagle Heights Fire Protection	592,948					592,948	(6,000)		(6,000)	586,948				\$586,948		586,948
357 Honeymoon Bay Fire Protection	282,198					282,198	(45,000)		(45,000)	237,198				\$237,198		237,198
358 Youbou Fire Protection	201,642					201,642	(20,000)		(20,000)	181,642				\$181,642		181,642
359 Fire Services				309,057		309,057				309,057				\$309,057		309,057
390 Regional Recreation	21,419,629					21,419,629				21,419,629				\$21,419,629		21,419,629
400 Arts and Culture	130,000					130,000				130,000				\$130,000		130,000
405 Cowichan Lake Recreation	1,304,639		575,116	2,532,533	395,000	4,807,288	(2,374)		(2,374)	4,804,914	321,980	323,583	630,000	\$3,529,351		4,804,914
411 Kerry Park Recreation			858,655	3,828,886		4,687,541	200,000		200,000	4,887,541	157,500		365,000	\$4,365,041		4,887,541
417 Kerry Park Aquatic Service						-			-	-				\$0		-
420 Island Savings Centre	7,092,305		2,584,925	260,000	1,000,000	10,937,230	(\$221,848)		(221,848)	10,715,382	\$310,840	\$0	\$1,960,000	\$8,444,542		10,715,382
429 Island Savings Centre Theatre Loan						-			-	-				-		-
435 Theatre Grant - Area A						-			-	-				\$0		-
436 Theatre Grant - Area B						-			-	-				\$0		-
437 Theatre Grant - Area C	\$0					-			-	-				\$0		-
438 Theatre Grant N. Cowichan	\$0					-			-	-				\$0		-
439 Theatre Grant - Ladysmith	\$0					-			-	-				\$0		-
440 Cowichan Sportsplex - Area A						-			-	-				-		-

Cowichan Valley Regional District

Five Year Financial Plan (2025-2029)

(Year 2027)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)	Expenditures								
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
442 Cowichan Sportsplex - Area C	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
443 Cowichan Sportsplex - Area D	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
444 Cowichan Sportsplex - Area E	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
450 Recreation Mill Bay	10,000	-	-	-	-	10,000	-	-	-	10,000	-	-	-	\$10,000	-	10,000
451 Recreation Glenora	\$10,918	-	-	-	-	10,918	-	-	-	10,918	-	-	-	\$10,918	-	10,918
456 Recreation Saltair	74,829	-	-	-	-	74,829	-	\$0	-	74,829	64,329	-	-	\$10,500	-	74,829
457 Victim Services West	15,000	-	-	-	-	15,000	-	-	-	15,000	-	-	-	\$15,000	-	15,000
458 Cowichan Lake Activity Centre	\$57,209	-	-	-	-	57,209	-	-	-	57,209	-	-	-	\$57,209	-	57,209
459 Victim Services	104,565	-	-	-	-	104,565	-	-	-	104,565	-	-	-	\$104,565	-	104,565
460 Recreation N. Oyster	\$0	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
461 Cowichan Aquatic Centre - Area E	\$0	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
463 Cowichan Wooden Boat Society	\$21,000	-	-	-	-	21,000	-	-	-	21,000	-	-	-	\$21,000	-	21,000
464 Shawnigan Lake Community Centre	-	-	701,640	1,064,165	-	1,765,805	100,000	-	100,000	1,865,805	34,200	-	175,000	\$1,656,605	-	1,865,805
465 Cobble Hill Historical Society	10,200	-	-	-	-	10,200	-	-	-	10,200	-	-	-	\$10,200	-	10,200
466 Cobble Hill Hall	\$30,554	-	-	-	-	30,554	-	-	-	30,554	-	-	-	\$30,554	-	30,554
467 Shawnigan Lake Historical Society	30,000	-	-	-	-	30,000	-	-	-	30,000	-	-	-	\$30,000	-	30,000
469 Cowichan Station Area Association Area	\$24,708	-	-	-	-	24,708	-	-	-	24,708	-	-	-	\$24,708	-	24,708
470 Frank Jameson Centre	-	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
472 Senior Centre Grant	17,500	-	-	-	-	17,500	-	-	-	17,500	-	-	-	\$17,500	-	17,500
474 Kaatza Society	\$30,000	-	-	-	-	30,000	-	-	-	30,000	-	-	-	\$30,000	-	30,000
475 Mill Bay/Malahat Historical Society	10,200	-	-	-	-	10,200	-	-	-	10,200	-	-	-	\$10,200	-	10,200
478 Cowichan Station Association Area B	15,000	-	-	-	-	15,000	-	-	-	15,000	-	-	-	\$15,000	-	15,000
480 Cowichan Aquatic Centre - Area F	\$0	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
481 Cowichan Aquatic Centre - Area I	\$0	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
488 Shawnigan Basin Society	-	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
489 Nature and Habitat - Area I	-	-	-	700	-	700	-	-	-	700	-	-	-	\$700	-	700
490 Thetis Island Wharf	-	18,750	-	-	-	18,750	-	-	-	18,750	-	-	-	\$18,750	-	18,750
491 Thetis Island Boat Launch	-	1,000	-	-	-	1,000	-	-	-	1,000	-	-	-	\$1,000	-	1,000
492 Cowichan Lake Water Protection	-	-	-	1,599	-	1,599	-	-	-	1,599	-	-	-	\$1,599	-	1,599
493 Safer Futures	28,402	-	-	-	-	28,402	-	-	-	28,402	-	-	-	\$28,402	-	28,402
494 Social Planning	51,000	-	-	-	-	51,000	-	-	-	51,000	-	-	-	\$51,000	-	51,000
495 South Cowichan Community Policing	100,000	-	-	-	-	100,000	-	-	-	100,000	-	-	-	\$100,000	-	100,000
496 Cowichan Community Policing	124,900	-	-	-	-	124,900	-	-	-	124,900	-	-	-	\$124,900	-	124,900
497 Cowichan Valley Hospice Society	\$62,220	-	-	-	-	62,220	-	-	-	62,220	-	-	-	\$62,220	-	62,220
498 Cowichan Housing Association	\$765,000	-	-	-	-	765,000	(500,000)	-	(500,000)	265,000	-	-	-	\$265,000	-	265,000
575 Engineering Services - Administration	-	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
576 Engineering Services - Utilities	-	-	-	3,950,000	-	3,950,000	150,000	-	150,000	4,100,000	-	-	150,000	\$3,950,000	-	4,100,000
510 Thetis Island Solid Waste & Recycling	-	\$10,200	-	-	-	10,200	-	-	-	10,200	-	-	-	\$10,200	-	10,200
515 Curbside Collection	-	-	3,830,952	649,828	-	4,480,780	(700,000)	-	(700,000)	3,780,780	1,250,959	193,505	-	\$2,336,316	-	3,780,780
520 Solid Waste Complex	7,992,263	-	9,214,930	10,000	-	17,217,193	(56,000)	-	(56,000)	17,161,193	410,775	368,403	-	\$16,382,015	-	17,161,193
530 Cowichan Flood Management	161,534	-	-	-	-	161,534	-	-	-	161,534	-	-	-	\$161,534	-	161,534
531 South Cowichan Water Study Plan	\$0	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
532 Drinking Water and Watershed Protection	\$800,000	-	-	-	-	800,000	300,000	-	300,000	1,100,000	-	-	-	\$1,100,000	-	1,100,000
535 Liquid Waste Plan Central Sector	95,900	-	-	4,100	-	100,000	-	-	-	100,000	-	-	-	\$100,000	-	100,000
540 Liquid Waste Plan South Sector	\$202,068	-	-	-	-	202,068	-	-	-	202,068	-	-	-	\$202,068	-	202,068
550 Street Lighting - Mesachie	7,700	-	-	-	-	7,700	-	-	-	7,700	-	-	-	\$7,700	-	7,700
551 Street Lighting - Youbou	-	37,000	-	-	-	37,000	-	-	-	37,000	-	-	-	\$37,000	-	37,000
552 Street Lighting - Brentwood	-	-	270	50	-	320	-	-	-	320	-	-	-	\$320	-	320
553 Street Lighting - Cowichan Bay	6,000	-	-	-	-	6,000	-	-	-	6,000	-	-	-	\$6,000	-	6,000
554 Street Lighting - Honeymoon Bay	28,500	-	-	-	-	28,500	-	-	-	28,500	-	-	-	\$28,500	-	28,500
555 Street Lighting - Mill Bay	-	-	3,100	100	-	3,200	-	-	-	3,200	-	-	-	\$3,200	-	3,200
556 Street Lighting - Cobble Hill	-	\$2,200	-	-	-	2,200	-	-	-	2,200	-	-	-	\$2,200	-	2,200

Cowichan Valley Regional District

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SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)	Expenditures								
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
557	Critical Street Lighting A	5,000				5,000			-	5,000				\$5,000		5,000
558	Critical Street Lighting B	1,100				1,100			-	1,100				\$1,100		1,100
559	Critical Street Lighting C	4,150				4,150			-	4,150				\$4,150		4,150
560	Critical Street Lighting D	3,200				3,200			-	3,200				\$3,200		3,200
561	Critical Street Lighting E	5,850				5,850			-	5,850				\$5,850		5,850
565	Critical Street Lighting I	\$4,500				4,500			-	4,500				\$4,500		4,500
580	Street Lighting - Wilmot Road	3,050				3,050			-	3,050				\$3,050		3,050
581	Street Lighting - Sentinel Ridge	2,650				2,650			-	2,650				\$2,650		2,650
583	Street Lighting - Twin Cedars	3,300				3,300			-	3,300				\$3,300		3,300
585	Street Lighting - Arbutus Mountain	4,700				4,700			-	4,700				\$4,700		4,700
586	Mill Springs Street Lighting	7,250				7,250			-	7,250				\$7,250		7,250
601	Satellite Park Water		54,500	35,500	20,000	110,000	-		-	110,000		8,973		\$101,027		110,000
603	Douglas Hill Water		55,200	54,000	20,000	129,200	-		-	129,200		7,719		\$121,481		129,200
604	Lambourn Water		53,000	115,000	20,000	188,000	-		-	188,000		4,956	-	\$183,044		188,000
605	Arbutus Mountain Water		54,950	48,000	-	102,950	-		-	102,950				\$102,950		102,950
606	Malahat Water		30,000	7,000		37,000	-		-	37,000				\$37,000		37,000
608	Fern Ridge Water		25,000	20,000	20,000	65,000	-		-	65,000		1,300	-	\$63,700		65,000
611	Bald Mountain Water System		81,000	53,000		134,000	-		-	134,000				\$134,000		134,000
613	Dogwood Ridge Water System		25,000	26,000		51,000	-		-	51,000		-	3,900	\$47,100		51,000
615	Arbutus Ridge Water System			353,690		353,690	-		-	353,690			5,146	\$348,544		353,690
616	Carlton Water System		35,000	21,000	24,000	80,000	-		-	80,000			-	\$80,000		80,000
617	Shellwood Water System		27,000	25,000		52,000	-		-	52,000		-	5,216	\$46,784		52,000
618	Woodley Range Water System		31,000	38,000		69,000	-		-	69,000				\$69,000		69,000
619	Burnum Water System		57,200	47,000		104,200	-		-	104,200		12,780		\$91,420		104,200
620	Mesachie Lake Water		45,500	24,000	19,000	88,500	-		-	88,500			-	\$88,500		88,500
625	Shell Beach Water		40,000	35,100		75,100	-		-	75,100		26,734		\$48,366		75,100
630	Shawnigan Village Water		365,000	312,600	20,000	697,600	-		-	697,600	166,400	79,995		\$451,205		697,600
640	Saltair Water		720,000	205,000	7,200	932,200	-		-	932,200		-	156,524	300,000	\$475,676	932,200
652	Central Youbou Water Debt		36,850			36,850	-		-	36,850				\$32,702	4,148	36,850
653	Youbou Water		185,000	109,500	10,632	305,132	-		-	305,132		-	5,947	\$299,185		305,132
660	Honeymoon Bay Water		64,000	94,200	20,000	178,200	-		-	178,200		-	-	\$178,200		178,200
661	Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623			2,623	-		-	2,623			1,834	789		2,623
662	Honeymoon Bay Water (Well 2) Debt		28,300			28,300	(3,546)		(3,546)	24,754			24,754	\$0		24,754
670	Cherry Point Water		24,000	17,000	20,000	61,000	-		-	61,000				\$61,000		61,000
680	Shawnigan Lake North Water		291,400	355,478	20,412	667,290	(70,000)		(70,000)	597,290		110,478		\$486,812		597,290
681	Shawnigan Weir				6,000	6,000	-		-	6,000				6,000		6,000
690	Kerry Village Water		30,600	56,000	20,000	106,600	-		-	106,600				\$106,600		106,600
701	Wilmot Road Drainage	9,100				9,100	-		-	9,100				\$9,100		9,100
702	Sentinel Ridge Drainage	4,500				4,500	-		-	4,500				\$4,500		4,500
703	Shawnigan Lake East Drainage	1,850				1,850	-		-	1,850				\$1,850		1,850
705	Arbutus Mountain Drainage	8,000				8,000	-		-	8,000				\$8,000		8,000
707	Lanes Road Drainage	3,200				3,200	-		-	3,200				\$3,200		3,200
711	Bald Mountain Drainage System	5,800				5,800	-		-	5,800				\$5,800		5,800
714	Cobble Hill Drainage System	7,200				7,200	-		-	7,200				\$7,200		7,200
715	Arbutus Ridge Drainage System	35,000				35,000	-		-	35,000				\$35,000		35,000
799	Shawnigan Creek Cleanout System	13,000				13,000	5,000		5,000	18,000				\$18,000		18,000
800	Cowichan Bay Sewer		260,000	320,000	-	20,627	600,627	(4,587)	(4,587)	596,040		-		\$596,040		596,040
801	Brulett Sewer System		1,976				1,976			1,976		1,976		\$0		1,976
802	Sentinel Ridge Sewer		63,882	186,700			250,582			250,582				\$250,582		250,582
803	Twin Cedars Sewer															
804	Lambourn Sewer		44,000	120,000	24,000	188,000				188,000		7,434		\$180,566		188,000
805	Arbutus Mountain Sewer		145,000	70,600		215,600				215,600		9,818		\$205,782		215,600

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2027)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)			Expenditures				SCHEDULE "B"			
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
806 Malahat Sewer		58,000	5,000			63,000				63,000				\$63,000		63,000
809 Cobble Hill Sewer						-			-	-						-
810 Mesachie Lake Sewer		42,000	20,200	-		62,200			-	62,200		13,651		\$48,549		62,200
811 Bald Mountian Sewer System		117,375	55,000			172,375	-		-	172,375	10,875			\$161,500		172,375
812 Cobble Hill Sewer		100,000	100,000	500		200,500			-	200,500				\$200,500		200,500
813 Mill Springs Sewer System		153,000	124,500			277,500	-		-	277,500				\$277,500		277,500
815 Arbutus Ridge Sewer System			531,389			531,389			-	531,389		129,757		\$401,632		531,389
820 Eagle Heights Sewer			400,000	24,000		424,000	94,453		94,453	518,453		-	100,000	\$418,453		518,453
830 Maple Hills Sewer		37,000	22,000			59,000			-	59,000				\$59,000		59,000
840 Shawnigan Lake Sewer		180,000	182,000	24,480		386,480			-	386,480		-		\$386,480		386,480
850 Kerry Village Sewer		-	-	-		-			-	-		-		\$0		-
860 Youbou Sewer System		46,800	20,000			66,800			-	66,800				\$66,800		66,800
TOTALS	78,013,099	3,680,306	23,727,002	29,902,237	1,415,627	136,738,271	(773,576)	-	(773,576)	135,964,695	3,866,925	6,562,463	5,465,000	120,070,307		135,964,695

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2028)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	6,938,841			\$8,324,947		15,263,788	(\$100,000)		(100,000)	15,163,788	\$398,789		-	\$14,764,999		15,163,788
101 Community Health Network				122,000		122,000			-	122,000				122,000		122,000
102 V. I. Regional Library	3,125,684					3,125,684			-	3,125,684				\$3,125,684		3,125,684
106 Malahat Transit	771,223		263,785	23,500		1,058,508			-	1,058,508		-		\$1,058,508		1,058,508
107 Transit	5,359,274		876,233	226,000		6,461,507			-	6,461,507		-		\$6,461,507		6,461,507
109 911	1,271,631			45,000		1,316,631	200,000		200,000	1,516,631			200,000	\$1,316,631		1,516,631
119 Grants-in-Aid	111,500					111,500			-	111,500				\$111,500		111,500
121 Economic Development	\$785,249			35,000		820,249	-		-	820,249				\$820,249		820,249
123 Regional Tourism	120,000			743,054		863,054			-	863,054				\$863,054		863,054
130 Electoral Feasibility Studies	20,000			25,000		45,000			-	45,000				\$45,000		45,000
131 Environmental Initiatives				\$250,000		1,050,000	\$155,000		155,000	1,205,000				\$1,205,000		1,205,000
150 Municipalities - M.F.A. Debt				4,979,699		4,979,699			-	4,979,699		\$4,979,699		-		4,979,699
197 GM Community Services				297,894		297,894			-	297,894				\$297,894		297,894
198 GM Strategic Services				386,752		386,752	22,000		22,000	408,752				\$408,752		408,752
199 Parks, Recreation, Culture & Facilities				832,908		832,908			-	832,908				\$832,908		832,908
200 Administration Building				-		-			-	-		-	-	\$0		-
205 Emergency Planning	1,332,572		-	41,181		1,373,753	-		-	1,373,753				1,373,753		1,373,753
230 Community Parks	2,972,519		2,000	40,000		3,014,519	150,000		150,000	3,164,519	\$412,241		\$370,000	\$2,382,278		3,164,519
250 Electoral Area Services	1,577,378					1,577,378	-		-	1,577,378				\$1,577,378		1,577,378
279 Parks & Trails	1,603,189				-	1,603,189	\$55,000		55,000	1,658,189	4,569		\$55,000	\$1,598,620		1,658,189
280 Regional Parks	\$2,129,686			-		2,129,686	-		-	2,129,686	123,101		200,000	\$1,806,585		2,129,686
281 Bright Angel Park	134,500		6,500			141,000	(34,200)		(34,200)	106,800			-	\$106,800		106,800
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	125,000					125,000	(76,000)		(76,000)	49,000			-	\$49,000		49,000
285 Regional Parkland Acquisition	958,000					958,000	(918,000)		(918,000)	40,000		\$0	\$0	\$40,000		40,000
310 Animal Control	116,218			90,000		206,218			-	206,218				\$206,218		206,218
320 Building Inspection	\$528,062			800,113		1,328,175			-	1,328,175				\$1,328,175		1,328,175
325 Community Planning	3,219,331		200,000	-		3,419,331	4,500		4,500	3,423,831				\$3,423,831		3,423,831
328 Bylaw Enforcement	\$839,910		202,489			1,042,399	-		-	1,042,399				\$1,042,399		1,042,399
350 North Oyster Fire Protection	668,082		117,100			785,182	(270,000)		(270,000)	515,182	25,600			\$489,582		515,182
351 Mesachie Lake Fire Protection	86,644		-	6,000		92,644	(15,000)		(15,000)	77,644			-	\$77,644		77,644
352 Lake Cowichan Fire Protection	\$503,782					503,782			-	503,782				\$503,782		503,782
353 Saltair Fire Protection	417,652					417,652			-	417,652				\$417,652		417,652
354 Sahtlam Fire Protection	512,687		3,191			515,878	(211,674)		(211,674)	304,204			-	\$304,204		304,204
355 Malahat Fire Protection	300,677		70,700			371,377	(85,000)		(85,000)	286,377		26,204	-	\$260,173		286,377
356 Eagle Heights Fire Protection	611,557					611,557	(7,000)		(7,000)	604,557				\$604,557		604,557
357 Honeymoon Bay Fire Protection	299,313					299,313	(55,000)		(55,000)	244,313			-	\$244,313		244,313
358 Youbou Fire Protection	212,091					212,091	(25,000)		(25,000)	187,091			-	\$187,091		187,091
359 Fire Services				318,329		318,329				318,329				\$318,329		318,329
390 Regional Recreation	22,062,218					22,062,218				22,062,218				\$22,062,218		22,062,218
400 Arts and Culture	130,000					130,000				130,000				\$130,000		130,000
405 Cowichan Lake Recreation	1,363,502		586,618	2,646,798	375,000	4,971,918	(2,374)		(2,374)	4,969,544	400,730	323,583	610,000	\$3,635,231		4,969,544
411 Kerry Park Recreation	-		875,828	3,884,014	12,000,000	16,759,842	(150,000)		(150,000)	16,609,842	157,500		12,000,000	\$4,452,342		16,609,842
417 Kerry Park Aquatic Service	\$0					-			-	-				\$0		-
420 Island Savings Centre	8,065,066		2,659,925	290,000	1,000,000	12,014,991	\$372,948		372,948	12,387,939	\$490,061	\$0	\$3,200,000	\$8,697,878		12,387,939
429 Island Savings Centre Theatre Loan	-					-			-	-				-		-
435 Theatre Grant - Area A	-					-			-	-				\$0		-
436 Theatre Grant - Area B	-					-			-	-				\$0		-
437 Theatre Grant - Area C	\$0					-			-	-				\$0		-

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2028)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
438 Theatre Grant N. Cowichan	\$0					-			-	-				\$0		-
439 Theatre Grant - Ladysmith	\$0					-			-	-				\$0		-
440 Cowichan Sportsplex - Area A	-					-			-	-				-		-
442 Cowichan Sportsplex - Area C	-					-			-	-				-		-
443 Cowichan Sportsplex - Area D	-					-			-	-				-		-
444 Cowichan Sportsplex - Area E	-					-			-	-				-		-
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$11,136					11,136			-	11,136				\$11,136		11,136
456 Recreation Saltair	75,829					75,829	\$0		-	75,829	64,329		-	\$11,500		75,829
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-	57,209				\$57,209		57,209
459 Victim Services	106,657					106,657			-	106,657				\$106,657		106,657
460 Recreation N. Oyster	\$0					-			-	-				\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-	-				\$0		-
463 Cowichan Wooden Boat Society	\$21,000					21,000			-	21,000				\$21,000		21,000
464 Shawnigan Lake Community Centre	-		715,675	1,199,825		1,915,500	(100,000)	(100,000)	-	1,815,500	34,200	75,000		\$1,706,300		1,815,500
465 Cobble Hill Historical Society	10,200					10,200			-	10,200				10,200		10,200
466 Cobble Hill Hall	\$30,554					30,554			-	30,554				\$30,554		30,554
467 Shawnigan Lake Historical Society	30,000					30,000			-	30,000				\$30,000		30,000
469 Cowichan Station Area Association Area E	\$24,708					24,708			-	24,708				\$24,708		24,708
470 Frank Jameson Centre	-					-			-	-				\$0		-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	15,000					15,000			-	15,000				\$15,000		15,000
480 Cowichan Aquatic Centre - Area F	\$0					-			-	-				\$0		-
481 Cowichan Aquatic Centre - Area I	\$0					-			-	-				\$0		-
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				700		700			-	700				\$700		700
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,599		1,599			-	1,599				\$1,599		1,599
493 Safer Futures	28,402					28,402			-	28,402				\$28,402		28,402
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)	(500,000)	-	265,000				\$265,000		265,000
575 Engineering Services - Administration						-			-	-				\$0		-
576 Engineering Services - Utilities				4,100,000		4,100,000	100,000	100,000	-	4,200,000		100,000		\$4,100,000		4,200,000
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-	10,200				\$10,200		10,200
515 Curbside Collection			3,982,443	649,828		4,632,271	(700,000)	(700,000)	-	3,932,271	1,250,959	203,181		\$2,478,131		3,932,271
520 Solid Waste Complex	8,391,876		10,086,324	10,000		18,488,200	(56,000)	(56,000)	-	18,432,200	410,775	368,403		\$17,653,022		18,432,200
530 Cowichan Flood Management	165,572					165,572			-	165,572				\$165,572		165,572
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$900,000					900,000	200,000	200,000	-	1,100,000				\$1,100,000		1,100,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,800					7,800			-	7,800				\$7,800		7,800

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2028)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
551 Street Lighting - Youbou		37,500				37,500			-	37,500				\$37,500		37,500
552 Street Lighting - Brentwood			270	50		320			-	320				\$320		320
553 Street Lighting - Cowichan Bay	6,000					6,000			-	6,000				\$6,000		6,000
554 Street Lighting - Honeymoon Bay	28,500					28,500			-	28,500				\$28,500		28,500
555 Street Lighting - Mill Bay			3,200	100		3,300			-	3,300				\$3,300		3,300
556 Street Lighting - Cobble Hill		\$2,300				2,300			-	2,300				\$2,300		2,300
557 Critical Street Lighting A	5,050					5,050			-	5,050				\$5,050		5,050
558 Critical Street Lighting B	1,150					1,150			-	1,150				\$1,150		1,150
559 Critical Street Lighting C	4,250					4,250			-	4,250				\$4,250		4,250
560 Critical Street Lighting D	3,200					3,200			-	3,200				\$3,200		3,200
561 Critical Street Lighting E	5,900					5,900			-	5,900				\$5,900		5,900
565 Critical Street Lighting I	\$4,600					4,600			-	4,600				\$4,600		4,600
580 Street Lighting - Wilmot Road	3,050					3,050			-	3,050				\$3,050		3,050
581 Street Lighting - Sentinel Ridge	2,700					2,700			-	2,700				\$2,700		2,700
583 Street Lighting - Twin Cedars	3,300					3,300			-	3,300				\$3,300		3,300
585 Street Lighting - Arbutus Mountain	4,800					4,800			-	4,800				\$4,800		4,800
586 Mill Springs Street Lighting	7,400					7,400			-	7,400				\$7,400		7,400
601 Satellite Park Water		55,000	36,000	20,000		111,000			-	111,000		8,973		\$102,027		111,000
603 Douglas Hill Water		55,500	54,000	20,000		129,500			-	129,500		7,719		\$121,781		129,500
604 Lambourn Water		53,000	115,000	20,000		188,000			-	188,000		4,956		\$183,044		188,000
605 Arbutus Mountain Water		54,950	51,000	-	-	105,950			-	105,950			-	\$105,950		105,950
606 Malahat Water		30,000	8,000			38,000			-	38,000				\$38,000		38,000
608 Fern Ridge Water		26,000	21,000	20,000		67,000	-		-	67,000	-	1,300		\$65,700		67,000
611 Bald Mountain Water System		82,000	53,000			135,000	-		-	135,000				\$135,000		135,000
613 Dogwood Ridge Water System		26,000	26,000			52,000	-		-	52,000	-	3,900		\$48,100		52,000
615 Arbutus Ridge Water System			364,146			364,146	-		-	364,146		5,146		\$359,000		364,146
616 Carlton Water System		35,000	21,000	24,000		80,000			-	80,000				\$80,000		80,000
617 Shellwood Water System		27,000	25,000			52,000			-	52,000	-	5,216		\$46,784		52,000
618 Woodley Range Water System		32,000	40,000			72,000			-	72,000				\$72,000		72,000
619 Burnum Water System		58,000	47,000			105,000			-	105,000		12,780		\$92,220		105,000
620 Mesachie Lake Water		45,500	24,000	19,000		88,500	-		-	88,500				\$88,500		88,500
625 Shell Beach Water		40,000	36,000			76,000			-	76,000		26,734		\$49,266		76,000
630 Shawnigan Village Water		365,000	313,000	20,000		698,000			-	698,000	166,400	79,995		\$451,605		698,000
640 Saltair Water		420,000	210,000	7,200		637,200			-	637,200		156,524		\$480,676		637,200
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$32,702		4,148		36,850
653 Youbou Water		185,000	110,000	10,632		305,632	50,000	50,000	-	355,632		5,947	50,000	\$299,685		355,632
660 Honeymoon Bay Water		65,000	94,200	20,000		179,200			-	179,200				\$179,200		179,200
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)	(3,546)		24,754		\$24,754		\$0		24,754
670 Cherry Point Water		24,000	17,000	20,000		61,000			-	61,000				\$61,000		61,000
680 Shawnigan Lake North Water		295,000	355,478	20,412		670,890			-	670,890		110,478		\$560,412		670,890
681 Shawnigan Weir				6,000		6,000			-	6,000				\$6,000		6,000
690 Kerry Village Water		30,700	56,000	20,000		106,700			-	106,700				\$106,700		106,700
701 Wilmot Road Drainage	9,100					9,100			-	9,100				\$9,100		9,100
702 Sentinel Ridge Drainage	5,000					5,000			-	5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	1,850					1,850			-	1,850				\$1,850		1,850
705 Arbutus Mountain Drainage	8,000					8,000			-	8,000				\$8,000		8,000
707 Lanes Road Drainage	3,200					3,200			-	3,200				\$3,200		3,200
711 Bald Mountian Drainage System	5,800					5,800			-	5,800				\$5,800		5,800

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2028)

SCHEDULE "B"

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures				Deficit prior year	Total Expenditures
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes		
714 Cobble Hill Drainage System	7,200					7,200			-	7,200					\$7,200	7,200
715 Arbutus Ridge Drainage System	35,000					35,000			-	35,000					\$35,000	35,000
799 Shawnigan Creek Cleanout System	13,000					13,000			-	18,000					\$18,000	18,000
800 Cowichan Bay Sewer		260,000	330,000	-	20,627	610,627	(4,587)	(4,587)	606,040			-	-	\$606,040		606,040
801 Brulett Sewer System		1,976	-	-	-	1,976			-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer		-	-	-	-	-			-	-				\$0		-
803 Twin Cedars Sewer						-			-	-				\$0		-
804 Lambourn Sewer		45,000	120,000	24,000		189,000			-	189,000		7,434		\$181,566		189,000
805 Arbutus Mountain Sewer		145,000	75,000			220,000			-	220,000		9,818		\$210,182		220,000
806 Malahat Sewer		58,000	5,000			63,000			-	63,000				\$63,000		63,000
809 Cobble Hill Sewer						-			-	-						-
810 Mesachie Lake Sewer		42,000	20,200			62,200			-	62,200		13,651		\$48,549		62,200
811 Bald Mountain Sewer System		117,375	55,000			172,375			-	172,375	10,875			\$161,500		172,375
812 Cobble Hill Sewer		100,000	100,000	500		200,500			-	200,500				\$200,500		200,500
813 Mill Springs Sewer System		160,000	130,000			290,000			-	290,000				\$290,000		290,000
815 Arbutus Ridge Sewer System			547,330			547,330			-	547,330		129,757		\$417,573		547,330
820 Eagle Heights Sewer			400,000	24,000		424,000	94,453	94,453	518,453			-	100,000	\$418,453		518,453
830 Maple Hills Sewer		38,000	22,000			60,000			-	60,000				\$60,000		60,000
840 Shawnigan Lake Sewer		180,000	182,000	24,480		386,480	50,000	50,000	436,480			-	50,000	\$386,480		436,480
850 Kerry Village Sewer		-	\$0	-		-			-	-				\$0		-
860 Youbou Sewer System		46,500	21,000			67,500			-	67,500				\$67,500		67,500
TOTALS	81,619,861	3,336,024	24,736,635	30,694,615	13,395,627	153,782,762	(1,854,480)	-	(1,854,480)	151,928,282	3,950,129	6,552,664	17,010,000	124,415,489	-	151,928,282

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2029)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	6,872,806			\$8,574,696		15,447,502	(\$100,000)		(100,000)	15,347,502	\$139,553		\$0	\$15,207,949		15,347,502
101 Community Health Network				122,000		122,000			-	122,000				122,000		122,000
102 V. I. Regional Library	3,188,198					3,188,198			-	3,188,198				\$3,188,198		3,188,198
106 Malahat Transit	790,203		275,561	24,500		1,090,264			-	1,090,264		-		\$1,090,264		1,090,264
107 Transit	5,507,240		912,613	235,500		6,655,353			-	6,655,353		-		\$6,655,353		6,655,353
109 911	1,310,629			45,500		1,356,129	200,000		200,000	1,556,129	-		200,000	\$1,356,129		1,556,129
119 Grants-in-Aid	111,500					111,500			-	111,500				\$111,500		111,500
121 Economic Development	\$808,806			35,000		843,806	-		-	843,806				\$843,806		843,806
123 Regional Tourism	120,000			765,346		885,346			-	885,346				\$885,346		885,346
130 Electoral Feasibility Studies	20,000			25,000		45,000			-	45,000				\$45,000		45,000
131 Environmental Initiatives	850,000			\$250,000		1,100,000	\$105,000		105,000	1,205,000				\$1,205,000		1,205,000
150 Municipalities - M.F.A. Debt				\$3,794,706		3,794,706			-	3,794,706		\$3,794,706		-		3,794,706
197 GM Community Services				\$0		-			-	-				\$0		-
198 GM Strategic Services				\$401,015		401,015	20,000		20,000	421,015				\$421,015		421,015
199 Parks, Recreation, Culture & Facilities				857,896		857,896			-	857,896				\$857,896		857,896
200 Administration Building				-		-			-	-				\$0		-
205 Emergency Planning	1,372,961		-	42,005		1,414,966	-		-	1,414,966				1,414,966		1,414,966
230 Community Parks	2,943,980		2,000	40,000		2,985,980	70,000		70,000	3,055,980	\$412,241		\$210,000	\$2,433,739		3,055,980
250 Electoral Area Services	1,624,699					1,624,699	-		-	1,624,699				\$1,624,699		1,624,699
279 Parks & Trails	1,726,400				-	1,726,400	-		-	1,726,400	4,571		\$0	\$1,721,829		1,726,400
280 Regional Parks	\$2,163,632			-		2,163,632	55,000		55,000	2,218,632	123,132		200,000	\$1,895,500		2,218,632
281 Bright Angel Park	137,500		6,500			144,000	(35,000)		(35,000)	109,000				\$109,000		109,000
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	125,000					125,000	(45,000)		(45,000)	80,000				\$80,000		80,000
285 Regional Parkland Acquisition	958,000				-	958,000	82,000		82,000	1,040,000	\$0		1,000,000	\$40,000		1,040,000
310 Animal Control	122,405			90,000		212,405			-	212,405				\$212,405		212,405
320 Building Inspection	\$554,626			800,113		1,354,739			-	1,354,739				\$1,354,739		1,354,739
325 Community Planning	3,300,000		300,000	-		3,600,000	(7,500)		(7,500)	3,592,500				\$3,592,500		3,592,500
328 Bylaw Enforcement	\$860,758		202,489			1,063,247	-		-	1,063,247				\$1,063,247		1,063,247
350 North Oyster Fire Protection	682,769		117,100			799,869	(270,000)		(270,000)	529,869	25,600			\$504,269		529,869
351 Mesachie Lake Fire Protection	91,473			6,000		97,473	(17,500)		(17,500)	79,973				\$79,973		79,973
352 Lake Cowichan Fire Protection	\$518,896					518,896			-	518,896				\$518,896		518,896
353 Saltair Fire Protection	430,182					430,182			-	430,182				\$430,182		430,182
354 Sahtlam Fire Protection	521,813		3,191			525,004	(211,674)		(211,674)	313,330				\$313,330		313,330
355 Malahat Fire Protection	285,157		72,821			357,978	(90,000)		(90,000)	267,978				\$267,978		267,978
356 Eagle Heights Fire Protection	630,693					630,693	(8,000)		(8,000)	622,693				\$622,693		622,693
357 Honeymoon Bay Fire Protection	316,642					316,642	(65,000)		(65,000)	251,642				\$251,642		251,642
358 Youbou Fire Protection	222,704					222,704	(30,000)		(30,000)	192,704				\$192,704		192,704
359 Fire Services				327,879		327,879			-	327,879				\$327,879		327,879
390 Regional Recreation	22,724,085					22,724,085				22,724,085				\$22,724,085		22,724,085
400 Arts and Culture	130,000					130,000				130,000				\$130,000		130,000
405 Cowichan Lake Recreation	1,467,510		598,350	2,848,695	590,000	5,504,555	35,000		35,000	5,539,555	573,980	323,583	825,000	\$3,816,992		5,539,555
411 Kerry Park Recreation	-		893,345	4,509,545	2,000,000	7,402,890	-		-	7,402,890	157,500	504,000	2,200,000	\$4,541,390		7,402,890
417 Kerry Park Aquatic Service	\$0					-			-	-				\$0		-
420 Island Savings Centre	9,113,124		2,709,925	310,000	\$2,000,000	14,133,049	(272,111)		(272,111)	13,860,938	\$902,123	\$0	\$4,000,000	\$8,958,815		13,860,938
435 Theatre Grant - Area A	-					-			-	-				\$0		-
436 Theatre Grant - Area B	-					-			-	-				\$0		-
437 Theatre Grant - Area C	\$0					-			-	-				\$0		-
438 Theatre Grant N. Cowichan	\$0					-			-	-				\$0		-
439 Theatre Grant - Ladysmith	\$0					-			-	-				\$0		-

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2029)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures					Deficit prior year	Total Expenditures
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes		
440 Cowichan Sportsplex - Area A	-					-		-	-	-				-	-	
442 Cowichan Sportsplex - Area C	-					-		-	-	-				-	-	
443 Cowichan Sportsplex - Area D	-					-		-	-	-				-	-	
444 Cowichan Sportsplex - Area E	-					-		-	-	-				-	-	
450 Recreation Mill Bay	10,000					10,000		-	-	10,000				\$10,000	10,000	
451 Recreation Glenora	\$11,359					11,359		-	-	11,359				\$11,359	11,359	
456 Recreation Saltair	76,829					76,829	(\$64,329)	(64,329)	-	12,500	-			\$12,500	12,500	
457 Victim Services West	15,000					15,000		-	-	15,000				\$15,000	15,000	
458 Cowichan Lake Activity Centre	\$57,209					57,209		-	-	57,209				\$57,209	57,209	
459 Victim Services	108,790					108,790		-	-	108,790				\$108,790	108,790	
460 Recreation N. Oyster	\$0					-		-	-	-				\$0	-	
461 Cowichan Aquatic Centre - Area E	\$0					-		-	-	-				\$0	-	
463 Cowichan Wooden Boat Society	\$21,000					21,000		-	-	21,000				\$21,000	21,000	
464 Shawnigan Lake Community Centre	-		729,988	1,236,702		1,966,690	(100,000)	(100,000)	1,866,690	34,200		75,000	\$1,757,490	1,866,690		
465 Cobble Hill Historical Society	10,200					10,200		-	-	10,200				10,200	10,200	
466 Cobble Hill Hall	\$30,554					30,554		-	-	30,554				\$30,554	30,554	
467 Shawnigan Lake Historical Society	30,000					30,000		-	-	30,000				\$30,000	30,000	
469 Cowichan Station Area Association Area E	\$24,708					24,708		-	-	24,708				\$24,708	24,708	
470 Frank Jameson Centre	-					-		-	-	-				\$0	-	
472 Senior Centre Grant	17,500					17,500		-	-	17,500				\$17,500	17,500	
474 Kaatza Society	\$30,000					30,000		-	-	30,000				\$30,000	30,000	
475 Mill Bay/Malahat Historical Society	10,200					10,200		-	-	10,200				\$10,200	10,200	
478 Cowichan Station Association Area B	15,000					15,000		-	-	15,000				\$15,000	15,000	
480 Cowichan Aquatic Centre - Area F	\$0					-		-	-	-				\$0	-	
481 Cowichan Aquatic Centre - Area I	\$0					-		-	-	-				\$0	-	
488 Shawnigan Basin Society	-					-		-	-	-				\$0	-	
489 Nature and Habitat - Area I				700		700		-	-	700				\$700	700	
490 Thetis Island Wharf		18,750				18,750		-	-	18,750	-			\$18,750	18,750	
491 Thetis Island Boat Launch		1,000				1,000		-	-	1,000				\$1,000	1,000	
492 Cowichan Lake Water Protection				1,599		1,599		-	-	1,599				\$1,599	1,599	
493 Safer Futures	28,402					28,402		-	-	28,402				\$28,402	28,402	
494 Social Planning	51,000					51,000		-	-	51,000				\$51,000	51,000	
495 South Cowichan Community Policing	100,000					100,000		-	-	100,000				\$100,000	100,000	
496 Cowichan Community Policing	124,900					124,900		-	-	124,900				\$124,900	124,900	
497 Cowichan Valley Hospice Society	\$62,220					62,220		-	-	62,220				\$62,220	62,220	
498 Cowichan Housing Association	\$765,000					765,000	(500,000)	(500,000)	265,000					\$265,000	265,000	
575 Engineering Services - Administration				-		-		-	-	-				\$0	-	
576 Engineering Services - Utilities				4,200,000	-	4,200,000	150,000	150,000	4,350,000			150,000	\$4,200,000	4,350,000		
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200		-	-	10,200				\$10,200	10,200	
515 Curbside Collection			4,134,786	649,828		4,784,614	(700,000)	(700,000)	4,084,614	1,251,327	213,340		\$2,619,947	4,084,614		
520 Solid Waste Complex	8,811,470		10,549,381	10,000		19,370,851	(56,000)	(56,000)	19,314,851	410,775	368,403		\$18,535,673	19,314,851		
530 Cowichan Flood Management	169,711					169,711		-	-	169,711				\$169,711	169,711	
531 South Cowichan Water Study Plan	\$0					-		-	-	-				\$0	-	
532 Drinking Water and Watershed Protection	\$1,000,000					1,000,000	150,000	150,000	1,150,000				1,150,000	1,150,000		
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000		-	-	100,000				\$100,000	100,000	
540 Liquid Waste Plan South Sector	\$206,110					206,110		-	-	206,110				\$206,110	206,110	
550 Street Lighting - Mesachie	7,800					7,800		-	-	7,800				\$7,800	7,800	
551 Street Lighting - Youbou		38,000				38,000		-	-	38,000				\$38,000	38,000	
552 Street Lighting - Brentwood			280	50		330		-	-	330				\$330	330	
553 Street Lighting - Cowichan Bay	6,000					6,000		-	-	6,000				\$6,000	6,000	

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2029)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
554 Street Lighting - Honeymoon Bay	29,000					29,000			-	29,000				\$29,000		29,000
555 Street Lighting - Mill Bay			3,200	100		3,300			-	3,300				\$3,300		3,300
556 Street Lighting - Cobble Hill		\$2,300				2,300			-	2,300				\$2,300		2,300
557 Critical Street Lighting A	5,100					5,100			-	5,100				\$5,100		5,100
558 Critical Street Lighting B	1,200					1,200			-	1,200				\$1,200		1,200
559 Critical Street Lighting C	4,400					4,400			-	4,400				\$4,400		4,400
560 Critical Street Lighting D	3,300					3,300			-	3,300				\$3,300		3,300
561 Critical Street Lighting E	6,000					6,000			-	6,000				\$6,000		6,000
565 Critical Street Lighting I	\$4,700					4,700			-	4,700				\$4,700		4,700
580 Street Lighting - Wilmot Road	3,100					3,100			-	3,100				\$3,100		3,100
581 Street Lighting - Sentinel Ridge	2,700					2,700			-	2,700				\$2,700		2,700
583 Street Lighting - Twin Cedars	3,400					3,400			-	3,400				\$3,400		3,400
585 Street Lighting - Arbutus Mountain	4,900					4,900			-	4,900				\$4,900		4,900
586 Mill Springs Street Lighting	7,400					7,400			-	7,400				\$7,400		7,400
601 Satellite Park Water		55,500	36,500	20,000		112,000	-		-	112,000		8,973		\$103,027		112,000
603 Douglas Hill Water		56,000	54,000	20,000		130,000	-		-	130,000		7,719		\$122,281		130,000
604 Lambourn Water		53,000	115,000	20,000		188,000			-	188,000		4,956		\$183,044		188,000
605 Arbutus Mountain Water		54,950	52,000			106,950			-	106,950		-		\$106,950		106,950
606 Malahat Water		30,000	8,000			38,000			-	38,000				\$38,000		38,000
608 Fern Ridge Water		26,000	21,000	20,000		67,000	-		-	67,000		1,300		\$65,700		67,000
611 Bald Mountain Water System		83,000	53,000			136,000	-		-	136,000				\$136,000		136,000
613 Dogwood Ridge Water System		26,000	26,000			52,000	-		-	52,000		3,900		\$48,100		52,000
615 Arbutus Ridge Water System			375,080			375,080	-		-	375,080		5,146		\$369,934		375,080
616 Carlton Water System		35,000	22,000	24,000		81,000	-		-	81,000				\$81,000		81,000
617 Shellwood Water System		27,000	25,000			52,000			-	52,000		5,216		\$46,784		52,000
618 Woodley Range Water System		32,000	40,000			72,000	50,000	50,000		122,000			50,000	\$72,000		122,000
619 Burnum Water System		59,000	47,000			106,000			-	106,000		12,780		\$93,220		106,000
620 Mesachie Lake Water		46,000	24,000	19,000		89,000	-		-	89,000				\$89,000		89,000
625 Shell Beach Water		40,000	36,000			76,000				76,000		26,734		\$49,266		76,000
630 Shawnigan Village Water		366,000	314,000	20,000		700,000				700,000	166,400	79,995		\$453,605		700,000
640 Saltair Water		420,000	220,000	7,200		647,200	-		-	647,200		156,524		\$490,676		647,200
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$32,702		4,148		36,850
653 Youbou Water		185,000	110,000	10,632		305,632	-		-	305,632		5,947		\$299,685		305,632
660 Honeymoon Bay Water		65,000	94,200	20,000		179,200	-		-	179,200				\$179,200		179,200
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)	(3,546)		24,754		\$24,754		\$0		24,754
670 Cherry Point Water		24,000	18,000	20,000		62,000	-		-	62,000				\$62,000		62,000
680 Shawnigan Lake North Water		295,000	355,478	20,412		670,890				670,890		110,478		\$560,412		670,890
681 Shawnigan Weir				6,000		6,000	-		-	6,000				6,000		6,000
690 Kerry Village Water		30,700	56,000	20,000		106,700	-		-	106,700				\$106,700		106,700
701 Wilmot Road Drainage	9,200					9,200			-	9,200				\$9,200		9,200
702 Sentinel Ridge Drainage	5,150					5,150	-		-	5,150				\$5,150		5,150
703 Shawnigan Lake East Drainage	1,900					1,900			-	1,900				\$1,900		1,900
705 Arbutus Mountain Drainage	8,500					8,500			-	8,500				\$8,500		8,500
707 Lanes Road Drainage	3,300					3,300			-	3,300				\$3,300		3,300
711 Bald Mountian Drainage System	6,000					6,000			-	6,000				\$6,000		6,000
714 Cobble Hill Drainage System	7,400					7,400			-	7,400				\$7,400		7,400
715 Arbutus Ridge Drainage System	35,500					35,500			-	35,500				\$35,500		35,500
799 Shawnigan Creek Cleanout System	13,300					13,300	5,000	5,000		18,300				\$18,300		18,300
800 Cowichan Bay Sewer		260,000	330,000	20,627		610,627	(4,587)	(4,587)		606,040				\$606,040		606,040

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2029)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures					Deficit prior year	Total Expenditures
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes		
801 Brulett Sewer System		1,976	-	-	-	1,976			-	1,976		1,976		\$0	1,976	
802 Sentinel Ridge Sewer		-	-	-		-		-	-					\$0	-	
803 Twin Cedars Sewer								-	-					\$0	-	
804 Lambourn Sewer		45,000	120,000	24,000		189,000		-	-	189,000		7,434		\$181,566	189,000	
805 Arbutus Mountain Sewer		145,000	75,000			220,000		-	-	220,000		9,818		\$210,182	220,000	
806 Malahat Sewer		58,000	5,000			63,000			-	63,000				\$63,000	63,000	
809 Cobble Hill Sewer								-	-						-	
810 Mesachie Lake Sewer		42,000	21,000			63,000			-	63,000		13,651		\$49,349	63,000	
811 Bald Mountain Sewer System		117,375	55,000			172,375		-	-	172,375	10,875			\$161,500	172,375	
812 Cobble Hill Sewer		100,000	100,000	500		200,500		-	-	200,500				\$200,500	200,500	
813 Mill Springs Sewer System		160,000	130,000			290,000		-	-	290,000				\$290,000	290,000	
815 Arbutus Ridge Sewer System			563,750			563,750		-	-	563,750		129,757		\$433,993	563,750	
820 Eagle Heights Sewer			400,000	24,000		424,000	94,453		94,453	518,453		-	100,000	\$418,453	518,453	
830 Maple Hills Sewer		38,000	22,000		-	60,000		-	-	60,000		-		\$60,000	60,000	
840 Shawnigan Lake Sewer		180,000	182,000	24,480		386,480	50,000		50,000	436,480			50,000	\$386,480	436,480	
850 Kerry Village Sewer		-				-			-	-				\$0	-	
860 Youbou Sewer System		47,000	22,000			69,000		-	-	69,000				\$69,000	69,000	
TOTALS	84,681,703	3,341,524	25,639,538	30,549,326	4,590,000	148,802,091	(1,513,794)	-	(1,513,794)	147,288,297	4,212,277	5,855,626	9,060,000	128,160,394	-	147,288,297

SUMMARY OF 5 YEAR FINANCIAL PLAN**SCHEDULE "A"****2025 - 2029**

	2025	2026	2027	2028	2029
SUMMARY OF REVENUE					
Tax Requisition	\$64,553,971	\$74,774,429	\$78,013,099	\$81,619,861	\$84,681,703
Parcel Taxes	3,639,505	3,678,795	3,680,306	3,336,024	3,341,524
Fees & Charges	23,297,886	22,242,561	23,727,002	24,736,635	25,639,538
Other Revenue	61,518,584	31,911,221	29,902,237	30,694,615	30,549,326
Proceeds of Borrowing	11,604,821	1,145,000	1,415,627	13,395,627	4,590,000
	<u>\$164,614,767</u>	<u>\$133,752,006</u>	<u>\$136,738,271</u>	<u>\$153,782,762</u>	<u>\$148,802,091</u>
Transfers from (to)					
- Special Funds	12,893,552	(\$56,932)	(\$773,576)	(\$1,854,480)	(\$1,513,794)
- Surplus - Prior Year	1,035,407	-	-	-	-
Total Transfers	<u>\$13,928,959</u>	<u>(\$56,932)</u>	<u>(\$773,576)</u>	<u>(\$1,854,480)</u>	<u>(\$1,513,794)</u>
TOTAL REVENUE	<u>\$178,543,726</u>	<u>\$133,695,074</u>	<u>\$135,964,695</u>	<u>\$151,928,282</u>	<u>\$147,288,297</u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest					
Short Term	\$3,313,958	\$3,422,525	\$3,866,925	\$3,950,128	\$4,212,277
Long Term	6,654,418	6,563,249	6,562,463	6,552,663	5,855,626
Capital	42,729,252	8,277,000	5,465,000	17,010,000	9,060,000
Other Purposes	125,846,098	115,432,300	120,070,307	124,415,491	128,160,394
Deficit Prior Year	-	-	-	-	-
TOTAL EXPENDITURE	<u>\$178,543,726</u>	<u>\$133,695,074</u>	<u>\$135,964,695</u>	<u>\$151,928,282</u>	<u>\$147,288,297</u>

Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)

(Year 2025)

FUNCTION:	Funding Sources						Transfer from/(to)					Expenditures								
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	Surplus of Prior Year (To)	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
472 Senior Centre Grant	17,500					17,500	-				4		4	17,504				17,504		17,504
474 Kaatza Society	30,000					30,000	-				8		8	30,008				30,008		30,008
475 Mill Bay/Malahat Historical Society	10,198					10,198	-				2		2	10,200				10,200		10,200
478 Cowichan Station Association Area B	15,000					15,000	-				7		7	15,007				15,007		15,007
480 Cowichan Aquatic Centre - Area F	-					-	-				-		-	-				-		-
481 Cowichan Aquatic Centre - Area I	-					-	-				-		-	-				-		-
488 Shawnigan Basin Society	-					-	-				-		-	-				-		-
489 Nature and Habitat - Area I				700		700	-				-		-	700				700		700
490 Thetis Island Wharf		18,750				18,750	-				-		-	18,750				18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000	-				-		-	1,000				1,000		1,000
492 Cowichan Lake Water Protection				888		888	-				-		-	3,899				3,899		3,899
493 Safer Futures	28,358					28,358	-				44		44	28,402				28,402		28,402
494 Social Planning	50,920					50,920	-				80		80	51,000				51,000		51,000
495 South Cowichan Community Policing	100,000					100,000	-				28		28	100,028				100,028		100,028
496 Cowichan Community Policing	124,900					124,900	-				381		381	125,281				125,281		125,281
497 Cowichan Valley Hospice Society	62,136					62,136	-				84		84	62,220				62,220		62,220
498 Cowichan Housing Association	757,450					757,450	(500,000)			(500,000)	-		(500,000)	257,450				257,450		257,450
575 Engineering Services - Administration						-	-				-		-	-				-		-
576 Engineering Services - Utilities				4,059,469		4,059,469	327,333					327,333	327,333	4,386,802			529,000	3,857,802		4,386,802
510 Thetis Island Solid Waste & Recycling						-	-				-		-	-				-		-
515 Curbside Collection			4,624,478	3,628,884	5,080,221	13,333,583	(200,000)			(200,000)	158,796		(41,204)	13,292,379	1,409,454	175,515	6,755,221	4,952,189		13,292,379
520 Solid Waste Complex	7,566,181		8,329,256	5,454,200		21,349,637	1,230,107	40,000		(728,593)	(158,796)	1,918,700	1,071,311	22,420,948	251,979	368,403	7,347,700	14,452,866		22,420,948
530 Cowichan Flood Management	163,906			450,000		613,906	225,000				-	225,000	225,000	838,906				838,906		838,906
531 South Cowichan Water Study Plan						-	-				-		-	-				-		-
532 Drinking Water and Watershed Protection	696,595					696,595	1,260,255				-	1,260,255	1,260,255	1,956,850				1,956,850		1,956,850
535 Liquid Waste Plan Central Sector	11,835					11,835	-				-		-	11,835				11,835		11,835
540 Liquid Waste Plan South Sector						-	60,395							85,395			35,395	50,000		85,395
550 Street Lighting - Mesachie	7,500					7,500	-				-		-	7,500				7,500		7,500
551 Street Lighting - Youbou		36,000				36,000	-				-		-	36,000				36,000		36,000
552 Street Lighting - Brentwood			260	50		310	-				-		-	310				310		310
553 Street Lighting - Cowichan Bay	5,800					5,800	-				-		-	5,800				5,800		5,800
554 Street Lighting - Honeymoon Bay	28,000					28,000	-				-		-	28,000				28,000		28,000
555 Street Lighting - Mill Bay				100		3,100	-				-		-	3,100				3,100		3,100
556 Street Lighting - Cobble Hill		2,100				2,100	-				-		-	2,100				2,100		2,100
557 Critical Street Lighting A	4,914					4,914	-				-		-	4,914				4,914		4,914
558 Critical Street Lighting B	1,000					1,000	-				-		-	1,000				1,000		1,000
559 Critical Street Lighting C	4,000					4,000	-				-		-	4,000				4,000		4,000
560 Critical Street Lighting D	3,100					3,100	-				-		-	3,100				3,100		3,100
561 Critical Street Lighting E	5,700					5,700	-				-		-	5,700				5,700		5,700
565 Critical Street Lighting I	4,300					4,300	-				-		-	4,300				4,300		4,300
580 Street Lighting - Wilmot Road	3,000					3,000	-				-		-	3,000				3,000		3,000
581 Street Lighting - Sentinel Ridge	2,500					2,500	-				-		-	2,500				2,500		2,500
583 Street Lighting - Twin Cedars	3,200					3,200	-				-		-	3,200				3,200		3,200
585 Street Lighting - Arbutus Mountain	4,500					4,500	-				-		-	4,500				4,500		4,500
586 Mill Springs Street Lighting	7,000					7,000	-				-		-	7,000				7,000		7,000
601 Satellite Park Water		53,300	34,870	20,000		108,170	-				-		-	108,170		8,973		99,197		108,170
603 Douglas Hill Water		55,200	53,000	20,000		128,200	40,000				40,000	40,000	168,200	168,200		7,719		160,481		168,200
604 Lambourn Water		51,500	110,000	20,000		181,500	599,243	10,000		539,243		50,000	599,243	780,743		4,956	624,243	151,544		780,743
605 Arbutus Mountain Water		54,950	41,900			96,850	-				-		-	96,850				96,850		96,850
606 Malahat Water		22,400	4,700			27,100	5,000	5,000			-	5,000	32,100	32,100				32,100		32,100
608 Fern Ridge Water		23,460	19,500	20,000		62,960	25,000				25,000	25,000	87,960	87,960		1,300		86,660		87,960
611 Bald Mountain Water System		76,300	50,500	5,000		131,800	-				-		-	131,800				131,800		131,800
613 Dogwood Ridge Water System		24,090	26,200			50,290	8,969			8,969			8,969	59,259		3,900	5,000	50,359		59,259
615 Arbutus Ridge Water System			336,831			336,831	50,000				50,000	50,000	386,831	386,831		5,146		381,685		386,831
616 Carlton Water System		34,000	20,500	24,000		78,500	2,431			2,431			2,431	80,931				80,931		80,931
617 Shellwood Water System		27,000	24,800			51,800	2,243			2,243			2,243	54,043		5,216	2,243	46,584		54,043
618 Woodley Range Water System		30,600	38,000			68,600	235,814			235,814			235,814	304,414			235,814	68,600		304,414
619 Burnum Water System		57,200	46,000	200,000		303,200	62,999			62,999			62,999	366,199		12,780		366,199		366,199
620 Mesachie Lake Water		45,450	22,840	19,000		87,290	2,931			2,931			2,931	90,221				90,221		90,221
625 Shell Beach Water		40,000	35,100		275,000	350,100	256,280			228,000	(21,720)	50,000	256,280	606,380			553,000	53,380		606,380
630 Shawnigan Village Water		364,700	312,600	820,000		1,497,300	(80,000)			(80,000)			(80,000)	1,417,300		246,395	800,000	370,905		1,417,300
640 Saltair Water		720,000	200,000	6,239,520	2,000,000	9,159,520	860,000			460,000		400,000	860,000	10,019,520		156,524	9,367,551	495,445		10,019,520
652 Central Youbou Water Debt		36,850				36,850	(4,148)			(4,148)			(4,148)	32,702				32,702		32,702
653 Youbou Water		183,250	109,500	10,632		303,382	195,400				-	195,400	195,400	498,782		5,947	195,400	297,435		498,782
660 Honeymoon Bay Water		62,212	90,200	20,000		172,412	10,000			10,000			10,000	182,412			10,000	172,412		182,412
661 Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623	(789)			(789)			(789)	1,834				-		1,834
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)			(3,546)			(3,546)	24,754				-		24,754
670 Cherry Point Water		23,490	16,800	20,000		60,290	20,000					20,000	20,000	80,290				80,290		80,290
680 Shawnigan Lake North Water		291,400	314,000	70,412	2,080,600	2,756,412	211,238	100,000			(70,000)	181,238	211,238	2,967,650			2,461,838	505,812		2,967,650

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2025)

FUNCTION:	Funding Sources					Transfer from/(to)							Expenditures								
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
681 Shawnigan Weir				3,446		3,446	7,854						7,854	7,854	11,300				11,300		11,300
690 Kerry Village Water		30,510	54,000	20,000		104,510	13,929		3,929				10,000	13,929	118,439				118,439		118,439
701 Wilmot Road Drainage	9,000					9,000	-						-	-	9,000				9,000		9,000
702 Sentinel Ridge Drainage	4,000					4,000	-						-	-	4,000				4,000		4,000
703 Shawnigan Lake East Drainage	1,750					1,750	-						-	-	1,750				1,750		1,750
705 Arbutus Mountain Drainage	6,500					6,500	-						-	-	6,500				6,500		6,500
707 Lanes Road Drainage	3,000					3,000	-						-	-	3,000				3,000		3,000
711 Bald Mountain Drainage System	5,500					5,500	-						-	-	5,500				5,500		5,500
714 Cobble Hill Drainage System	7,000					7,000	-						-	-	7,000				7,000		7,000
715 Arbutus Ridge Drainage System	34,300					34,300	-						-	-	34,300				34,300		34,300
799 Shawnigan Creek Cleanout System	12,021					12,021	5,000					5,000		5,000	17,021				17,021		17,021
800 Cowichan Bay Sewer		258,830	347,000	12,627		618,457	(54,587)	120,000			(174,587)			(54,587)	563,870				563,870		563,870
801 Brulett Sewer System		24,780	28,800			53,580	54,535						54,535	54,535	108,115		1,976		106,139		108,115
802 Sentinel Ridge Sewer		63,882	186,700	1,324,000		1,574,582	61,527	45,102					16,425	61,527	1,636,109			1,361,527		274,582	1,636,109
803 Twin Cedars Sewer																					
804 Lambourn Sewer		43,800	110,385	24,000		178,185									178,185		7,434		170,751		178,185
805 Arbutus Mountain Sewer		141,040	70,600	27,464		239,104									239,104		9,818	22,464	206,822		239,104
806 Malahat Sewer		24,700	4,600			29,300									29,300				29,300		29,300
809 Cobble Hill Sewer																					
810 Mesachie Lake Sewer		37,893	20,200	11,000		69,093	365,175	8,000	325,675				31,500	365,175	434,268		13,651	360,175	60,442		434,268
811 Bald Mountain Sewer System		113,360	50,000	2,000	50,000	215,360	106,472	14,944	39,910				51,618	106,472	321,832			156,472	165,360		321,832
812 Cobble Hill Sewer		90,000	93,000	269,500		452,500	100,000		100,000					100,000	552,500			330,000	222,500		552,500
813 Mill Springs Sewer System		152,625	124,500	540,000		817,125	455,578		388,667				66,911	455,578	1,272,703			955,578	317,125		1,272,703
815 Arbutus Ridge Sewer System			499,009			499,009	50,000						50,000	50,000	549,009		129,757		419,252		549,009
820 Eagle Heights Sewer			439,000	30,000		469,000	72,453	270,000			(197,547)			72,453	541,453			150,000	391,453		541,453
830 Maple Hills Sewer		36,000	20,100			56,100	20,000						20,000	20,000	76,100				76,100		76,100
840 Shawnigan Lake Sewer		180,000	179,560	24,476		384,036	290,211						110,211	290,211	674,247			150,211	524,036		674,247
850 Kerry Village Sewer		29,160	73,228	4,430		106,818	233,008	43,644					47,604	233,008	339,826			180,404	159,422		339,826
860 Youbou Sewer System		46,800	18,605			65,405	35,000						35,000	35,000	100,405			35,000	65,405		100,405
TOTALS	64,553,971	3,639,505	23,297,886	61,518,584	11,604,821	164,614,767	12,893,552	3,952,968	-	3,221,722	(4,151,816)	1,035,407	9,870,678	13,928,959	178,543,726	3,313,958	6,654,418	42,729,252	125,846,098	-	178,543,726

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2026)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest			Other Purposes	Deficit prior year	Total Expenditures
											Short Term	Long Term	Capital			
100	General Government	6,596,556		\$7,847,061	-	14,443,617	(\$100,000)		(100,000)	14,343,617	\$426,189		-	\$13,917,428		14,343,617
101	Community Health Network			122,000		122,000		-	-	122,000				\$122,000		122,000
102	V. I. Regional Library	3,004,310				3,004,310			-	3,004,310				\$3,004,310		3,004,310
106	Malahat Transit	642,279		229,261	21,500	893,040		-	-	893,040				\$893,040		893,040
107	Transit	4,408,875		802,949	212,000	5,423,824		-	-	5,423,824		-		\$5,423,824		5,423,824
109	911	1,197,051			44,000	1,241,051		-	-	1,241,051				\$1,241,051		1,241,051
119	Grants-in-Aid	111,500				111,500			-	111,500				\$111,500		111,500
121	Economic Development	\$740,172			35,000	775,172		-	-	775,172		-		\$775,172		775,172
123	Regional Tourism	120,000			700,400	820,400			-	820,400				\$820,400		820,400
130	Electoral Feasibility Studies	20,000			20,000	40,000			-	40,000				\$40,000		40,000
131	Environmental Initiatives	750,000			\$250,000	1,000,000	\$205,000		205,000	1,205,000				\$1,205,000		1,205,000
150	Municipalities - M.F.A. Debt				5,009,174	5,009,174			-	5,009,174		\$5,009,174		-		5,009,174
197	GM Community Services				286,326	286,326				286,326				\$286,326		286,326
198	GM Strategic Services				358,288	358,288	27,000		27,000	385,288				\$385,288		385,288
199	Parks, Recreation, Culture & Facilities				785,096	785,096				785,096				\$785,096		785,096
200	Administration Building				-	-			-	-				\$0		-
205	Emergency Planning	1,010,214			284,680	1,294,894	1,000,000		1,000,000	2,294,894			1,000,000	1,294,894		2,294,894
230	Community Parks	2,833,836		1,500	39,500	3,024,836	395,000		395,000	3,419,836	\$441,027		\$710,000	\$2,268,809		3,419,836
250	Electoral Area Services	1,486,830				1,486,830			-	1,486,830				\$1,486,830		1,486,830
279	Parks & Trails	1,429,819				1,429,819	\$0		-	1,429,819		4,569		\$1,425,250		1,429,819
280	Regional Parks	\$2,014,981				2,014,981			-	2,014,981		255,203	100,000	\$1,659,778		2,014,981
281	Bright Angel Park	152,000		6,000		158,000	40,000		40,000	198,000			95,000	\$103,000		198,000
282	South Cowichan Community Parks	15,000				15,000			-	15,000				\$15,000		15,000
283	Kinsol Trestle	120,000				120,000	(73,000)		(73,000)	47,000				\$47,000		47,000
285	Regional Parkland Acquisition	958,000				958,000	(\$318,000)		(318,000)	640,000	\$0		600,000	\$40,000		640,000
310	Animal Control	104,381			90,000	194,381			-	194,381				\$194,381		194,381
320	Building Inspection	\$476,487			800,113	1,276,600				1,276,600				\$1,276,600		1,276,600
325	Community Planning	3,034,528		280,000		3,314,528	3,300		-	3,300				\$3,317,828		3,317,828
328	Bylaw Enforcement	\$799,432			202,489	1,001,921			-	1,001,921				\$1,001,921		1,001,921
350	North Oyster Fire Protection	639,949			117,100	757,049	(270,000)		(270,000)	487,049	25,600			\$461,449		487,049
351	Mesachie Lake Fire Protection	77,214			6,000	83,214	(10,000)		(10,000)	73,214				\$73,214		73,214
352	Lake Cowichan Fire Protection	\$474,863				474,863			-	474,863				\$474,863		474,863
353	Saltair Fire Protection	393,677				393,677			-	393,677				\$393,677		393,677
354	Sahtlam Fire Protection	500,372				503,563	(211,674)		(211,674)	291,889				\$291,889		291,889
355	Malahat Fire Protection	278,491			67,950	346,441	(75,000)		(75,000)	271,441		26,204		\$245,237		271,441
356	Eagle Heights Fire Protection	574,853				574,853	(5,000)		(5,000)	569,853				\$569,853		569,853
357	Honeymoon Bay Fire Protection	265,310				265,310	(16,000)		(16,000)	249,310			50,000	\$199,310		249,310
358	Youbou Fire Protection	191,351				191,351	(15,000)		(15,000)	176,351				\$176,351		176,351
359	Fire Services				300,055	300,055				300,055				\$300,055		300,055
390	Regional Recreation	20,795,757				20,795,757				20,795,757				\$20,795,757		20,795,757
400	Arts and Culture	130,000				130,000				130,000				\$130,000		130,000
405	Cowichan Lake Recreation	1,191,698			563,840	2,313,296	245,000		(2,374)	4,311,460	246,590	323,583	380,000	\$3,361,287		4,311,460
411	Kerry Park Recreation	-			841,818	3,542,634	750,000		-	5,134,452			855,000	\$4,279,452		5,134,452
417	Kerry Park Aquatic Service	-				-			-	-				\$0		-
420	Island Savings Centre	6,710,973			2,534,925	235,000			(46,504)	9,434,394	\$85,809	\$0	\$1,040,000	\$8,308,585		9,434,394
429	Island Savings Centre Theatre Loan	-				-			-	-				-		-
435	Theatre Grant - Area A	-				-			-	-				\$0		-
436	Theatre Grant - Area B	-				-			-	-				\$0		-

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2026)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
437 Theatre Grant - Area C	\$0					-			-					\$0		-
438 Theatre Grant N. Cowichan	\$0					-			-					\$0		-
439 Theatre Grant - Ladysmith	\$0					-			-					\$0		-
440 Cowichan Sportsplex - Area A	-					-		-	-					-		-
442 Cowichan Sportsplex - Area C	-					-		-	-					-		-
443 Cowichan Sportsplex - Area D	-					-		-	-					-		-
444 Cowichan Sportsplex - Area E	-					-		-	-					-		-
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$10,704					10,704			-	10,704				\$10,704		10,704
456 Recreation Saltair	72,829					72,829	\$0		-	72,829	64,329		-	\$8,500		72,829
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-	57,209				\$57,209		57,209
459 Victim Services	102,515					102,515			-	102,515				\$102,515		102,515
460 Recreation N. Oyster	\$0					-			-					\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-					\$0		-
463 Cowichan Wooden Boat Society	\$21,000					21,000			-	21,000				\$21,000		21,000
464 Shawnigan Lake Community Centre	-		687,885	1,029,670	-	1,717,555	100,000	100,000	1,817,555	34,200		175,000	\$1,608,355		1,817,555	
465 Cobble Hill Historical Society	10,200					10,200			-	10,200				10,200		10,200
466 Cobble Hill Hall	\$30,554					30,554			-	30,554				\$30,554		30,554
467 Shawnigan Lake Historical Society	30,000					30,000			-	30,000				\$30,000		30,000
469 Cowichan Station Area Association Area E	\$24,708					24,708			-	24,708				\$24,708		24,708
470 Frank Jameson Centre	-					-			-					\$0		-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	15,000					15,000			-	15,000				\$15,000		15,000
480 Cowichan Aquatic Centre - Area I	\$0					-		-	-					\$0		-
481 Cowichan Aquatic Centre - Area F	\$0					-		-	-					\$0		-
488 Shawnigan Basin Society	-					-			-					\$0		-
489 Nature and Habitat - Area I				700		700			-	700				\$700		700
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,599		1,599			-	1,599				\$1,599		1,599
493 Safer Futures	28,402					28,402			-	28,402				\$28,402		28,402
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)	(500,000)	265,000					\$265,000		265,000
575 Engineering Services - Administration						-			-					\$0		-
576 Engineering Services - Utilities				3,850,000		3,850,000	150,000	150,000	4,000,000			150,000	\$3,850,000		4,000,000	
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-	10,200				\$10,200		10,200
515 Curbside Collection			3,686,675	649,828		4,336,503	(700,000)	(700,000)	3,636,503	1,250,959	184,291			\$2,201,253		3,636,503
520 Solid Waste Complex	7,611,679		7,955,269	2,732,200		18,299,148	(56,000)	(56,000)	18,243,148	410,775	368,403	2,722,000	\$14,741,970		18,243,148	
530 Cowichan Flood Management	\$157,594					157,594			-	157,594				\$157,594		157,594
531 South Cowichan Water Study Plan	\$0					-			-					\$0		-
532 Drinking Water and Watershed Protection	\$700,000					700,000	400,000	400,000	1,100,000					\$1,100,000		1,100,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2026)

FUNCTION:	Funding Sources						Transfer from/(to)	Expenditures								
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
540	Liquid Waste Plan South Sector	\$198,106				198,106			-	198,106				\$198,106		198,106
550	Street Lighting - Mesachie	7,600				7,600			-	7,600				\$7,600		7,600
551	Street Lighting - Youbou		37,000			37,000			-	37,000				\$37,000		37,000
552	Street Lighting - Brentwood			260	50	310			-	310				\$310		310
553	Street Lighting - Cowichan Bay	5,900				5,900			-	5,900				\$5,900		5,900
554	Street Lighting - Honeymoon Bay	28,000				28,000			-	28,000				\$28,000		28,000
555	Street Lighting - Mill Bay			3,100	100	3,200			-	3,200				\$3,200		3,200
556	Street Lighting - Cobble Hill		\$2,200			2,200			-	2,200				\$2,200		2,200
557	Critical Street Lighting A	5,000				5,000			-	5,000				\$5,000		5,000
558	Critical Street Lighting B	1,050				1,050			-	1,050				\$1,050		1,050
559	Critical Street Lighting C	4,100				4,100			-	4,100				\$4,100		4,100
560	Critical Street Lighting D	3,100				3,100			-	3,100				\$3,100		3,100
561	Critical Street Lighting E	5,800				5,800			-	5,800				\$5,800		5,800
565	Critical Street Lighting I	\$4,400				4,400			-	4,400				\$4,400		4,400
580	Street Lighting - Wilmot Road	3,000				3,000			-	3,000				\$3,000		3,000
581	Street Lighting - Sentinel Ridge	2,550				2,550			-	2,550				\$2,550		2,550
583	Street Lighting - Twin Cedars	3,300				3,300			-	3,300				\$3,300		3,300
585	Street Lighting - Arbutus Mountain	4,600				4,600			-	4,600				\$4,600		4,600
586	Mill Springs Street Lighting	7,250				7,250			-	7,250				\$7,250		7,250
601	Satellite Park Water		54,000	35,000	20,000	109,000			-	109,000		8,973		\$100,027		109,000
603	Douglas Hill Water		55,200	53,000	20,000	128,200	-		-	128,200		7,719	-	\$120,481		128,200
604	Lambourn Water		53,000	115,000	20,000	188,000	-		-	188,000		4,956		\$183,044		188,000
605	Arbutus Mountain Water		54,950	45,000	-	99,950			-	99,950				\$99,950		99,950
606	Malahat Water		25,000	5,000		30,000			-	30,000				\$30,000		30,000
608	Fern Ridge Water		24,000	20,000	20,000	64,000	-		-	64,000		1,300		\$62,700		64,000
611	Bald Mountain Water System		80,000	53,000		133,000	-		-	133,000				\$133,000		133,000
613	Dogwood Ridge Water System		24,090	26,200	-	50,290			-	50,290		-	3,900	\$46,390		50,290
615	Arbutus Ridge Water System			343,389		343,389	-		-	343,389			5,146	\$338,243		343,389
616	Carlton Water System		35,000	20,500	24,000	79,500			-	79,500				\$79,500		79,500
617	Shellwood Water System		27,000	25,000		52,000			-	52,000		5,216		\$46,784		52,000
618	Woodley Range Water System		31,000	38,000		69,000			-	69,000				\$69,000		69,000
619	Burnum Water System		57,200	46,000		103,200			-	103,200		12,780		\$90,420		103,200
620	Mesachie Lake Water		45,500	23,000	19,000	87,500	-		-	87,500				\$87,500		87,500
625	Shell Beach Water		40,000	35,100		75,100			-	75,100			26,734	\$48,366		75,100
630	Shawnigan Village Water		364,700	312,600	20,000	697,300			-	697,300	166,400	79,995		\$450,905		697,300
640	Saltair Water		720,000	200,000	7,200	927,200	-		-	927,200		-	156,524	300,000	\$470,676	927,200
652	Central Youbou Water Debt		36,850			36,850			-	36,850		\$32,702		4,148		36,850
653	Youbou Water		183,250	109,500	10,632	303,382			-	303,382		-	5,947	\$297,435		303,382
660	Honeymoon Bay Water		64,000	90,200	20,000	174,200			-	174,200				\$174,200		174,200
661	Honeymoon Bay (Sutton Cr.) Water Debt		2,623			2,623			-	2,623		\$1,834		789		2,623
662	Honeymoon Bay Water (Well 2) Debt		28,300			28,300	(3,546)		(3,546)	24,754		\$24,754		\$0		24,754
670	Cherry Point Water		22,500	17,000	20,000	59,500			-	59,500				\$59,500		59,500
680	Shawnigan Lake North Water		291,400	355,478	20,412	667,290	(70,000)		(70,000)	597,290		110,478		\$486,812		597,290
681	Shawnigan Weir				6,000	6,000			-	6,000				6,000		6,000
690	Kerry Village Water		30,600	54,000	20,000	104,600			-	104,600				\$104,600		104,600
701	Wilmot Road Drainage	9,000				9,000			-	9,000				\$9,000		9,000
702	Sentinel Ridge Drainage	4,500				4,500			-	4,500				\$4,500		4,500
703	Shawnigan Lake East Drainage	1,800				1,800			-	1,800				\$1,800		1,800

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2026)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
705 Arbutus Mountain Drainage	7,000			-		7,000			-	7,000				\$7,000		7,000
707 Lanes Road Drainage	3,100					3,100			-	3,100				\$3,100		3,100
711 Bald Mountian Drainage System	5,700					5,700			-	5,700				\$5,700		5,700
714 Cobble Hill Drainage System	7,200					7,200			-	7,200				\$7,200		7,200
715 Arbutus Ridge Drainage System	35,000					35,000			-	35,000				\$35,000		35,000
799 Shawnigan Creek Cleanout System	12,500					12,500	5,000		5,000	17,500				\$17,500		17,500
800 Cowichan Bay Sewer		260,000	320,000	20,627		600,627	(4,587)		(4,587)	596,040		-	-	\$596,040		596,040
801 Brulett Sewer System		24,780	28,800			53,580			-	53,580		1,976		\$51,604		53,580
802 Sentinel Ridge Sewer		63,882	186,700			250,582			-	250,582				\$250,582		250,582
803 Twin Cedars Sewer						-			-	-				\$0		-
804 Lambourn Sewer		43,800	118,384	24,000		186,184			-	186,184		7,434		\$178,750		186,184
805 Arbutus Mountain Sewer		145,000	70,600			215,600			-	215,600		9,818		\$205,782		215,600
806 Malahat Sewer		24,700	5,000			29,700			-	29,700				\$29,700		29,700
809 Cobble Hill Sewer						-			-	-				\$0		-
810 Mesachie Lake Sewer		38,000	20,200			58,200			-	58,200		13,651		\$44,549		58,200
811 Bald Mountian Sewer System		113,360	54,000			167,360			-	167,360	10,875			\$156,485		167,360
812 Cobble Hill Sewer		100,000	100,000	500		200,500			-	200,500				\$200,500		200,500
813 Mill Springs Sewer System		153,000	124,500			277,500			-	277,500				\$277,500		277,500
815 Arbutus Ridge Sewer System			513,970			513,970			-	513,970		129,757		\$384,213		513,970
820 Eagle Heights Sewer			400,000	24,000		424,000	94,453		94,453	518,453			100,000	\$418,453		518,453
830 Maple Hills Sewer		37,000	22,000			59,000			-	59,000				\$59,000		59,000
840 Shawnigan Lake Sewer		180,000	180,000	24,480		384,480			-	384,480				\$384,480		384,480
850 Kerry Village Sewer		29,160	73,228			102,388			-	102,388				\$102,388		102,388
860 Youbou Sewer System		46,800	19,000			65,800			-	65,800				\$65,800		65,800
TOTALS	74,774,429	3,678,795	22,242,561	31,911,221	1,145,000	133,752,006	(56,932)	-	(56,932)	133,695,074	3,422,525	6,563,249	8,277,000	115,432,300	-	133,695,074

Cowichan Valley Regional District

Five Year Financial Plan (2025-2029)

(Year 2027)

		Funding Sources					Transfer from/(to)			Expenditures						
FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100	General Government	6,765,133		\$8,082,473		14,847,606	(\$100,000)		(100,000)	14,747,606	\$412,655		\$0	\$14,334,951		14,747,606
101	Community Health Network			122,000		122,000			-	122,000				\$122,000		122,000
102	V. I. Regional Library	3,064,396				3,064,396			-	3,064,396				\$3,064,396		3,064,396
106	Malahat Transit	746,665		258,613	22,400	1,027,678	-		-	1,027,678		-	-	\$1,027,678		1,027,678
107	Transit	4,808,912		829,254	219,500	5,857,666		-		5,857,666		-		\$5,857,666		5,857,666
109	911	1,233,782		44,500		1,278,282	250,000		250,000	1,528,282		-	250,000	\$1,278,282		1,528,282
119	Grants-in-Aid	111,500				111,500			-	111,500				\$111,500		111,500
121	Economic Development	\$762,378		35,000		797,378	-		-	797,378				\$797,378		797,378
123	Regional Tourism	120,000		721,412		841,412			-	841,412				\$841,412		841,412
130	Electoral Feasibility Studies	20,000		25,000		45,000			-	45,000				\$45,000		45,000
131	Environmental Initiatives	775,000		\$250,000		1,025,000	\$180,000		180,000	1,205,000				\$1,205,000		1,205,000
150	Municipalities - M.F.A. Debt			4,999,174		4,999,174			-	4,999,174		\$4,999,174		-		4,999,174
197	GM Community Services			292,053		292,053			-	292,053				\$292,053		292,053
198	GM Strategic Services			372,847		372,847	24,000		24,000	396,847				\$396,847		396,847
199	Parks, Recreation, Culture & Facilities			808,649		808,649			-	808,649				\$808,649		808,649
200	Administration Building			-		-			-	-		-	-	\$0		-
205	Emergency Planning	1,293,367		40,374	-	1,333,741	100,000		100,000	1,433,741			100,000	1,333,741		1,433,741
230	Community Parks	2,918,358		2,000	39,500	2,959,858	95,000		95,000	3,054,858	\$440,947		\$280,000	\$2,333,911		3,054,858
250	Electoral Area Services	1,531,435		-		1,531,435	-		-	1,531,435				\$1,531,435		1,531,435
279	Parks & Trails	1,524,969				1,524,969	\$0		-	1,524,969	4,569		\$0	\$1,520,400		1,524,969
280	Regional Parks	\$2,081,465		-		2,081,465	55,000		55,000	2,136,465	255,296		155,000	\$1,726,169		2,136,465
281	Bright Angel Park	134,000		6,000		140,000	(35,000)		(35,000)	105,000				\$105,000		105,000
282	South Cowichan Community Parks	15,000				15,000			-	15,000				\$15,000		15,000
283	Kinsol Trestle	122,500				122,500	(74,000)		(74,000)	48,500				\$48,500		48,500
285	Regional Parkland Acquisition	958,000				958,000	82,000		82,000	1,040,000	\$0		\$1,000,000	\$40,000		1,040,000
310	Animal Control	110,212		90,000		200,212			-	200,212				\$200,212		200,212
320	Building Inspection	\$502,019		800,113		1,302,132	-		-	1,302,132				\$1,302,132		1,302,132
325	Community Planning	3,125,564		260,000		3,385,564	3,500		3,500	3,389,064				\$3,389,064		3,389,064
328	Bylaw Enforcement	\$819,470		202,489		1,021,959	-		-	1,021,959				\$1,021,959		1,021,959
350	North Oyster Fire Protection	653,793		117,100		770,893	(270,000)		(270,000)	500,893	25,600			\$475,293		500,893
351	Mesachie Lake Fire Protection	81,912		6,000		87,912	(12,500)		(12,500)	75,412				\$75,412		75,412
352	Lake Cowichan Fire Protection	\$489,109				489,109			-	489,109				\$489,109		489,109
353	Saltair Fire Protection	405,488				405,488			-	405,488				\$405,488		405,488
354	Sahtlam Fire Protection	506,252		3,191		509,443	(211,674)		(211,674)	297,769				\$297,769		297,769
355	Malahat Fire Protection	289,489		69,310		358,799	(80,000)		(80,000)	278,799		26,204		\$252,595		278,799
356	Eagle Heights Fire Protection	592,948				592,948	(6,000)		(6,000)	586,948				\$586,948		586,948
357	Honeymoon Bay Fire Protection	282,198				282,198	(45,000)		(45,000)	237,198				\$237,198		237,198
358	Youbou Fire Protection	201,642				201,642	(20,000)		(20,000)	181,642				\$181,642		181,642
359	Fire Services			309,057		309,057				309,057				\$309,057		309,057
390	Regional Recreation	21,419,629				21,419,629				21,419,629				\$21,419,629		21,419,629
400	Arts and Culture	130,000				130,000				130,000				\$130,000		130,000
405	Cowichan Lake Recreation	1,304,639		575,116	2,532,533	395,000	(2,374)		(2,374)	4,804,914	321,980	323,583	630,000	\$3,529,351		4,804,914
411	Kerry Park Recreation	-		858,655	3,828,886	-	200,000		200,000	4,887,541	157,500		365,000	\$4,365,041		4,887,541
417	Kerry Park Aquatic Service	-				-			-	-				\$0		-
420	Island Savings Centre	7,092,305		2,584,925	260,000	1,000,000	(221,848)		(221,848)	10,715,382	\$310,840	\$0	\$1,960,000	\$8,444,542		10,715,382
429	Island Savings Centre Theatre Loan	-				-			-	-				-		-
435	Theatre Grant - Area A	-				-			-	-				\$0		-
436	Theatre Grant - Area B	-				-			-	-				\$0		-
437	Theatre Grant - Area C	\$0				-			-	-				\$0		-
438	Theatre Grant N. Cowichan	\$0				-			-	-				\$0		-
439	Theatre Grant - Ladysmith	\$0				-			-	-				\$0		-
440	Cowichan Sportsplex - Area A	-				-			-	-				-		-

Cowichan Valley Regional District

Five Year Financial Plan (2025-2029)

(Year 2027)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
442 Cowichan Sportsplex - Area C	-					-			-	-				-		-
443 Cowichan Sportsplex - Area D	-					-			-	-				-		-
444 Cowichan Sportsplex - Area E	-					-			-	-				-		-
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$10,918					10,918			-	10,918				\$10,918		10,918
456 Recreation Saltair	74,829					74,829		\$0	-	74,829	64,329		-	\$10,500		74,829
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-	57,209				\$57,209		57,209
459 Victim Services	104,565					104,565			-	104,565				\$104,565		104,565
460 Recreation N. Oyster	\$0					-			-	-				\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-	-				\$0		-
463 Cowichan Wooden Boat Society	\$21,000					21,000			-	21,000				\$21,000		21,000
464 Shawnigan Lake Community Centre	-		701,640	1,064,165	-	1,765,805	100,000		100,000	1,865,805	34,200		175,000	\$1,656,605		1,865,805
465 Cobble Hill Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
466 Cobble Hill Hall	\$30,554					30,554			-	30,554				\$30,554		30,554
467 Shawnigan Lake Historical Society	30,000					30,000			-	30,000				\$30,000		30,000
469 Cowichan Station Area Association Area A	\$24,708					24,708			-	24,708				\$24,708		24,708
470 Frank Jameson Centre	-					-			-	-				\$0		-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	15,000					15,000			-	15,000				\$15,000		15,000
480 Cowichan Aquatic Centre - Area F	\$0					-			-	-				\$0		-
481 Cowichan Aquatic Centre - Area I	\$0					-			-	-				\$0		-
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				700		700			-	700				\$700		700
490 Thetis Island Wharf		18,750				18,750			-	18,750	-			\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,599		1,599			-	1,599				\$1,599		1,599
493 Safer Futures	28,402					28,402			-	28,402				\$28,402		28,402
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration						-			-	-				\$0		-
576 Engineering Services - Utilities				3,950,000		3,950,000	150,000		150,000	4,100,000			150,000	\$3,950,000		4,100,000
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-	10,200				\$10,200		10,200
515 Curbside Collection			3,830,952	649,828		4,480,780	(700,000)		(700,000)	3,780,780	1,250,959	193,505		\$2,336,316		3,780,780
520 Solid Waste Complex	7,992,263		9,214,930	10,000		17,217,193	(56,000)		(56,000)	17,161,193	410,775	368,403		\$16,382,015		17,161,193
530 Cowichan Flood Management	161,534					161,534			-	161,534				\$161,534		161,534
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$800,000					800,000	300,000		300,000	1,100,000				\$1,100,000		1,100,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$202,068					202,068			-	202,068				\$202,068		202,068
550 Street Lighting - Mesachie	7,700					7,700			-	7,700				\$7,700		7,700
551 Street Lighting - Youbou		37,000				37,000			-	37,000				\$37,000		37,000
552 Street Lighting - Brentwood			270	50		320			-	320				\$320		320
553 Street Lighting - Cowichan Bay	6,000					6,000			-	6,000				\$6,000		6,000
554 Street Lighting - Honeymoon Bay	28,500					28,500			-	28,500				\$28,500		28,500
555 Street Lighting - Mill Bay			3,100	100		3,200			-	3,200				\$3,200		3,200
556 Street Lighting - Cobble Hill		\$2,200				2,200			-	2,200				\$2,200		2,200

Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)

(Year 2027)

FUNCTION:		Funding Sources					Transfer from/(to)			Expenditures								
		Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures	
557	Critical Street Lighting A	5,000								-	5,000						\$5,000	5,000
558	Critical Street Lighting B	1,100								-	1,100						\$1,100	1,100
559	Critical Street Lighting C	4,150								-	4,150						\$4,150	4,150
560	Critical Street Lighting D	3,200								-	3,200						\$3,200	3,200
561	Critical Street Lighting E	5,850								-	5,850						\$5,850	5,850
565	Critical Street Lighting I	\$4,500								-	4,500						\$4,500	4,500
580	Street Lighting - Wilmot Road	3,050								-	3,050						\$3,050	3,050
581	Street Lighting - Sentinel Ridge	2,650								-	2,650						\$2,650	2,650
583	Street Lighting - Twin Cedars	3,300								-	3,300						\$3,300	3,300
585	Street Lighting - Arbutus Mountain	4,700								-	4,700						\$4,700	4,700
586	Mill Springs Street Lighting	7,250								-	7,250						\$7,250	7,250
601	Satellite Park Water		54,500	35,500	20,000				-		110,000		8,973			\$101,027	110,000	
603	Douglas Hill Water		55,200	54,000	20,000	-			-		129,200		7,719			\$121,481	129,200	
604	Lambourn Water		53,000	115,000	20,000				-		188,000		4,956	-		\$183,044	188,000	
605	Arbutus Mountain Water		54,950	48,000	-				-		102,950					\$102,950	102,950	
606	Malahat Water		30,000	7,000					-		37,000					\$37,000	37,000	
608	Fern Ridge Water		25,000	20,000	20,000	-			-		65,000		1,300	-		\$63,700	65,000	
611	Bald Mountain Water System		81,000	53,000					-		134,000					\$134,000	134,000	
613	Dogwood Ridge Water System		25,000	26,000					-		51,000		-	3,900		\$47,100	51,000	
615	Arbutus Ridge Water System			353,690					-		353,690			5,146		\$348,544	353,690	
616	Carlton Water System		35,000	21,000	24,000				-		80,000			-	-	\$80,000	80,000	
617	Shellwood Water System		27,000	25,000					-		52,000		-	5,216		\$46,784	52,000	
618	Woodley Range Water System		31,000	38,000					-		69,000					\$69,000	69,000	
619	Burnum Water System		57,200	47,000					-		104,200		12,780			\$91,420	104,200	
620	Mesachie Lake Water		45,500	24,000	19,000				-		88,500			-		\$88,500	88,500	
625	Shell Beach Water		40,000	35,100					-		75,100		26,734			\$48,366	75,100	
630	Shawnigan Village Water		365,000	312,600	20,000				-		697,600	166,400	79,995			\$451,205	697,600	
640	Saltair Water		720,000	205,000	7,200				-		932,200		156,524	300,000		\$475,676	932,200	
652	Central Youbou Water Debt		36,850						-		36,850		\$32,702		4,148		36,850	
653	Youbou Water		185,000	109,500	10,632				-		305,132		5,947			\$299,185	305,132	
660	Honeymoon Bay Water		64,000	94,200	20,000				-		178,200					\$178,200	178,200	
661	Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623						-		2,623		\$1,834		789		2,623	
662	Honeymoon Bay Water (Well 2) Debt		28,300					(3,546)		(3,546)	24,754		\$24,754			\$0	24,754	
670	Cherry Point Water		24,000	17,000	20,000				-		61,000					\$61,000	61,000	
680	Shawnigan Lake North Water		291,400	355,478	20,412			(70,000)		(70,000)	597,290		110,478			\$486,812	597,290	
681	Shawnigan Weir				6,000				-		6,000					6,000	6,000	
690	Kerry Village Water		30,600	56,000	20,000				-		106,600					\$106,600	106,600	
701	Wilmot Road Drainage	9,100							-		9,100					\$9,100	9,100	
702	Sentinel Ridge Drainage	4,500							-		4,500					\$4,500	4,500	
703	Shawnigan Lake East Drainage	1,850							-		1,850					\$1,850	1,850	
705	Arbutus Mountain Drainage	8,000							-		8,000					\$8,000	8,000	
707	Lanes Road Drainage	3,200							-		3,200					\$3,200	3,200	
711	Bald Mountain Drainage System	5,800							-		5,800					\$5,800	5,800	
714	Cobble Hill Drainage System	7,200							-		7,200					\$7,200	7,200	
715	Arbutus Ridge Drainage System	35,000							-		35,000					\$35,000	35,000	
799	Shawnigan Creek Cleanout System	13,000						5,000		5,000	18,000					\$18,000	18,000	
800	Cowichan Bay Sewer		260,000	320,000		20,627		(4,587)		(4,587)	596,040					\$596,040	596,040	
801	Brulett Sewer System		1,976						-		1,976		1,976			\$0	1,976	
802	Sentinel Ridge Sewer		63,882	186,700					-		250,582					\$250,582	250,582	
803	Twin Cedars Sewer								-									
804	Lambourn Sewer		44,000	120,000	24,000				-		188,000		7,434			\$180,566	188,000	
805	Arbutus Mountain Sewer		145,000	70,600					-		215,600		9,818			\$205,782	215,600	

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2027)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures				Total Expenditures	
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes		Deficit prior year
806 Malahat Sewer		58,000	5,000			63,000				63,000				\$63,000		63,000
809 Cobble Hill Sewer						-			-	-						-
810 Mesachie Lake Sewer		42,000	20,200	-		62,200			-	62,200			13,651	\$48,549		62,200
811 Bald Mountian Sewer System		117,375	55,000			172,375	-		-	172,375	10,875			\$161,500		172,375
812 Cobble Hill Sewer		100,000	100,000	500		200,500			-	200,500				\$200,500		200,500
813 Mill Springs Sewer System		153,000	124,500			277,500	-		-	277,500				\$277,500		277,500
815 Arbutus Ridge Sewer System			531,389			531,389			-	531,389			129,757	\$401,632		531,389
820 Eagle Heights Sewer			400,000	24,000		424,000	94,453		94,453	518,453			-	100,000	\$418,453	518,453
830 Maple Hills Sewer		37,000	22,000			59,000			-	59,000				\$59,000		59,000
840 Shawnigan Lake Sewer		180,000	182,000	24,480		386,480			-	386,480				\$386,480		386,480
850 Kerry Village Sewer		-	-			-			-	-				\$0		-
860 Youbou Sewer System		46,800	20,000			66,800			-	66,800				\$66,800		66,800
TOTALS	78,013,099	3,680,306	23,727,002	29,902,237	1,415,627	136,738,271	(773,576)	-	(773,576)	135,964,695	3,866,925	6,562,463	5,465,000	120,070,307		135,964,695

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2028)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Expenditures					Total Expenditures
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	
100 General Government	6,938,841			\$8,324,947		15,263,788	(\$100,000)		(100,000)	15,163,788	\$398,789		-	\$14,764,999	15,163,788
101 Community Health Network				122,000		122,000			-	122,000				122,000	122,000
102 V. I. Regional Library	3,125,684					3,125,684			-	3,125,684				\$3,125,684	3,125,684
106 Malahat Transit	771,223		263,785	23,500		1,058,508			-	1,058,508			-	\$1,058,508	1,058,508
107 Transit	5,359,274		876,233	226,000		6,461,507			-	6,461,507			-	\$6,461,507	6,461,507
109 911	1,271,631			45,000		1,316,631	200,000		200,000	1,516,631			200,000	\$1,316,631	1,516,631
119 Grants-in-Aid	111,500					111,500			-	111,500				\$111,500	111,500
121 Economic Development	\$785,249			35,000		820,249	-		-	820,249				\$820,249	820,249
123 Regional Tourism	120,000			743,054		863,054			-	863,054				\$863,054	863,054
130 Electoral Feasibility Studies	20,000			25,000		45,000			-	45,000				\$45,000	45,000
131 Environmental Initiatives	800,000			\$250,000		1,050,000	\$155,000		155,000	1,205,000				\$1,205,000	1,205,000
150 Municipalities - M.F.A. Debt				4,979,699		4,979,699			-	4,979,699		\$4,979,699		-	4,979,699
197 GM Community Services				297,894		297,894			-	297,894				\$297,894	297,894
198 GM Strategic Services				386,752		386,752	22,000		22,000	408,752				\$408,752	408,752
199 Parks, Recreation, Culture & Facilities				832,908		832,908			-	832,908				\$832,908	832,908
200 Administration Building				-		-			-	-				\$0	-
205 Emergency Planning	1,332,572		-	41,181		1,373,753	-		-	1,373,753				1,373,753	1,373,753
230 Community Parks	2,972,519		2,000	40,000		3,014,519	150,000		150,000	3,164,519	\$412,241		\$370,000	\$2,382,278	3,164,519
250 Electoral Area Services	1,577,378					1,577,378	-		-	1,577,378				\$1,577,378	1,577,378
279 Parks & Trails	1,603,189				-	1,603,189	\$55,000		55,000	1,658,189	4,569		\$55,000	\$1,598,620	1,658,189
280 Regional Parks	\$2,129,686			-		2,129,686	-		-	2,129,686	123,101		200,000	\$1,806,585	2,129,686
281 Bright Angel Park	134,500		6,500			141,000	(34,200)		(34,200)	106,800			-	\$106,800	106,800
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000	15,000
283 Kinsol Trestle	125,000					125,000	(76,000)		(76,000)	49,000			-	\$49,000	49,000
285 Regional Parkland Acquisition	958,000					958,000	(918,000)		(918,000)	40,000	\$0		\$0	\$40,000	40,000
310 Animal Control	116,218			90,000		206,218			-	206,218				\$206,218	206,218
320 Building Inspection	\$528,062			800,113		1,328,175			-	1,328,175				\$1,328,175	1,328,175
325 Community Planning	3,219,331		200,000	-		3,419,331	4,500		4,500	3,423,831				\$3,423,831	3,423,831
328 Bylaw Enforcement	\$839,910		202,489			1,042,399	-		-	1,042,399				\$1,042,399	1,042,399
350 North Oyster Fire Protection	668,082		117,100			785,182	(270,000)		(270,000)	515,182	25,600			\$489,582	515,182
351 Mesachie Lake Fire Protection	86,644		-	6,000		92,644	(15,000)		(15,000)	77,644			-	\$77,644	77,644
352 Lake Cowichan Fire Protection	\$503,782					503,782			-	503,782				\$503,782	503,782
353 Saltair Fire Protection	417,652					417,652			-	417,652				\$417,652	417,652
354 Sahtlam Fire Protection	512,687		3,191			515,878	(211,674)		(211,674)	304,204			-	\$304,204	304,204
355 Malahat Fire Protection	300,677		70,700			371,377	(85,000)		(85,000)	286,377		26,204	-	\$260,173	286,377
356 Eagle Heights Fire Protection	611,557					611,557	(7,000)		(7,000)	604,557				\$604,557	604,557
357 Honeymoon Bay Fire Protection	299,313					299,313	(55,000)		(55,000)	244,313			-	\$244,313	244,313
358 Youbou Fire Protection	212,091					212,091	(25,000)		(25,000)	187,091			-	\$187,091	187,091
359 Fire Services				318,329		318,329				318,329				\$318,329	318,329
390 Regional Recreation	22,062,218					22,062,218				22,062,218				\$22,062,218	22,062,218
400 Arts and Culture	130,000					130,000				130,000				\$130,000	130,000
405 Cowichan Lake Recreation	1,363,502		586,618	2,646,798	375,000	4,971,918	(2,374)		(2,374)	4,969,544	400,730	323,583	610,000	\$3,635,231	4,969,544
411 Kerry Park Recreation	-		875,828	3,884,014	12,000,000	16,759,842	(150,000)		(150,000)	16,609,842	157,500		12,000,000	\$4,452,342	16,609,842
417 Kerry Park Aquatic Service	\$0					-			-	-				\$0	-
420 Island Savings Centre	8,065,066		2,659,925	290,000	1,000,000	12,014,991	\$372,948		372,948	12,387,939	\$490,061	\$0	\$3,200,000	\$8,697,878	12,387,939
429 Island Savings Centre Theatre Loan	-					-			-	-				-	-
435 Theatre Grant - Area A	-					-			-	-				\$0	-
436 Theatre Grant - Area B	-					-			-	-				\$0	-
437 Theatre Grant - Area C	\$0					-			-	-				\$0	-

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2028)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
438 Theatre Grant N. Cowichan	\$0					-			-	-				\$0	-	-
439 Theatre Grant - Ladysmith	\$0					-			-	-				\$0	-	-
440 Cowichan Sportsplex - Area A	-					-			-	-				-	-	-
442 Cowichan Sportsplex - Area C	-					-			-	-				-	-	-
443 Cowichan Sportsplex - Area D	-					-			-	-				-	-	-
444 Cowichan Sportsplex - Area E	-					-			-	-				-	-	-
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$11,136					11,136			-	11,136				\$11,136		11,136
456 Recreation Saltair	75,829					75,829	\$0		-	75,829	64,329		-	\$11,500		75,829
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-	57,209				\$57,209		57,209
459 Victim Services	106,657					106,657			-	106,657				\$106,657		106,657
460 Recreation N. Oyster	\$0					-			-	-				\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-	-				\$0		-
463 Cowichan Wooden Boat Society	\$21,000					21,000			-	21,000				\$21,000		21,000
464 Shawnigan Lake Community Centre	-		715,675	1,199,825		1,915,500	(100,000)	(100,000)	-	1,815,500	34,200	75,000		\$1,706,300		1,815,500
465 Cobble Hill Historical Society	10,200					10,200			-	10,200				10,200		10,200
466 Cobble Hill Hall	\$30,554					30,554			-	30,554				\$30,554		30,554
467 Shawnigan Lake Historical Society	30,000					30,000			-	30,000				\$30,000		30,000
469 Cowichan Station Area Association Area E	\$24,708					24,708			-	24,708				\$24,708		24,708
470 Frank Jameson Centre	-					-			-	-				\$0		-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	15,000					15,000			-	15,000				\$15,000		15,000
480 Cowichan Aquatic Centre - Area F	\$0					-			-	-				\$0		-
481 Cowichan Aquatic Centre - Area I	\$0					-			-	-				\$0		-
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				700		700			-	700				\$700		700
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,599		1,599			-	1,599				\$1,599		1,599
493 Safer Futures	28,402					28,402			-	28,402				\$28,402		28,402
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)	(500,000)	-	265,000				\$265,000		265,000
575 Engineering Services - Administration						-			-	-				\$0		-
576 Engineering Services - Utilities				4,100,000		4,100,000	100,000	100,000	-	4,200,000		100,000		\$4,100,000		4,200,000
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-	10,200				\$10,200		10,200
515 Curbside Collection			3,982,443	649,828		4,632,271	(700,000)	(700,000)	-	3,932,271	1,250,959	203,181		\$2,478,131		3,932,271
520 Solid Waste Complex	8,391,876		10,086,324	10,000		18,488,200	(56,000)	(56,000)	-	18,432,200	410,775	368,403		\$17,653,022		18,432,200
530 Cowichan Flood Management	165,572					165,572			-	165,572				\$165,572		165,572
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$900,000					900,000	200,000	200,000	-	1,100,000				\$1,100,000		1,100,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,800					7,800			-	7,800				\$7,800		7,800

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2028)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures					Total Expenditures	
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes		Deficit prior year
551 Street Lighting - Youbou		37,500				37,500			-	37,500				\$37,500		37,500
552 Street Lighting - Brentwood			270	50		320			-	320				\$320		320
553 Street Lighting - Cowichan Bay	6,000					6,000			-	6,000				\$6,000		6,000
554 Street Lighting - Honeymoon Bay	28,500					28,500			-	28,500				\$28,500		28,500
555 Street Lighting - Mill Bay			3,200	100		3,300			-	3,300				\$3,300		3,300
556 Street Lighting - Cobble Hill		\$2,300				2,300			-	2,300				\$2,300		2,300
557 Critical Street Lighting A	5,050					5,050			-	5,050				\$5,050		5,050
558 Critical Street Lighting B	1,150					1,150			-	1,150				\$1,150		1,150
559 Critical Street Lighting C	4,250					4,250			-	4,250				\$4,250		4,250
560 Critical Street Lighting D	3,200					3,200			-	3,200				\$3,200		3,200
561 Critical Street Lighting E	5,900					5,900			-	5,900				\$5,900		5,900
565 Critical Street Lighting I	\$4,600					4,600			-	4,600				\$4,600		4,600
580 Street Lighting - Wilmot Road	3,050					3,050			-	3,050				\$3,050		3,050
581 Street Lighting - Sentinel Ridge	2,700					2,700			-	2,700				\$2,700		2,700
583 Street Lighting - Twin Cedars	3,300					3,300			-	3,300				\$3,300		3,300
585 Street Lighting - Arbutus Mountain	4,800					4,800			-	4,800				\$4,800		4,800
586 Mill Springs Street Lighting	7,400					7,400			-	7,400				\$7,400		7,400
601 Satellite Park Water		55,000	36,000	20,000		111,000			-	111,000		8,973		\$102,027		111,000
603 Douglas Hill Water		55,500	54,000	20,000		129,500			-	129,500		7,719		\$121,781		129,500
604 Lambourn Water		53,000	115,000	20,000		188,000			-	188,000		4,956		\$183,044		188,000
605 Arbutus Mountain Water		54,950	51,000	-	-	105,950			-	105,950			-	\$105,950		105,950
606 Malahat Water		30,000	8,000			38,000			-	38,000				\$38,000		38,000
608 Fern Ridge Water		26,000	21,000	20,000		67,000	-		-	67,000	-	1,300		\$65,700		67,000
611 Bald Mountain Water System		82,000	53,000			135,000	-		-	135,000				\$135,000		135,000
613 Dogwood Ridge Water System		26,000	26,000			52,000	-		-	52,000	-	3,900		\$48,100		52,000
615 Arbutus Ridge Water System			364,146			364,146	-		-	364,146		5,146	-	\$359,000		364,146
616 Carlton Water System		35,000	21,000	24,000		80,000			-	80,000				\$80,000		80,000
617 Shellwood Water System		27,000	25,000			52,000			-	52,000	-	5,216		\$46,784		52,000
618 Woodley Range Water System		32,000	40,000			72,000			-	72,000				\$72,000		72,000
619 Burnum Water System		58,000	47,000			105,000			-	105,000		12,780		\$92,220		105,000
620 Mesachie Lake Water		45,500	24,000	19,000		88,500	-		-	88,500				\$88,500		88,500
625 Shell Beach Water		40,000	36,000			76,000			-	76,000		26,734		\$49,266		76,000
630 Shawnigan Village Water		365,000	313,000	20,000		698,000			-	698,000	166,400	79,995		\$451,605		698,000
640 Saltair Water		420,000	210,000	7,200		637,200			-	637,200	-	156,524		\$480,676		637,200
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$32,702		4,148		36,850
653 Youbou Water		185,000	110,000	10,632		305,632	50,000	50,000	-	355,632	-	5,947	50,000	\$299,685		355,632
660 Honeymoon Bay Water		65,000	94,200	20,000		179,200			-	179,200				\$179,200		179,200
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)	(3,546)	-	24,754		\$24,754		\$0		24,754
670 Cherry Point Water		24,000	17,000	20,000		61,000			-	61,000				\$61,000		61,000
680 Shawnigan Lake North Water		295,000	355,478	20,412		670,890			-	670,890		110,478		\$560,412		670,890
681 Shawnigan Weir			6,000			6,000			-	6,000				\$6,000		6,000
690 Kerry Village Water		30,700	56,000	20,000		106,700			-	106,700				\$106,700		106,700
701 Wilmot Road Drainage	9,100					9,100			-	9,100				\$9,100		9,100
702 Sentinel Ridge Drainage	5,000					5,000			-	5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	1,850					1,850			-	1,850				\$1,850		1,850
705 Arbutus Mountain Drainage	8,000					8,000			-	8,000				\$8,000		8,000
707 Lanes Road Drainage	3,200					3,200			-	3,200				\$3,200		3,200
711 Bald Mountain Drainage System	5,800					5,800			-	5,800				\$5,800		5,800

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2028)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures				Total Expenditures		
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes		Deficit prior year	
714 Cobble Hill Drainage System	7,200					7,200			-	7,200							7,200
715 Arbutus Ridge Drainage System	35,000					35,000			-	35,000							35,000
799 Shawnigan Creek Cleanout System	13,000					13,000			-	18,000							18,000
800 Cowichan Bay Sewer		260,000	330,000	-	20,627	610,627	(4,587)		(4,587)	606,040			-	-			606,040
801 Brulett Sewer System		1,976	-	-	-	1,976			-	1,976			1,976				1,976
802 Sentinel Ridge Sewer		-	-	-	-	-			-	-							-
803 Twin Cedars Sewer						-			-	-							-
804 Lambourn Sewer		45,000	120,000	24,000		189,000			-	189,000			7,434				189,000
805 Arbutus Mountain Sewer		145,000	75,000			220,000			-	220,000			9,818				220,000
806 Malahat Sewer		58,000	5,000			63,000			-	63,000							63,000
809 Cobble Hill Sewer						-			-	-							-
810 Mesachie Lake Sewer		42,000	20,200			62,200			-	62,200			13,651				62,200
811 Bald Mountain Sewer System		117,375	55,000			172,375			-	172,375		10,875					172,375
812 Cobble Hill Sewer		100,000	100,000	500		200,500			-	200,500							200,500
813 Mill Springs Sewer System		160,000	130,000			290,000			-	290,000							290,000
815 Arbutus Ridge Sewer System			547,330			547,330			-	547,330			129,757				547,330
820 Eagle Heights Sewer			400,000	24,000		424,000	94,453		94,453	518,453			-	100,000			518,453
830 Maple Hills Sewer		38,000	22,000			60,000			-	60,000							60,000
840 Shawnigan Lake Sewer		180,000	182,000	24,480		386,480	50,000		50,000	436,480			-	-	50,000		436,480
850 Kerry Village Sewer		-	\$0	-		-			-	-							-
860 Youbou Sewer System		46,500	21,000			67,500			-	67,500							67,500
TOTALS	81,619,861	3,336,024	24,736,635	30,694,615	13,395,627	153,782,762	(1,854,480)	-	(1,854,480)	151,928,282	3,950,129	6,552,664	17,010,000	124,415,489	-	-	151,928,282

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2029)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	6,872,806			\$8,574,696		15,447,502	(\$100,000)		(100,000)	15,347,502	\$139,553		\$0	\$15,207,949		15,347,502
101 Community Health Network				122,000		122,000			-	122,000				122,000		122,000
102 V. I. Regional Library	3,188,198					3,188,198			-	3,188,198				\$3,188,198		3,188,198
106 Malahat Transit	790,203		275,561	24,500		1,090,264			-	1,090,264		-		\$1,090,264		1,090,264
107 Transit	5,507,240		912,613	235,500		6,655,353			-	6,655,353		-		\$6,655,353		6,655,353
109 911	1,310,629			45,500		1,356,129	200,000		200,000	1,556,129	-		200,000	\$1,356,129		1,556,129
119 Grants-in-Aid	111,500					111,500			-	111,500				\$111,500		111,500
121 Economic Development	\$808,806			35,000		843,806	-		-	843,806				\$843,806		843,806
123 Regional Tourism	120,000			765,346		885,346			-	885,346				\$885,346		885,346
130 Electoral Feasibility Studies	20,000			25,000		45,000			-	45,000				\$45,000		45,000
131 Environmental Initiatives	850,000			\$250,000		1,100,000	\$105,000		105,000	1,205,000				\$1,205,000		1,205,000
150 Municipalities - M.F.A. Debt				\$3,794,706		3,794,706			-	3,794,706		\$3,794,706		-		3,794,706
197 GM Community Services				\$0		-			-	-				\$0		-
198 GM Strategic Services				\$401,015		401,015	20,000		20,000	421,015				\$421,015		421,015
199 Parks, Recreation, Culture & Facilities				857,896		857,896			-	857,896				\$857,896		857,896
200 Administration Building				-		-			-	-				\$0		-
205 Emergency Planning	1,372,961		-	42,005		1,414,966	-		-	1,414,966				1,414,966		1,414,966
230 Community Parks	2,943,980		2,000	40,000		2,985,980	70,000		70,000	3,055,980	\$412,241		\$210,000	\$2,433,739		3,055,980
250 Electoral Area Services	1,624,699					1,624,699	-		-	1,624,699				\$1,624,699		1,624,699
279 Parks & Trails	1,726,400				-	1,726,400	-		-	1,726,400	4,571		\$0	\$1,721,829		1,726,400
280 Regional Parks	\$2,163,632			-		2,163,632	55,000		55,000	2,218,632	123,132		200,000	\$1,895,500		2,218,632
281 Bright Angel Park	137,500		6,500			144,000	(35,000)		(35,000)	109,000				\$109,000		109,000
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	125,000					125,000	(45,000)		(45,000)	80,000				\$80,000		80,000
285 Regional Parkland Acquisition	958,000				-	958,000	82,000		82,000	1,040,000	\$0		1,000,000	\$40,000		1,040,000
310 Animal Control	122,405			90,000		212,405			-	212,405				\$212,405		212,405
320 Building Inspection	\$554,626			800,113		1,354,739			-	1,354,739				\$1,354,739		1,354,739
325 Community Planning	3,300,000		300,000	-		3,600,000	(7,500)		(7,500)	3,592,500				\$3,592,500		3,592,500
328 Bylaw Enforcement	\$860,758		202,489			1,063,247	-		-	1,063,247				\$1,063,247		1,063,247
350 North Oyster Fire Protection	682,769		117,100			799,869	(270,000)		(270,000)	529,869	25,600			\$504,269		529,869
351 Mesachie Lake Fire Protection	91,473			6,000		97,473	(17,500)		(17,500)	79,973	-			\$79,973		79,973
352 Lake Cowichan Fire Protection	\$518,896					518,896			-	518,896				\$518,896		518,896
353 Saltair Fire Protection	430,182					430,182			-	430,182				\$430,182		430,182
354 Sahtlam Fire Protection	521,813		3,191			525,004	(211,674)		(211,674)	313,330				313,330		313,330
355 Malahat Fire Protection	285,157		72,821			357,978	(90,000)		(90,000)	267,978				\$267,978		267,978
356 Eagle Heights Fire Protection	630,693					630,693	(8,000)		(8,000)	622,693				\$622,693		622,693
357 Honeymoon Bay Fire Protection	316,642					316,642	(65,000)		(65,000)	251,642				\$251,642		251,642
358 Youbou Fire Protection	222,704					222,704	(30,000)		(30,000)	192,704				\$192,704		192,704
359 Fire Services				327,879		327,879			-	327,879				\$327,879		327,879
390 Regional Recreation	22,724,085					22,724,085				22,724,085				\$22,724,085		22,724,085
400 Arts and Culture	130,000					130,000				130,000				\$130,000		130,000
405 Cowichan Lake Recreation	1,467,510		598,350	2,848,695	590,000	5,504,555	35,000		35,000	5,539,555	573,980	323,583	825,000	\$3,816,992		5,539,555
411 Kerry Park Recreation	-		893,345	4,509,545	2,000,000	7,402,890	-		-	7,402,890	157,500	504,000	2,200,000	\$4,541,390		7,402,890
417 Kerry Park Aquatic Service	\$0					-			-	-				\$0		-
420 Island Savings Centre	9,113,124		2,709,925	310,000	\$2,000,000	14,133,049	(272,111)		(272,111)	13,860,938	\$902,123	\$0	\$4,000,000	\$8,958,815		13,860,938
435 Theatre Grant - Area A	-					-			-	-				\$0		-
436 Theatre Grant - Area B	-					-			-	-				\$0		-
437 Theatre Grant - Area C	\$0					-			-	-				\$0		-
438 Theatre Grant N. Cowichan	\$0					-			-	-				\$0		-
439 Theatre Grant - Ladysmith	\$0					-			-	-				\$0		-

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2029)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
440 Cowichan Sportsplex - Area A	-					-		-	-	-				-	-	-
442 Cowichan Sportsplex - Area C	-					-		-	-	-				-	-	-
443 Cowichan Sportsplex - Area D	-					-		-	-	-				-	-	-
444 Cowichan Sportsplex - Area E	-					-		-	-	-				-	-	-
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$11,359					11,359			-	11,359				\$11,359		11,359
456 Recreation Saltair	76,829					76,829	(\$64,329)	(64,329)	-	12,500			-	\$12,500		12,500
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-	57,209				\$57,209		57,209
459 Victim Services	108,790					108,790			-	108,790				\$108,790		108,790
460 Recreation N. Oyster	\$0					-			-	-				\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-	-				\$0		-
463 Cowichan Wooden Boat Society	\$21,000					21,000			-	21,000				\$21,000		21,000
464 Shawnigan Lake Community Centre	-		729,988	1,236,702		1,966,690	(100,000)	(100,000)	-	1,866,690	34,200		75,000	\$1,757,490		1,866,690
465 Cobble Hill Historical Society	10,200					10,200			-	10,200				10,200		10,200
466 Cobble Hill Hall	\$30,554					30,554			-	30,554				\$30,554		30,554
467 Shawnigan Lake Historical Society	30,000					30,000			-	30,000				\$30,000		30,000
469 Cowichan Station Area Association Area E	\$24,708					24,708			-	24,708				\$24,708		24,708
470 Frank Jameson Centre	-					-			-	-				\$0		-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	15,000					15,000			-	15,000				\$15,000		15,000
480 Cowichan Aquatic Centre - Area F	\$0					-			-	-				\$0		-
481 Cowichan Aquatic Centre - Area I	\$0					-			-	-				\$0		-
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				700		700			-	700				\$700		700
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,599		1,599			-	1,599				\$1,599		1,599
493 Safer Futures	28,402					28,402			-	28,402				\$28,402		28,402
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)	(500,000)	-	265,000				\$265,000		265,000
575 Engineering Services - Administration				-		-			-	-				\$0		-
576 Engineering Services - Utilities				4,200,000	-	4,200,000	150,000	150,000	-	4,350,000			150,000	\$4,200,000		4,350,000
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-	10,200				\$10,200		10,200
515 Curbside Collection			4,134,786	649,828		4,784,614	(700,000)	(700,000)	-	4,084,614	1,251,327	213,340		\$2,619,947		4,084,614
520 Solid Waste Complex	8,811,470		10,549,381	10,000		19,370,851	(56,000)	(56,000)	-	19,314,851	410,775	368,403		\$18,535,673		19,314,851
530 Cowichan Flood Management	169,711					169,711			-	169,711				\$169,711		169,711
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$1,000,000					1,000,000	150,000	150,000	-	1,150,000				1,150,000		1,150,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,800					7,800			-	7,800				\$7,800		7,800
551 Street Lighting - Youbou		38,000				38,000			-	38,000				\$38,000		38,000
552 Street Lighting - Brentwood			280	50		330			-	330				\$330		330
553 Street Lighting - Cowichan Bay	6,000					6,000			-	6,000				\$6,000		6,000

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2029)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
554	Street Lighting - Honeymoon Bay	29,000				29,000			-	29,000				\$29,000		29,000
555	Street Lighting - Mill Bay			3,200	100	3,300			-	3,300				\$3,300		3,300
556	Street Lighting - Cobble Hill		\$2,300			2,300			-	2,300				\$2,300		2,300
557	Critical Street Lighting A	5,100				5,100			-	5,100				\$5,100		5,100
558	Critical Street Lighting B	1,200				1,200			-	1,200				\$1,200		1,200
559	Critical Street Lighting C	4,400				4,400			-	4,400				\$4,400		4,400
560	Critical Street Lighting D	3,300				3,300			-	3,300				\$3,300		3,300
561	Critical Street Lighting E	6,000				6,000			-	6,000				\$6,000		6,000
565	Critical Street Lighting I	\$4,700				4,700			-	4,700				\$4,700		4,700
580	Street Lighting - Wilmot Road	3,100				3,100			-	3,100				\$3,100		3,100
581	Street Lighting - Sentinel Ridge	2,700				2,700			-	2,700				\$2,700		2,700
583	Street Lighting - Twin Cedars	3,400				3,400			-	3,400				\$3,400		3,400
585	Street Lighting - Arbutus Mountain	4,900				4,900			-	4,900				\$4,900		4,900
586	Mill Springs Street Lighting	7,400				7,400			-	7,400				\$7,400		7,400
601	Satellite Park Water		55,500	36,500	20,000	112,000	-		-	112,000		8,973		\$103,027		112,000
603	Douglas Hill Water		56,000	54,000	20,000	130,000	-		-	130,000		7,719		\$122,281		130,000
604	Lambourn Water		53,000	115,000	20,000	188,000			-	188,000		4,956		\$183,044		188,000
605	Arbutus Mountain Water		54,950	52,000		106,950			-	106,950		-		\$106,950		106,950
606	Malahat Water		30,000	8,000		38,000			-	38,000				\$38,000		38,000
608	Fern Ridge Water		26,000	21,000	20,000	67,000	-		-	67,000		1,300		\$65,700		67,000
611	Bald Mountain Water System		83,000	53,000		136,000	-		-	136,000				\$136,000		136,000
613	Dogwood Ridge Water System		26,000	26,000		52,000	-		-	52,000		3,900	-	\$48,100		52,000
615	Arbutus Ridge Water System			375,080		375,080	-		-	375,080		5,146	-	\$369,934		375,080
616	Carlton Water System		35,000	22,000	24,000	81,000	-		-	81,000				\$81,000		81,000
617	Shellwood Water System		27,000	25,000		52,000	-		-	52,000		5,216		\$46,784		52,000
618	Woodley Range Water System		32,000	40,000		72,000	50,000		50,000	122,000			50,000	\$72,000		122,000
619	Burnum Water System		59,000	47,000		106,000	-		-	106,000		12,780		\$93,220		106,000
620	Mesachie Lake Water		46,000	24,000	19,000	89,000	-		-	89,000				\$89,000		89,000
625	Shell Beach Water		40,000	36,000		76,000	-		-	76,000		26,734		\$49,266		76,000
630	Shawnigan Village Water		366,000	314,000	20,000	700,000	-		-	700,000	166,400	79,995		\$453,605		700,000
640	Saltair Water		420,000	220,000	7,200	647,200	-		-	647,200		156,524		\$490,676		647,200
652	Central Youbou Water Debt		36,850			36,850	-		-	36,850		\$32,702		4,148		36,850
653	Youbou Water		185,000	110,000	10,632	305,632	-		-	305,632		5,947		\$299,685		305,632
660	Honeymoon Bay Water		65,000	94,200	20,000	179,200	-		-	179,200				\$179,200		179,200
661	Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623			2,623	-		-	2,623		\$1,834		789		2,623
662	Honeymoon Bay Water (Well 2) Debt		28,300			28,300	(3,546)		(3,546)	24,754		\$24,754		\$0		24,754
670	Cherry Point Water		24,000	18,000	20,000	62,000	-		-	62,000				\$62,000		62,000
680	Shawnigan Lake North Water		295,000	355,478	20,412	670,890	-		-	670,890		110,478		\$560,412		670,890
681	Shawnigan Weir			6,000		6,000	-		-	6,000				6,000		6,000
690	Kerry Village Water		30,700	56,000	20,000	106,700	-		-	106,700				\$106,700		106,700
701	Wilmot Road Drainage	9,200				9,200	-		-	9,200				\$9,200		9,200
702	Sentinel Ridge Drainage	5,150				5,150	-		-	5,150				\$5,150		5,150
703	Shawnigan Lake East Drainage	1,900				1,900	-		-	1,900				\$1,900		1,900
705	Arbutus Mountain Drainage	8,500				8,500	-		-	8,500				\$8,500		8,500
707	Lanes Road Drainage	3,300				3,300	-		-	3,300				\$3,300		3,300
711	Bald Mountian Drainage System	6,000				6,000	-		-	6,000				\$6,000		6,000
714	Cobble Hill Drainage System	7,400				7,400	-		-	7,400				\$7,400		7,400
715	Arbutus Ridge Drainage System	35,500				35,500	-		-	35,500				\$35,500		35,500
799	Shawnigan Creek Cleanout System	13,300				13,300	5,000		5,000	18,300				\$18,300		18,300
800	Cowichan Bay Sewer		260,000	330,000	20,627	610,627	(4,587)		(4,587)	606,040				\$606,040		606,040

**Cowichan Valley Regional District
Five Year Financial Plan (2025-2029)**

(Year 2029)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
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801 Brulett Sewer System		1,976	-	-	-	1,976			-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer		-	-	-		-			-	-				\$0		-
803 Twin Cedars Sewer						-			-	-				\$0		-
804 Lambourn Sewer		45,000	120,000	24,000		189,000			-	189,000		7,434		\$181,566		189,000
805 Arbutus Mountain Sewer		145,000	75,000			220,000			-	220,000		9,818		\$210,182		220,000
806 Malahat Sewer		58,000	5,000			63,000				63,000				\$63,000		63,000
809 Cobble Hill Sewer						-			-	-						-
810 Mesachie Lake Sewer		42,000	21,000			63,000				63,000		13,651		\$49,349		63,000
811 Bald Mountain Sewer System		117,375	55,000			172,375				172,375	10,875			\$161,500		172,375
812 Cobble Hill Sewer		100,000	100,000	500		200,500				200,500				\$200,500		200,500
813 Mill Springs Sewer System		160,000	130,000			290,000				290,000				\$290,000		290,000
815 Arbutus Ridge Sewer System			563,750			563,750				563,750		129,757		\$433,993		563,750
820 Eagle Heights Sewer			400,000	24,000		424,000	94,453		94,453	518,453		-	100,000	\$418,453		518,453
830 Maple Hills Sewer		38,000	22,000		-	60,000				60,000				\$60,000		60,000
840 Shawnigan Lake Sewer		180,000	182,000	24,480		386,480	50,000		50,000	436,480			50,000	\$386,480		436,480
850 Kerry Village Sewer		-				-				-				\$0		-
860 Youbou Sewer System		47,000	22,000			69,000				69,000				\$69,000		69,000
TOTALS	84,681,703	3,341,524	25,639,538	30,549,326	4,590,000	148,802,091	(1,513,794)	-	(1,513,794)	147,288,297	4,212,277	5,855,626	9,060,000	128,160,394	-	147,288,297